

Meeting of the Oregon Tech Board of Trustees

Sunset Room, Klamath Falls Campus May 30, 2019 1:15pm - 5:30pm

GROUP AND INDIVIDUAL TRUSTEE PHOTOS (12:15-pm - 12:30pm)

WORKING LUNCH WITH EXECUTIVE SESSION OF THE FULL BOARD – Mt. Thielsen Room (12:30pm – 1:00pm)

The Board will meet in Executive Session per ORS 192.660(2)(f) and ORS 40.225 Rule 503 to consider information or records that are exempt by law from public inspection and to have confidential communication subject to attorney-client privilege.

Board of Trustees Agenda

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- 1. Call to Order/Roll/Declaration of a Quorum (1:15pm) Chair Lisa Graham
- 2. Reports
 - 2.1 President's Report and Discussion (20 min) President Naganathan
 - **2.2 ASOIT Report** (1:35pm) (10 min) *Presidents Junnin Yee and Johnathan Nguyen*
 - 2.3 Administrative Council Report (1:45pm) (10 min) Lindsey Davis
 - **2.4 Faculty Senate Report** (1:55pm) (15 min) *President Terri Torres*
 - **2.5 OMIC Report** (2:10pm) (10 min) *Director Craig Campbell*
 - **2.6** Foundation Report written report only
 - **2.7 Legislative Report** (2:20pm) (5 min) AVP Brittany Miles
 - 2.8 Strategic Enrollment Management Report (2:25pm) (15 min) AVP Erika Veth
 - **2.9 Academic Quality and Student Success Committee Report** (2:40pm) (10 min) *Trustee Brown*
 - 2.10 Finance and Facilities Committee Report (2:50pm) (10 min) Trustee Jones
 - **2.11 Executive Committee Report** (3:00pm) (10 min) *Chair Graham*

BREAK 3:10pm - 3:25pm

- 3. Consent Agenda (3:25pm) (5 min) Chair Graham
 - 3.1 Approval of Minutes of the March 21, 2019 Meeting

3.2 Approval of the Data Science Program and Authorization of Staff to Forward to HECC Recommendation of the AO&SS Committee

- 3.3 Approval of the Doctorate in Physical Therapy Program and Authorization of Staff to Forward to HECC Recommendation of the AOSS Committee
- 3.4 Authorization of Staff to Enter into a Partnership Agreement and Purchase Radiological Sciences Equipment in Excess of One Million Dollars Recommendation of the F&F Committee
- 4. Action Items (3:30pm)
 - 4.1 Approval of the 2019-20 Tuition and Mandatory Fees and Authorization of Staff to Forward Both to the HECC (30 min) VP Brian Fox at the Recommendation of the F&F Committee

- **4.2** Adoption of the 2019-20 All Funds Budget (4:05pm) (35 min) VP Brian Fox at the Recommendation of the F&F Committee
- **4.3** Approval of a Resolution Amending the University Mission Statement (4:35pm) (30 min) President Naganathan at the Recommendation of the Executive Committee
- 5. **Discussion Items** none
- **6. Other Matters** (5:05pm) (5 min)
- **7. Public Comment** (5:10pm) (15 min)
- **8. Roundtable** (5:25pm) (5 min)
- **9. Adjournment** (5:30pm)

DINNER WITH EXECUTIVE STAFF (6:00pm)

FRIDAY, MAY 31, 2019 SCHEDULE

9:00am – 10:00am ITS Tour (meet in Snell Hall Room 207 – President's Conference Room)

10:00am - 11:00am Cornett Tour

11:00am-2:00pm Student Project Symposium and Open House



It has been an exciting year for the Oregon Tech Foundation & Development Team. The remainder of this fiscal year we will focus on wrapping up the Foundational Campaign for the Future and continuing efforts to strengthen a culture of philanthropy on campus.

Completing Foundational Campaign for the Future of Oregon Tech:

We publically launched our Foundational Campaign for the Future. After significant early support from the Wendt Family and other donors, we were able to expand our areas of focus and increase the goal from \$2.75M, to \$4M. With a deadline of June 30, we are less than 5% from our goal, and nearly 600 donors have participated in the campaign. We have enjoyed seeing the early impact of the campaign:

- Required \$2 million match secured for state bonding on Center for Excellence in Engineering & Technology
- Expansion of ABA Clinic, as part of the Rural Communities Development Fund
- Growth of Fiscal Literacy Program
- Over \$700,000 of equipment funding made available to academic programs
- Increased donor recognition with several dedications of spaces on campus

Strengthening culture of philanthropy on campus:

Philanthropy should be weaved into our culture at every level, and embraced as a powerful tool to accomplish our best and brightest vision for Oregon Tech—its impact should be a key component in shaping how we view big decisions and determining strategic direction throughout the university. We have made good progress in this area, with several positive outcomes:

- Continued philanthropic participation from 100% of the Oregon Tech Foundation Board and Alumni Advisory Board; and this year, 100% of our leadership team on executive staff also made a philanthropic gift to support Oregon Tech.
- Participation in the faculty & staff campaign has dramatically increased this year. This is
 a result of several exciting efforts: our great team of volunteer ambassadors advocating
 among their peers on campus, our new annual giving manager adding enthusiasm and
 new ideas to the campaign, and several members of the university leadership team
 challenged their divisions to compete with other divisions, some even creatively offered
 to match gifts.
- We continue working internally to build a culture of philanthropy through increased awareness and collaborations across departments and divisions:
 - Increased collaborative efforts with campus partners. There are several examples, but most recently, a group of Oregon Tech representatives traveled to Reno, Nevada. Dr. Nagi, Deans, faculty, career services, alumni relations,

- development, and admissions were represented in two days of meetings with 12 businesses and alumni to identify more points of possible engagement for Oregon Tech. All of the meetings were secured by alumni, and coordinated by our alumni relations manager, Rebecca Burkeen.
- The Oregon Tech Foundation has approved an investment in Development professionals to work directly with academic deans. Dr. Keyser and development team will work on posting and hiring a dedicated ETM fundraiser this summer.
- Initiated collaborative teams including; Industry Outreach Team, Enrollment/Marketing/Development coordinated shared messages, grants office pooled resources with Dr. Afjeh to facilitate more effective structure in the grants office, and several priority prospect strategy teams created for key significant prospects.
- Collaborated with Deans to build processes for identification of needs in each academic department, and develop a system to award funds for equipment purchases.

Developing donor pipeline:

- Developed donor recognition clubs and societies to be launched next fiscal year
- Relaunched Athletics Boosters Club
- Hosted planned giving events on Portland Metro and Klamath Falls campuses
- Created systems and standards for donor recognition related to significant gifts
- Increased strategic, targeted segments to affinity groups in annual giving program
- Taking steps to strengthen prospect research capacity

Looking forward:

To reach our full potential will require a strong and robust pipeline of donors at every level, including major donors who are deeply invested in our future. This is only possible with a campus-wide culture supporting the development of donors at every stage from identification, through the stewardship. Each step is critical to get to the next and requires engaged and accountable partners. Looking forward to next fiscal year, efforts will be focused on pipeline development and strengthening of philanthropic culture with both on-campus partners and external constituents.



Meeting of the Oregon Tech Board of Trustees

Sunset Room, Klamath Falls Campus March 21, 2019 1:30pm - 3:45pm

Board of Trustees Agenda DRAFT MINUTES

Trustees:

Jessica Gomez, Vice Chair Jill Mason Mike Starr (via phone)

Kathleen Hill Nagi Naganathan, President Paul Stewart

Vincent Jones Liam Perry
Rose McClure Grace Rusth

University Staff and Faculty Present:

Lindsey Davis, Academic Specialist – Retention/Vice Chair Administrative Council

Erin Foley, VP Student Affairs

Brian Fox, VP Finance and Administration

Gary Kuleck, Provost/VP Academic Affairs

Brittany Miles, AVP Government Relations

Dan Peterson, Interim Associate Dean, College of HAS

Stephanie Pope, AVP of Budget and Planning

Tracy Ricketts, AVP Development and Alumni Relations

Terri Torres, Faculty Senate Chair, Professor, Mathematics (via phone)

Erika Veth, AVP Strategic Enrollment Management

Others Present:

Junmin Yee, Klamath Falls ASOIT President

10. Call to Order/Roll/Declaration of a Quorum

Vice Chair Gomez called the meeting to order at 1:30pm. The Secretary called roll and a quorum was declared.

11. Reports

2.12 President's Report and Discussion

President Naganathan gave a PowerPoint presentation identifying the progress made on the short-term goals; the transition into long-term strategic planning; legislative efforts; progress of executive searches for Provost, CIO, AVP HR, and VP Advancement, and Director of Global Engagement positions; upcoming and recent events; leasing of property near the Portland-Metro campus; and recent athletic accomplishments. He thanked the trustees who volunteered to speak at commencements and shared some of the submittals from the 7-word story project.

2.13 ASOIT Report

President Yee gave an overview of the recent accomplishments including a plan to install water-bottle filling stations across campus, a successful blood drive, extended library hours for students prior to and during finals, a financial allocation committee meeting, changes to the incidental fee commission for broader representation of departments, forums and recommendations on tuition and the student fee for the recreation center, amendments to the bylaws, raising \$600 cash and donated food items at the Black Out for Hunger basketball event, combining the women's center and the diversity center spaces to create the Tree House space in the college union, and volunteer trips to Redding and Guadalajara.

2.14 Administrative Council Report

Vice Chair Davis explained the council partnered with over 20 businesses in the community to promote spirit week and build relationships with the university. She outlined the past goals of spirit week and the changes made this year to incorporate the community. There is now discussion of creating a separate committee for Spirit week to allow broader participation and free up Admin Council time to focus on other concerns. The Council is hoping to learn more about the merit based pay program and process, and is discussing goals and charges for next year.

2.15 Faculty Senate Report

President Torres presented a PowerPoint via Skype. She stated the faculty senate approved of President Naganathan's decision to amend the mission statement to better represent what we are doing at Oregon Tech. Faculty senate is also excited about strategic planning and the involvement they will be able to have in the process. She showed the current salary floors from the HR website calculated from the MGT study, discussed the faculty senate faculty compensation committee, noted the comparators on the chart are not the MGT comparators but are comparators from over 10 years ago, and the information is not from CUPA, but rather from AAUP and the Chronicle of Higher Education. She showed graphs comparing salaries and salaries adjusted for inflation noting they are relatively flat since 2012. She stated these are things the board might want to understand as we enter into negotiations: approving comparators, and how salaries affect who academics are able to hire and what types of individuals we can attract. Faculty is requesting more board/student/faculty contact so the board can learn about the great things the students are accomplishing. She conveyed the faculty are proud of essential studies, a faculty led process taking into consideration the new requirements from the state so we can implement the new general education model. She explained Dr. Kuleck and Dr. Afjeh committed funds for faculty to create ESSEs this summer.

2.16 Legislative Report

Full Board

AVP Miles gave an update on legislative issues and outlined questions regarding funding for universities: how much will the state allocate to the PUSF, will operating funds come from existing general funds or will they be tied to a proposed revenue package, if funds are tied to a revenue package will it pass the ballot in January 2020, will other appropriations (ETSF, Sports Lottery and OREC) be given to Oregon Tech, if the Oregon Tech board approves a tuition increase above 5% will the HECC support it, and will the legislature pass a bill that holds tuition increases to under 5%.

2.17 Strategic Enrollment Management Report

AVP Veth showed a PowerPoint presentation and gave an update on strategic enrollment management. She covered the history of enrollment and new tactics for admissions and financial aid, expectations based on changes, and the potential change in student make-up.

2.18 Academic Quality and Student Success Committee Report

Trustee McClure reviewed the reports and discussions of the committee including presentations on housing and accreditation.

2.19 Finance and Facilities Committee Report

Trustee Jones reviewed the reports, discussions, and actions of the committee.

President Naganathan and **AVP Saunders** handed out and explained the marketing material given to the legislators regarding OMIC and Oregon Tech.

2.20 Executive Committee Report

Vice Chair Gomez reviewed the actions of the committee, including the recommendation to appoint student Dana Londen for the student position on the Board. She explained the need to review the Mission Statement and outline the proposed amendments reflecting our current and future offerings of baccalaureate and graduate degrees and the commitment to diversity. President Naganathan suggested an additional amendment to highlight the university as Oregon's polytechnic university. He would like to have feedback from the board and then take this forward through the strategic planning process, HECC, and the accrediting agency. Trustee Mason recommended changing 'Oregon's polytechnic university' to 'The Pacific Northwest's polytechnic university.'

12. Consent Agenda

- 3.1 Approval of Minutes of the January 24, 2019 Meeting
- 3.2 Approval of the Recreation Center Student Fee

Trustee Stewart to approve the consent agenda. Trustee Mason seconded the motion.

Board Secretary read the motion from the Finance and Facilities Committee: to recommend the board approve a new Recreation Center Student Fee in the amount of \$69 for all students enrolled at the Klamath Falls campus, excluding Dual Credit and Advanced Credit Program students or similar such programs beginning Fall Term of 2019 and approve expenditures as requested by the President and determined by ASOIT.

With all Trustees present voting aye, the motion to approve the consent agenda passed unanimously.

- 13. Discussion Items none
- 14. Other Matters -none
- 15. Public Comment none
- 16. Roundtable

Trustees shared their takeaways from the day. **Trustee Mason** enjoyed meeting our accomplished student athletes. **Trustee Perry** recommended scheduling meeting dates outside of finals week and encouraged the board to look for ways to engage with students and faculty. **Trustee Jones** appreciated the accomplishments of the Facilities Department. **Trustee Stewart** was encouraged by the positive movement on enrollment and facilities. He would like to see more examples of student accomplishments. He thanked Provost Kuleck for making progress on moving the DPT program forward. **Vice Chair Gomez** appreciated addressing the larger deferred maintenance issues and the new construction. **Trustee Rusth** expressed concern regarding the uncertainty of tuition increases but stated there are many positive things to counterbalance increases. **Trustee Hill** appreciated the regional collaboration for higher education. **Trustee McClure** stated it is a time of pride at Oregon Tech and there has been a lot of change on our campus. She is excited for the partnership between KCC and Oregon Tech. **President Naganathan** thanked the trustees for the engagement, staff for preparing the agenda items, and Scotty and Brian for the continued improvements in the videoing and streaming.

17. Adjournment Meeting was adjourned at 3:45pm.

Respectfully submitted,

Sandra Fox Board Secretary

ACTION

Agenda Item No. 4.1

Request to Recommend the Full Board Approve 2019-20 Tuition and Fees and Authorize Staff to Forward both to HECC

Background

A primary responsibility of the Oregon Tech Board of Trustees is to establish tuition and mandatory enrollment fees each year. Oregon Revised Statute (ORS) 352.102 outlines the Board's responsibilities related to tuition and mandatory enrollment fees. This ORS was substantially altered during the 2018 Legislative Session and stipulates that the Governing Board shall:

- establish a collaborative and inclusive process for determining tuition and mandatory enrollment fees,
- requires the university to establish a written process describing the role of an advisory board and its relationship to the president and the university.
- outlines specific information and analysis which must be presented to the advisory board
- request the President transmit a joint tuition and fee recommendation, including both the President's and the recognized student government's tuition and fee recommendations or any minority report,
- stipulates limitations on authority to adjust tuition and mandatory enrollment fees to increases at or below 5% without prior authorization from the HECC or legislature, and
- limit its ability to delegate the responsibility to set tuition and mandatory enrollment fees.

In response to the statutory requirements outlined above, the Oregon Tech Board of Trustees, adjusted its through its Policy on Resident Undergraduate Tuition and Mandatory Enrollment Fee Process to be in compliance with ORS 352.102 and the bill, House Bill (HB) 4141 which adjusted its structure. This policy establishes the Tuition Recommendation Committee (TRC) as the university's advisory board for developing tuition recommendations, as well as a tuition setting process and policy framework, specified in ORS 352.102, Section 5.1 as follows:

The Tuition Recommendation Committee shall meet at least twice between January and February prior to providing the President written recommendations on proposed tuition and mandatory fee rates for resident undergraduate students the upcoming academic year; these meetings shall be open to the student body. A minimum of one public forum shall be held at the Klamath Falls campus and a minimum of one at the Portland-Metro campus to discuss and obtain input on the proposed tuition and mandatory fees; and broad notification of the forum shall be made to the university community.

To assist in making its recommendations, the Tuition Recommendation Committee shall receive a plan for how the Board of Trustees and Administration are managing costs on an ongoing basis and a plan for how resident tuition and mandatory enrollment fees could be decreased if the university receives more moneys from the state than anticipated.

When advising the president, the Tuition Recommendation Committee shall include input received at the public forum and considerations regarding the mechanisms by which moneys are appropriated by the Legislative Assembly to the Higher Education Coordinating Commission for allocation to universities, historical tuition and fee trends, comparative data for peer institutions, the University's budget and projected cost increases, and anticipated state appropriation levels. In addition to the recommendations, the report shall convey deliberations and observations of the Tuition Recommendation Committee, and must include any minority report requested by a Tuition Recommendation Committee member and any documents produced or received by the Tuition Recommendation Committee. The President shall bring the recommendations report and all associated documents to the Board for approval.

When setting tuition and fees, the Board may consider a number of factors, including the intent to (a) create affordable access to degree programs, (b) create a diverse student body, (c) maintain strong degree programs at every level, (d) develop and maintain the human and physical infrastructure necessary to support the university's educational outcome goals, and (e) maintain the fiscal integrity of the institution over the long-term

The Higher Education Coordinating Commission's (HECC) in an effort to increase transparency and predictability for the universities during the tuition setting process approved criteria at its December 13, 2018 meeting to be utilized in determining whether or not a proposed tuition increase of greater than five percent is "appropriate," as is required by Oregon Law. Barring extreme or unforeseen circumstances, these criteria will be the only criteria utilized by the Commission in evaluating tuition increases. The university's compliance with the criteria will be judged using a "reasonableness" standard and determined using the totality of the institution's submission. These criteria where folded into the TRC deliberation process so that if the TRC were to advance a proposed tuition increase of greater than 5% the university would be able to meet the objectives delineated by the HECC. These criteria include three focus areas:

Focus Area One: Fostering an Inclusive and Transparent Tuition-Setting Process. Specifically, the institution must demonstrate that students had multiple opportunities to engage in the tuition-setting process, and that information about the tuition-setting process was easily accessible and in compliance with HB 4141.

Focus Area Two: Safeguarding Access and Support for Degree Completion by Historically Underrepresented Students. Specifically, the institution must demonstrate the impacts of tuition increases above and below five percent on remission programs and support services for underrepresented students; and that the university has a plan for reducing tuition if there is additional state funding available.

Focus Area Three: Financial Conditions Demonstrating the Need for Resident, Undergraduate Tuition to be Increased More than 5%. Specifically, the university is required to explain the cost drivers and revenue

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¹ Higher Education Coordinating Commission. University Tuition Increase Criteria. December 13, 2018. https://www.oregon.gov/highered/about/Documents/Commission/COMMISSION/2018/13%20December%202018/12.1a%20AI%20Tuition%20Increase%20Criteria%20updated%2012-11-18.pdf

dynamics that are causing tuition to increase above five percent and the impact on the university's mission; and that the university is implementing cost containment efforts.

Tuition Recommendation Committee

The Tuition Recommendation Committee (TRC), comprised of students, faculty, and staff met eight times, beginning in November 2018 and held two public forums on both the Klamath Falls and Portland-Metro campuses for a total of four forums. These included early forums to educate the campus community held towards the end of February and forums in April deigned to solicit feedback from students on a range of tuition scenarios developed by the Committee. Feedback from these forums where incorporated into the TRC recommendation and are available on the TRC's public website.

TRC was provided with financial projections, current tuition, and fee rates at other Oregon public universities and competitor institutions outside the state, and other information as background materials. This committee has submitted a recommendation to ASOIT, and ASOIT endorsed this recommendation to increase Resident Undergraduate Tuition by 9.0%, and increase the Health Program and Engineering Technology differential tuition from 25% to 30% premium over base tuition. The TRC made other recommendations regarding establishing a system to reduce tuition and fees if there is additional state support made available to the university through the Public University Support Fund (PUSF) beyond the Co-Chair's Recommended Budget. The TRC also made recommendations regarding increases in remission levels to increase supports for students most impacted by tuition increases. The Incidental Fee Commission (IFC) has made various recommendations related to changes in the incidental fee at the Klamath Falls campus and has recommended flat fees at the Portland-Metro campus. These recommendations are appended to this document.

The Tuition Recommendation Committee acted by consensus and all members of that body support the recommendation of the TRC and ASOIT.

Presidential Recommendation

The President has recommended to the Board of Trustees changes in tuition and mandatory enrollment fees in line with that of the TRC and IFC, specifically an increase of base undergraduate tuition of 9.0% and an increase in the Health Program and Engineering Technology differential tuition from 25% to 30% premium over base tuition rates. This continues a multi-year strategy to increase differential tuition to better align with high cost, equipment intensive, and low cohort size programs. These programs tend to have very high median wages and thus continue Oregon Tech's tradition of high ROI programs. In addition, the President has recommended a 1.9% increase in incidental fees for students on the Klamath Falls campus, and that incidental fees remain flat at the Wilsonville campus for students enrolled during the regular academic year. Oregon Tech will continue to have a tuition price that is competitive with other institutions with similar programs both in the state and outside.

If the Board approves the changes in tuition and fees, as recommended by the President and incorporated in the staff recommendation, it will trigger subsequent review and approval by the HECC or the Legislative Assembly as outlined in ORS 352.102(4)(a). Oregon Tech staff have been

4.1 2019-20 TUITION AND FEES

in contact with relevant HECC staff about this possibility and have prepared to present to the HECC at its June 13, 2019 meeting or at whatever date is made available by the Commission.

The recommendations outlined above from the President, ASOIT and the TRC as well as detailed tuition and mandatory enrollment fee tables are appended to the docket item.

Findings

Oregon Tech, through the TRC, IFC, and actions of the President and delegates have followed, both in letter and spirit, applicable statutory and policy processes requirements in developing recommendations for tuition and mandatory fee rates for 2019-20. Specifically:

- The President has submitted a letter to the Oregon Tech Board of Trustees and though this docket item recommending changes to tuition and mandatory enrollment fees. This submission includes letters from the recognized student governments on both the Klamath Falls and Portland-Metro campuses. The recommendations are in alignment with each other.
- All process requirements of ORS 352.102 have been met.
- The evaluative focus areas for tuition increases outlined by the HECC have been incorporated into the deliberative process of the TRC and will be outlined during the presentation by TRC members to the Finance and Facilities Committee as well as the Board of Trustees.
- The TRC met a total of eight times beginning in November 2018 and concluding in May of this year, including with multiple public forums at each campus location, which were broadly advertised by the Associated Students of Oregon Institute of Technology (ASOIT).
- The TRC hosted a publicly available website and posted all relevant material to that website.
- Data required to be utilized during the TRC process was appropriately provided, evaluated and incorporated into the recommendation.

Committee Principles

The TRC established a set of guiding principles to inform the deliberation and recommendation process. The Committee also read and reviewed the statutory and policy requirements of the group at its first and subsequent meetings. These guiding principles were reviewed or referenced at the beginning of every meeting.

Guiding Principles:

- Consider long-term factors when recommending the single year decisions (important to have a forward looking vision)
- Recognize the importance of affordability for students
- Tuition levels should be developed using data and information, including internal budget, comparator institutions, and external cost indices
- Ensure we maintain the current service level, quality and support that Oregon Tech provides to students

Process Requirements:

F&F Committee

- Communicate openly and transparently with all stakeholders
- The committee will utilize data and information throughout the process
- Communicate respectfully and ask questions

Through its actions and recommendation, the TRC believes it has lived up to the guiding principles and process requirements it laid out at the beginning of its process.

Staff Recommendations

Staff Recommends the Finance and Facilities Committee recommend to the full Board:

- 1. That tuition rates be established as follows:
 - a. undergraduate resident and non-resident tuition rates be increase by 9.0% from the 2018-19 academic year rates for the 2019-20 academic year;
 - b. undergraduate and graduate Engineering Technology and Health Program differential tuition be increase from 25% premium to 30% premium above base tuition for the 2019-20 academic year;
 - c. graduate resident and non-resident tuition rates be increase by 5.0% from the 2018-19 academic year rates for the 2019-20 academic year;
 - d. resident and non-resident Medical Lab Sciences, Paramedic Program and Chemeketa Dental Hygiene program tuition be increase by 5.0% from the 2018-19 academic year rates for the 2019-20 academic year;
 - e. graduate distance education tuition be increased by 7% from the 2018-19 academic year rates for the 2019-20 academic year;
 - f. summer tuition rates be adjusted in accordance with the regular academic year rates; and from the 2018-19 academic year rates for the 2019-20 academic year;
 - g. Staff rates will be increased at the same proportion as undergraduate resident and non-resident tuition rates; and
 - h. where applicable, proration, discounts, and options be maintained from the 2018-19 academic year for the 2019-20 academic year.
 - i. Tuition levels outlined in this motion are detailed in appended tuition tables which are controlling.
- 2. That mandatory fee rates be established as follows:
 - a. the Klamath Falls Incidental Fee increase from \$360 to \$367 per term as recommended by ASOIT, and for students enrolled in one to five credits a prorated amount be charged as follows: for the first credit enrolled, a student will be charged \$192, and an additional \$35 for every additional credit enrolled until a student reaches six credits;
 - b. the Klamath Falls Summer Incidental Fees remain at \$70 as recommended by ASOIT;
 - c. the Klamath Falls Health Service Fee be increased to \$167 per term;
 - d. the Wilsonville Incidental Fee remain at \$50 per term as recommended by ASOIT;
 - e. the Wilsonville Summer Incidental Fees remain at \$50 per term as recommended by ASOIT;
 - f. the Wilsonville Health Service Fee increase from \$38 to \$40 per term as recommended by ASOIT; and
 - g. the Building Fees remain at \$45 per term during the academic year, \$45 per term during the summer term, and remain constant regardless of the number of credits enrolled.
 - h. Incidental levels outlined in this motion are detailed in appended tuition tables which are controlling.
- 3. That if additional state funding becomes available through the Public University Support Fund (PUSF), and assuming that the Engineering Technology Sustaining Fund, Oregon Renewable Energy Center and Sports Lottery program are funded at levels equal to or greater than the prior Legislatively Approved Budget (LAB), the university shall decrease base undergraduate resident and non-resident tuition rates by 1% for every incremental \$20 million dollars above the Co-

Chairs Budget Framework of LAB +\$40.5 million dollars up until such time as the tuition increase reaches 2%.

4. That the President or designee is authorized to make minor and technical adjustments to these proposed rates as needed to correct errors, inconsistencies, or omissions, and execute the Board's directives including forwarding the tuition and fees to HECC.

Attachments and Additional Information

- Tuition Recommendation Memo President Naganathan
- Tuition Recommendation Memo ASOIT
- Academic Year 2019-2020 Tuition Setting Process Report—Tuition Recommendation Committee
- 2019-20 Incidental Fee Commission Recommendations
- Differential Majors
- Detailed Tuition Tables

PRESIDENT'S TUITION RECOMMENDATION



OFFICE OF THE PRESIDENT

Nagi G. Naganathan, Ph.D.

To: Oregon Tech Board of Trustees

From: President Naganathan

Re: Academic Year 2019-20 Tuition Recommendation

Date: May 22, 2019

As required by statute, through this memoranda, I submit to the Oregon Tech Board of Trustees my recommendation for tuition and fees for the 2019-2020 academic year. This recommendation was developed through an open and consensus based process led by the Tuition Recommendation Committee (TRC), a dedicated group composed of students, faculty and administrators from both major campuses. The TRC met eight times beginning in late November of last calendar year and concluding their process after multiple campus forums in February and April. I sincerely complement their dedication to proactively reaching out to and involving students in what is a difficult process.

The TRC has recommended an increase of 9.0% to undergraduate resident tuition, and an increase in differential rates from 25% to 30% from the 2018-19 academic year levels. This increase equates to a \$16.55 per credit hour change for most students and a \$30.71 per credit hour for those in majors which have differential tuition. This recommendation was supported by a consensus opinion of all student, faculty and staff representatives on the TRC and by the ASOIT Presidents on each campus, please refer to Attachment II. The TRC and ASOIT recommendation also included guidance related to increasing remission levels to support students most impacted by tuition increases. Specifically increasing the remission budget by one percent of total net tuition revenue or roughly \$350,000. ASOIT, acting through the Incidental Fee Commission, has also recommended a moderate increase in the Klamath Falls Campus Incidental Fee which funds Student Services, Athletics and the College Union, please refer to Attachment IV.

After thorough consideration and counsel from members of the executive staff and university community I endorse the TRC and ASOIT tuition and fee recommendations. Despite the unenviable task of establishing tuition in what continues to be a hard budget climate, I applaud the group for focusing on supporting our most vulnerable students and sustaining the long-term health and robustness of Oregon Tech's hand on education. Further, through the budget recommendation provided separately to the Board's Finance and Facilities Committee I am recommending an increase in remissions in excess of the TRC recommendation. The exact distribution of these funds will be determined by the Financial Aid Department in conjunction with the Associate Vice President of Strategic Enrollment Management. Please refer to Attachment V for detailed tuition tables.

The TRC followed an extended and inclusive process which involved stakeholders within the university community; students, faculty and staff. The group held multiple meetings often early in the morning or late into the evening to accommodate all members class and work schedules, with participants from both university campuses, used a consensus driven decision making model, established guiding principles in accordance with and expanding upon those outlined in Board policy. This process continues to serve as a model for increasing the level of trust, transparency and rigor in decision making at Oregon Tech. I encourage you to review the Tuition Recommendation Committee Academic Year 2019-2020 Tuition Setting Process Report as it outlines their process and deliberations. It can be found in Attachment III.

The guiding principles and process requirements established by the TRC were as follows:

Guiding Principles:

- Consider long-term factors when recommending the single year decisions (important to have a forward looking vision)
- Recognize the importance of affordability for students
- Tuition levels should be developed using data and information, including internal budget, comparator institutions, and external cost indices
- Ensure we maintain the current service level, quality and support that Oregon Tech provides to students

Process Framework:

- Communicate openly and transparently with all stakeholders
- The committee will utilize data and information throughout the process
- Communicate respectfully and ask questions

The TRC and university administration spent considerable time analyzing tuition increase options both above and below the recommended amount. When reflecting on the principles articulated by the students, faculty and staff of the Committee, comparator university tuition, internal budget projections, salary data for graduates and many other data points it became clear that the best interest of students was and is served by maintaining quality programs and by continuing to invest in our unique hands on professional programs.

Recognizing the potential negative effects of both very low and very high tuition increases the TRC elected to move forward with what was deemed a middle course. Tuition increases at or below 5.0% would require such significant budget reductions either this academic year, or in future years that they were determined by the TRC to be impractical and imprudent, particularly given the likely future reductions in state funding during a recession and the known increasing costs associated with state mandates such as PEBB and PERS. Not increasing tuition at rates in excess of 5.0% would imperil the capacity of the institution to serve our most vulnerable students, sustain needed student services and reduce the quality of Oregon Tech's programs to the extent that it would reduce the institution's ability to meet its HECC approved mission. Thus, the TRC and the leadership team focused on strategies that pair as moderate a tuition increase as possible with supports the students least able to bear the impact of increasing tuition. These populations include low-income, underrepresented minority, veteran, rural and first generation students, identified as vulnerable by the State, as well as those students nearing completion but running low on financial aid which Oregon Tech continues to target for support. In order to mute the impact of tuition increases on these

student populations, this tuition recommendation allows for an a more predictable and moderated tuition plan in future years and sustained investments in institution funded remissions.

Even with tuition increases of this magnitude the university will be making significant and meaningful reductions in budgets and positions to offset cost increases, use of reserves in order to fund growth initiatives, and the assigning of aggressive budget targets across all divisions and functional units of the university. These are detailed in my budget recommendation to the Board for the fiscal year 2019-2020.

It is my commitment to the students that a tuition increase at these rates can only be made as part of an equitable sharing of the burden by all members of the university community.

Tuition and Fees Comparison Table

Tuition & Fee Tables

	Oregon Tech Tuition	n Recommer	ndation	
		2018-19 Per Credit	2019-20 Per Credit	% Change
ıate	Resident	\$183.93	\$200.48	9.0%
Undergraduate	WUE	\$275.90	\$300.73	9.0%
nderg	Non-Resident	\$585.45	\$638.14	9.0%
'n	Differential	25%	30%	
	Medical Lab Sciences (Res)	\$256.82	\$269.66	5.0%
rams	Medical Lab Sciences (NR)	\$464.36	\$487.58	5.0%
Progr	Paramedic (Res)	\$203.09	\$213.24	5.0%
Special Programs	Paramedic (NR)	\$291.22	\$305.78	5.0%
Spe	Chemeketa Dental Hygiene (Res)	\$203.09	\$213.24	5.0%
	Chemeketa Dental Hygiene (NR)	\$659.52	\$692.50	5.0%
ate	Resident	\$427.08	\$448.43	3.0%
Graduate	Non-Resident	\$716.93	\$ 752.78	3.0%
5	Differential	25%	30%	

Oregon Tech Fee Recommendation						
		2018-19	2019-20	% Change		
ath s	Building	\$45.00	\$45.00	0.0%		
Klamath Falls	Incidental	\$360.00	\$367.00	1.9%		
×	Health Services	\$165.00	\$167.00	1.2%		
/ille	Building	\$45.00	\$45.00	0.0%		
Wilsonville	Incidental	\$50.00	\$50.00	0.0%		
Wi	Health Services	\$38.00	\$40.00	5.3%		

ASOIT TUITION RECOMMENDATION LETTER

MEMORANDUM



DATE: May 1, 2019

To: President Naganathan

CC: Vice President Foley, Vice President Fox, and Board Secretary Fox

From: Junmin Yee, President ASOIT-KF and Johnathan Nguyen, President ASOIT-WV

RE: 2019-2020 Tuition Recommendation Committee

Oregon Tech's Tuition Recommendation Committee (TRC)met eight times, beginning late Fall Term 2018 completing its work on April 23rd after holding four joint TRC/ASOIT student forums on both the Klamath Falls and Portland Metro campuses. The TRC was comprised of a broad and diverse group of students from both campuses, including multiple residencies, majors and interests as well as faculty from both the College of Engineering, Technology and Management and Health, Arts and Sciences and administrators. ASOIT leadership from both campuses attended every meeting of the TRC. As a group the Committee communicated openly and transparently with each other and, as importantly, with stakeholders across both campuses through student forums and faculty meetings.

ASOIT with support of Student Affairs and Finance and Administration advertised TRC meetings, student forums and provided links to material and feedback opportunities on the TRC website at www.oit.edu/trc in order to facilitate student and community feedback.

During TRC meetings and at the campus forums the Committee discussed internal budget projections for upcoming academic years, tuition rates at competitor institutions, state funding levels, state mandated cost increases, university financial aid strategy and tools to reduce the impact of tuition increases on at-risk student populations, among other factors.

This information was used to develop the tuition recommendation for the 2019-2020 academic year.

Though a consensus based process at its April 23rd meeting the TRC established a tuition recommendation by reflecting on the principles established during its first meeting. These principles are as follows:

- Consider long-term factors when recommending the single year decisions (important to have a forward looking vision)
- Recognize the importance of affordability for students
- Tuition levels should be developed using data and information, including internal budget, comparator institutions, and external cost indices.
- Ensure we maintain the current service level, quality and support that Oregon Tech provides to students.

During the final meeting of the TRC it recommended a "middle path" tuition increases for undergraduate base tuition and differential tuition in order to maintain the quality and strong return on investment an Oregon Tech education provides, ensure continued investments in equipment intensive programs, and create the space for increased levels of financial aid to support student affordability and completion. The Committee's recommended changes in tuition for the 2019-20 academic year are as follows:

- Base undergraduate tuition: increase by 9% over current rates.
- Health Program and Engineering & Technology Differentials: increase by 5% from 25% to 30% premium on base undergraduate tuition.

The TRC also recommended increases in remissions of 1% of tuition during the 2019-20 academic year and after receiving feedback from students encourage the President to prioritize investments in IT including, classroom and lab computer replacement, WiFi systems, etc. to improve student life and enhance the academic experience.

If additional funds for the Public University Support Fund, beyond those outlined by the Co-Chairs of the Joint Committee on Ways and Means, become available the TRC discussed reducing tuition in the amount of 1% and increases in remissions for every \$20 million dollars in additional state support. The TRC believes this is an important component of setting tuition while under significant uncertainty in the total amount of state funding and have incorporated it into its recommendation.

After deliberation and consultation with students, ASOIT concurs with the Tuition Recommendation Committee's recommendation and submits it for your consideration.

Respectfully,

Junmin Yee President

ASOIT - Klamath Falls

Johnathan Nguyen

President

ASOIT - Wilsonville

ACADEMIC YEAR 2019-2020

TUITION SETTING PROCESS REPORT

To: President Naganathan

From: Tuition Recommendation Committee

Date: May 15, 2019

Subject: Tuition Recommendation Committee Report

The Tuition Recommendation Committee (TRC) submits this final report outlining its recommendations, as well as a description of its deliberations and observations regarding the 2019-2020 Academic Year tuition setting process.

This report is a consensus-based document, as was the process and decision making of the diverse group. The report provides the following information:

- Academic Year 2019-2020 Tuition Recommendation Committee Tuition Recommendation
- Tuition Recommendation Committee Charter, Principles and Membership
- HB 4141 Process Requirements & HECC Tuition Increase Criteria
- Campus Forum Feedback and Tuition Recommendation Committee Deliberations
- Meetings and Topics of Discussion
- Conclusion

All documents distributed to the TRC are appended to this document.

Respectfully submitted,

Richard Bailey Osvaldo Capistran-Perez Erin Foley, ex officio Faculty, Dept. of Management ASOIT-PM Vice President VP Student Affairs

Brian Fox, chair Erik Johnson Taylor Kimura
VP Finance & Administration Director of Admissions Student Representative

Paul Titus, proxyFaith LeeAnne MalinowskiOffice of the ProvostStudent RepresentativeAssistant Registrar

Kathryn Mura Johnathan Nguyen Rosanna Overholser

Student Representative ASOIT-PM President Faculty, Dept. of Mathematics

Junmin Yee
ASOIT-KF President



Tuition Recommendation Committee Academic Year 2019-2020

Tuition Setting Process Report

May 15, 2019

Academic Year 2019-2020 Tuition Recommendation

The Tuition Recommendation Committee (TRC), through an inclusive and consensus based process, has established a "middle path" tuition increase for the 2019-2020 Academic Year. This recommendation assumes state funding levels contemplated in the Co-Chairs of the Joint Committee on Ways and Means budget framework from March 2019 (Co-Chairs' Budget). The TRC discussed in significant depth Oregon Tech's remissions and scholarship system; its budget and alternative tuition scenarios if the Oregon Legislature approves, and the Governor signs, legislation that funds the Public University Support Fund (PUSF) in excess of the Co-Chairs Budget. These deliberations were guided by a set of principles established by the Committee with a particular focus on balancing the quality and return on investment of an Oregon Tech degree; and protecting all students, and in particular those most sensitive to tuition increases, from the unfortunate budget realities faced by the Committee and the university.

Specifically, in order to maintain the quality and strong return on investment an Oregon Tech education provides, ensure continued investments in equipment intensive programs, and create the space for increased levels of financial aid to support student affordability and completion, the TRC recommends changes in tuition for the 2019-20 academic year are as follows:

- Base undergraduate tuition: increase by 9% over current rates.
- Health Programs and Engineering & Technology Programs Differentials: increase by 5% from 25% to 30% premium on base undergraduate tuition.

The TRC also recommends increases in remissions of 1% of tuition during the 2019-2020 academic year. Though it is outside of the Committee's direct purview, after receiving feedback from students, the Committee encourages the President to prioritize investments in IT including, classroom and lab computer and technology replacement, WiFi systems, and other technology systems directly tied to improving the academic experience and enhancing student life.

If additional funds for the PUSF, beyond those outlined in the Co-Chairs' Budget, become available, the TRC discussed reducing tuition in the amount of 1%; and increases in remissions for every \$20 million dollars in additional state support. The TRC believes this is an important component of setting tuition while uncertainty exists regarding the total amount of state funding, and have thus incorporated it in the recommendation.

This recommendation is supported in a joint letter by the recognized student governments, the Associated Student of Oregon Institute of Technology – Klamath Falls (ASOIT-KF) and the Associated Students of Oregon Institute of Technology – Portland Metro (ASOIT-PM) dated May 1, 2019.²

² ASOIT 2019-2020 Tuition Recommendation Memo. May 1, 2019. < <a href="https://oregontechsfstatic.azureedge.net/sitefinity-production/docs/default-source/finance-and-administration-documents/trc/(2019-5-1)-asoit-tuition-recommendation-memo.pdf?sfvrsn=753307cd 2>

Tuition Recommendation, Committee Charter, Principles and Membership

The Tuition Recommendation Committee is established by Board of Trustees policy and is operationalized through a charter and committee membership approved by the president annually.

At its January 24, 2019 meeting, the Oregon Tech Board of Trustees amended its tuition policy to be in compliance with recent changes in Oregon Revised Statutes related to tuition setting. The Board Policy on Resident Undergraduate Tuition and Mandatory Enrollment Fee Process³ establishes a minimum number of meetings, public forums and notification requirements to the student body. The policy also outlines the President, or President's or designee's responsibility to support and provide information to the TRC related to the budget of the university and impact of state funding. The Board Policy further assigns the TRC the role of recommending to the President changes in tuition and conveying the substance of the group's deliberations and feedback provided at campus open forums.

Oregon Tech's President annually approves charters and membership of university standing committees, commissions and councils⁴. Administrative members of the TRC are appointed by the president and student members are appointed by the Vice President of Student Affairs in consultation with the ASOIT. There are certain membership requirements established by HB 4141 (2018). These are incorporated into university policy by the Board of Trustees and were followed when establishing the composition of the committee. The TRC Charter, as approved by the President, is as follows:

The Tuition Recommendation Committee is responsible for recommending the tuition and mandatory fee rates to the President who must in turn report and recommend mandatory tuition and fee to the Board of Trustees in accordance with ORS 352.102. The Board of Trustees shall request that the President transmit to the Board the joint tuition recommendation of the President and the recognized student government.

This committee is comprised of six students representing both the Klamath Falls and Portland-Metro campuses and is appointed by the ASOIT president(s), two of which represent ASOIT and two of which represent historically underserved students of the university, as defined by the university; the Fiscal Operations Advisory Council (FOAC) chair and at least two administrators. Any changes to the Committee structure required by ORS 352.102, subsequent controlling statutes or Board Policy may be made without notification. The President shall designate one member to chair the committee.

Before making any recommendation to increase tuition and mandatory fees, but especially when the proposed increase is more than five percent annually, the

³ Oregon Institute of Technology Board of Trustees' Policy on Resident Undergraduate Tuition and Mandatory Enrollment Fee Process. January 24, 2019. <

Oregon Tech: Standing Committees, Commissions, and Councils. August 2018.

Committee must document its consideration of the impact on students, and the necessity of the increase in achieving the mission of the University. The Committee shall provide meaningful opportunities for members of the student government and students at large to participate in the process and deliberations.

The committee will meet at least twice during January – February. Its meetings shall be open to the public and broad notification of the meetings shall be made to the university community. The committee will consider the guidelines provided by the Board, information provided by the Administration, and such other matters as shall seem appropriate.

The membership and affiliation of the Tuition Recommendation Committee is listed below:

<u>Name</u>	<u>Affiliation</u>	Campus Location
Brian Fox, Chair	Vice President for Finance and Administration	Klamath Falls
Richard Bailey	Faculty, Department of Business Management, ETM	Klamath Falls
Osvaldo Capistran-Perez	ASOIT Vice President	Portland-Metro
Erin Foley (ex-officio)	Vice President for Student Affairs and Dean of Students	Klamath Falls
Ernesto Hernandez	Student Representative	Klamath Falls
Erik Johnson	Director of Admissions	Klamath Falls
Taylor Kimura	Student Representative	Klamath Falls
Gary Kuleck*	Provost and Vice President for Academic Affairs	Klamath Falls
Faith Lee	Student Representative	Klamath Falls
Anne Malinowski	Assistant Registrar	Portland-Metro
Kathryn (Katie) Mura	Student Representative	Klamath Falls
Johnathan Nguyen	ASOIT President	Portland-Metro
Rosanna Overholser	Faculty, Department of Mathematics, HAS	Klamath Falls
Junmin Yee	ASOIT President	Klamath Falls

^{*}Provost Kuleck appointed Paul Titus to act by proxy for the Office of the Provost for TRC process.

The Committee was supported by, and is grateful to a key set of staff members, from varying units across the university, tasked with providing information to the Committee, these include the following:

<u>Name</u>	<u>Affiliation</u>	Campus Location
Cindy Childers	Business Affairs Office	Klamath Falls
Karissa Guthrie	Business Affairs Office	Klamath Falls
Jaron Hartman	Institutional Research	Klamath Falls
Brittany Miles	Government Affairs	Portland-Metro
Stephanie Pope	Budget and Planning Office & Business Affairs Office	Klamath Falls
Farooq Sultan	Institutional Research	Klamath Falls

At the TRC's first meeting on November 27, 2018, the Committee discussed and approved, by consensus, a set of governing principles and process guidelines for the tuition development process.

These guidelines established both *how* the group would conduct its meetings and engagements with students throughout the development and decision making process and, importantly, *what* priorities it had to balance in recommending tuition levels to the President for the 2019-20 Academic year. These principles were referenced or reviewed at every TRC meeting and in all campus and community forums, as these were integral to the TRC's deliberations. The TRC Guiding Principles and Process Guidelines⁵ are as follows:

Guiding Principles:

- Consider long-term factors when recommending the single year decisions (important to have a forward looking vision)
- Recognize the importance of affordability for students
- Tuition levels should be developed using data and information, including internal budget, comparator institutions, and external cost indices
- Ensure we maintain the current service level, quality and support that Oregon Tech provides to students

Process Framework:

- Communicate openly and transparently with all stakeholders
- The committee will utilize data and information throughout the process
- Communicate respectfully and ask questions

HB 4141 Process Requirements & HECC Tuition Increase Criteria

During the 2018 Legislative Session, House Bill (HB) 4141 was passed and signed into law. HB 4141 outlines certain requirements for the composition of each university's tuition advisory body and the process by which it operates.

Oregon Tech has a long and successful history of an inclusive tuition setting process, including students, faculty and administrative staff. The Oregon Tech Board of Trustees' policy on tuition setting and the presidential charge of the TRC included in the Oregon Tech Committees, Commissions, and Councils (2018-19) are in alignment with the requirements of HB 4141. Below is an analysis of the requirements outlined by HB 4141, and the steps taken by the TRC to meet these requirements.

- Section 2(1) requires that each public university establish "...an advisory body to advise the president of the university on the president's recommendation to the governing board regarding tuition and mandatory enrollment fees for the upcoming academic year."
 - o The TRC is the advisory body, as contemplated by HB 4141 for Oregon Tech.
- Section 2(2) outlines certain requirements regarding committee membership and "...establish a written document describing the role of the advisory body[.]"

⁵ 2019 Tuition Recommendation Committee Charter and Principles. January 25, 2019. <

⁶ House Bill 4141 (2018). April 3, 2018.

https://olis.leg.state.or.us/liz/2018R1/Downloads/MeasureDocument/HB4141/Enrolled

- O This was accomplished through the distribution of membership as agreed to between the Vice President of Student Affairs and ASOIT for student members, and as assigned by the president for faculty and administrative members of the Committee. The president's charge for the committee and the Oregon Tech Board of Trustees' Policy on Resident Undergraduate Tuition and Mandatory Enrollment Fee Process outline the role and relationships of the advisory body, the university, the President and the Board of Trustees in the tuition setting process.
- Section 2(3) includes training requirements regarding the university's budget, state appropriations and mechanisms of their distribution, historical relationships between state appropriation and tuition for Committee members.
 - Training requirements under this section were accomplished through a series of meetings at the outset of the TRC process spanning from November 2018 through February 2019 when tuition setting deliberations began. High level information regarding these topics were provided to the student body during the first and second tuition forums held on each primary campus location to ensure participants had sufficient background information to meaningfully participate in the deliberation and recommendation process.
- Section 2(4) requires the university provide "[a] plan for how the university is managing its costs on an ongoing basis and how resident tuition and mandatory enrollment fees may be decreased if the public university receives more moneys from the state than anticipated."
 - o Information on how the university is managing its cost structure was incorporated into the TRC's deliberations through modeling the medium-term impact of different tuition and state appropriation scenarios in relation to known and anticipated cost drivers and then identifying required use of reserves or budget cuts necessary to maintain the financial integrity of the university. This task is challenged by the need for consistent replacement and updating of high-cost equipment in the university's technology focused programs, and the fact that the university continues to grow in enrollment and complexity. The TRC incorporated a recommendation related to reductions in tuition with incremental increases in state funding for the PUSF into its tuition recommendation.
- Section 2(5) requires the advisory body, if its recommendation is to increase tuition and mandatory enrollment fees greater than five percent, to document the impact on historically underserved students, the mission of the university.
 - O The TRC accomplished these requirements through material provided by the university and TRC deliberations, establishing three tuition scenarios with varying levels of cuts, use of reserves, tuition and remission levels. The TRC allowed for broad student engagement and discussion of such scenarios, including how increasing tuition and the use of increased remissions would offset these impacts.
- Section 2(6) requires that the TRC "[p]rovide meaningful opportunities" for the student government and students more broadly to participate in the TRC process and deliberations and report such deliberations in writing to the President. The written report must provide any minority report requested by a member of the advisory body.
 - o ASOIT Leadership from both the Portland-Metro and Klamath Falls campuses were members of the TRC. During the deliberation process, the TRC held meetings that

were open to the campus community and public generally, as well as multiple student forums on both campus locations, specifically designed to elicit student feedback and incorporate it into committee deliberations. This feedback is posted on the TRC's website. At Oregon Tech as a further step to involve ASOIT, the student government is requested to provide a final tuition recommendation to the President outside of the TRC's recommendation to ensure that students are highly involved in the process. This document constitutes the TRC's written report as required by HB 4141. No member of the advisory body has requested the inclusion of, or submitted, a minority report.

- Section 2(7) requires the university establish a website including all material provided by the university and utilized by the advisory body during its deliberations.
 - O The university hosted and advertised a website for the TRC, www.oit.edu/trc, and ensured that it was easy and simple for students to find the website. This website includes all material, meeting minutes and tuition setting calendars. This website also includes links so that students or members of the public could join meetings remotely if they were not able to make it to either the Klamath Falls or Portland-Metro campuses.

At the Higher Education Coordinating Commission's (HECC's) December 13, 2018 meeting, the Commission approved criteria to be utilized in determining whether or not a proposed tuition increase of greater than five percent is appropriate, as is required by Oregon Law. Barring extreme or unforeseen circumstances, these criteria will be the only criteria utilized by the Commission in evaluating tuition increases. The university's compliance with the criteria will be judged using a "reasonableness" standard and determined using the totality of the institution's submission. The TRC was briefed on the draft HECC criteria at its first meeting in November 2018 and again with the final HECC approved criteria at its January 2019 meeting. These criteria are split into three areas of focus, and are outlined below. A brief description of the TRC's steps taken to ensure that Oregon Tech met the criteria is also provided.

Focus Area One: Fostering an Inclusive and Transparent Tuition-Setting Process. Specifically, the institution must demonstrate that students had multiple opportunities to engage in the tuition-setting process, and that information about the tuition-setting process was easily accessible and in compliance with HB 4141.

The TRC is comprised of primarily students and held multiple tuition forums on both the Portland-Metro and Klamath Falls campuses. These forums were sponsored and organized by the respective campus student government and advertised heavily in written and electronic communications and through multiple channels, including email, website, electronic and hardcopy newsletters, student mobile apps, and information screens across campuses. All TRC material and meetings were publically posted on the TRC's website and material was available electronically. Means for feedback from students, either electronically

⁷ Higher Education Coordinating Commission. University Tuition Increase Criteria. December 13, 2018. https://www.oregon.gov/highered/about/Documents/Commission/COMMISSION/2018/13%20December%202018/12.1a%20AI%20Tuition%20Increase%20Criteria%20updated%2012-11-18.pdf

or in person, were provided and supplied to the Committee. All process requirements of HB 4141 were met, as outlined previously in this document.

Focus Area Two: Safeguarding Access and Support for Degree Completion by Historically Underrepresented Students. Specifically, the institution must demonstrate the impacts of tuition increases above and below five percent on remission programs and support services for underrepresented students; and that the university has a plan for reducing tuition if there is additional state funding available.

The TRC considered multiple tuition scenarios, including some at the five percent threshold and others significantly above. Because of the TRC's principles which required it to balance the impact of tuition increases on students with maintaining the quality, return on investment and current levels of service at Oregon Tech it was determined that increases of tuition at or below five percent would endanger the very reason students enroll at Oregon Tech – its high quality, high value programs. The committee heard from the university's financial aid administrator about remission programs, including funding levels and design in order to evaluate the impact of tuition increases and remission programs on underrepresented students. The TRC has discussed and made recommendations related to both tuition and remission levels as well as how to reduce tuition levels and/or increase remission levels if there is additional state support. These are outlined in the TRC recommendation and incorporated in the ASOIT tuition recommendation to the President.

Focus Area Three: Financial Conditions Demonstrating the Need for Resident, Undergraduate Tuition to be Increased More than 5%. Specifically, the university is required to explain the cost drivers and revenue dynamics that are causing tuition to increase above five percent and the impact on the university's mission; and that the university is implementing cost containment efforts.

The TRC began its tuition development process by examining the composition of the university's budget and the forces acting on all major budget categories, many of which are direct responses to meeting both the university's mission of statewide polytechnic education and the HECC's focus areas, including broad access to and completion from high quality degree programs in a broad and equitable manner. Recommending increases in tuition rates below five percent during a budget cycle in which state imposed cost increases related to retirement and health care expenses are increasing dramatically and are not being funded, was quickly determined by the TRC to be impractical and damaging to students and the university. All tuition recommendation scenarios brought forward by the committee to students required significant use of reserves and cuts in operating expenses. The TRC's direct purview does not include the development of a university budget. However, it recognizes that tuition increases at the recommended level will necessitate ongoing reductions in operating expenses. It has made a recommendation to the President to increase investments in certain areas, including remissions and spending on IT equipment directly related to the student experience, including classroom technology and equipment.

It is the TRC's belief that the university has, through its good faith efforts, met the HECC Tuition Increase Criteria given the depth and breadth of information provided to the TRC by the university and through the TRC's deliberations and outreach to students.

Campus Forum Feedback and Tuition Recommendation Committee Deliberations

As noted earlier in the report, during the TRC's first two meetings it established a set of guiding principles and process framework. The guiding principles were established to support the deliberation process and ensure the Committee was able to bring into the conversation the type of data and information necessary to provide an informed recommendation, and establish what objectives were important to balance. These principles helped the Committee navigate the *what* of its charge. Conversely, the process framework provided guidance regarding the *how* of its deliberations. Both were reviewed or mentioned during each TRC meeting and described to the campus during the open forums.

In order to make an informed recommendation to the President the TRC utilized its first several meetings to familiarize itself with the university's current and historical budget and the drivers, which are affecting major budget categories, including both revenues and expenses. This process included learning about the legislative and political processes and timelines, which lead to the allocation of funds to the PUSF as well as how the PUSF is distributed to each university in the state. The tuition setting process this year was slowed significantly by the level of uncertainty created by multiple PUSF recommendations from the Governor, discussions regarding revenue enhancement packages from the Oregon Legislature, and finally from increased review of certain funding items within the Co-Chair's Budget Framework like the Engineering Technology Sustaining Fund, Sports Lottery and the Oregon Renewable Energy Center. When combined, this caused the TRC to delay its work significantly, and precipitated a request by the TRC to delay the Board of Trustee's consideration of tuition from its March 21, 2019 meeting to its May 30, 2019 meeting.

The effort of the TRC to understand in detail the budget, state finance drivers, allocation methodology, and importantly tuition and remission history of the university allowed it to understand more deeply the budget hydraulics which are causing increases in overall costs at Oregon Tech; and in particular cost increases in areas outside of the university's control such as mandated retirement (PERS) and healthcare (PEBB) benefits for employees; and through investments in the university's core teaching mission which are driving changes in the operating budget. Because increases in PERS and PEBB are also negatively impacting other portions of the state budget, it is unlikely that the state will be able to invest sufficient resources to shield students from paying for these costs, which have little or no direct positive impact on student success. These budget dynamics were presented to students at the first two campus forums on both campuses.

Because the TRC laid out a series of principles, which included balancing three major items -- student affordability, the quality of programs within the university and the long-term impact of a single-year decisions (tuition for the 2019-20 Academic Year) -- the committee was able to approach a recommendation by creating a balanced approach. This included increases in tuition, recommending ongoing cuts to the universities operating budget and use of reserves to stabilize changes in the short-term.

During the final two campus forums on each primary campus location, the TRC presented a range of options with varying levels of impacts designed to close Oregon Tech's significant budget gap in the next fiscal year. These included tuition increases ranging from 7% to 15%. The forums were hosted by ASOIT leaders on both campuses and designed to elicit feedback from participants.

At the campus forums it became clear that students were concerned that tuition increases of such magnitude were being considered, or were necessary. However, there was broad understanding that maintaining the high level of quality and return on investment of an Oregon Tech degree was as important as price for most students. Students generally understood that merely maintaining the university's quality and strong reputation was insufficient, but continuing to grow and strengthen the university would serve them in the future as their degree became more valuable, and would also serve future students.

Part of maintaining and enhancing the quality of education at Oregon Tech includes investing in state-of-the-art equipment in all degree fields and programs. This is only possible if the university is fiscally sound.

There was significant frustration on the part of students that the state was not stepping up to its responsibility to fund universities at levels which offset the mandatory cost increases imposed by past legislative choices. Because of this, students at Oregon Tech have shown their interest and willingness to become involved in the political process to help persuade legislators of the importance of funding universities and in turn students. ASOIT and the university are providing opportunities such as participation in TRU Day at the Capitol, where students can directly advocate university needs to legislators, as well providing links for students to easily call or write letters to their representatives and senators.

Given that state funding at the Co-Chair's Budget Framework level is not sufficient to keep the university on strong fiscal footing without tuition increases in excess of five percent, students at the open forums were supportive of the TRC's "middle path" tuition increase. This included three additional conditions below.

That the university should:

- Make investments to support continued increases in remissions and scholarships that support students who are in need of additional support;
- continue to make investments in equipment and IT systems that have a direct and positive impact on students' experience and education; and
- establish a schedule of reductions in tuition levels if the state were to provide additional investments in the PUSF (see below for details).

This approach provides a balanced approach which will help to sustain the university over the long-term for the benefit of current and future students and was included in the TRC recommendation.

Conclusion

After significant deliberation and discussion spanning nearly five months and all three academic terms, the TRC has completed its charge as outlined by the President, and to the extent possible met all process and review criteria established by the HECC through its Tuition Increase Criteria and the law, as embodied in HB 4141. Through this document, the TRC outlines its recommendation for tuition levels at Oregon Tech for the 2019-2020 Academic Year.

The TRC finds it important when discussing any tuition recommendation that maintaining if not increasing the quality and strong return on investment an Oregon Tech education provides must remain paramount. This is one of major the reasons why students enroll in Oregon Tech as their institution of choice.

Specifically, the TRC recommends changes in tuition for the 2019-20 academic year as follows:

- Base undergraduate tuition: increase by 9% over current rates.
- Health Program and Engineering & Technology Differentials: increase by 5% from 25% to 30% premium on base undergraduate tuition.

The TRC also recommends increases in remissions of 1% of tuition during the 2019-2020 academic year. Though it is outside of the Committees direct purview, after receiving feedback from students, the Committee encourages the President to prioritize investments in IT including, classroom and lab computer and technology replacement, WiFi systems, and other technology systems directly tied to improving the academic experience and enhancing student life.

If additional funds for the Public University Support Fund (PUSF), beyond those outlined by the Co-Chairs' Budget, become available the TRC discussed reducing tuition in the amount of 1% and increases in remissions for every \$20 million dollars in additional state support. The TRC believes this is an important component of setting tuition while under significant uncertainty in the total amount of state funding and have incorporated it into its recommendation.

Appendix I: Tuition Recommendation Committee Material

The Tuition Recommendation Committee Reviewed and extensive amount of material relevant to its decision making process. Because of the breadth of material and convenience of the reader this material hereby incorporated into the report by reference and is available at www.oit.edu/trc.

ASOIT INCIDENTAL FEE RECOMMENDATION LETTER



Date: March 20, 2019

To: Dr. Nagi Naganathan, President, Oregon Institute of Technology

From: Junmin Yee, President, ASOIT

CC: Dr. Erin Foley, Shellie Wilson, John Van Dyke, Holly Anderson, Josie Hudspeth, Stephanie

Pope, Brian Fox

RE: 2019-2020 Incidental Fee Commission Recommendations

The IFC convened on February 27, 2019 and reviewed the budgets presented by the Director of Athletics (John Van Dyke), the Associate Directors of Campus Life (Holly Anderson and Josie Hudspeth), and Manager of the College Union (Shellie Wilson). Financial Information is provided in more detail below.

After thorough review, the Incidental Fee Commission (IFC) has decided to recommend an increase to the Incidental Fees for the 2019-2020 academic year. The recommendation is that the Klamath Falls Incidental Fee increases from \$360 to \$367 per term for every student enrolled in six or more credits and that the fee structure change so that students with 1 to 5 credit hours have a step increase for each additional credit. Specifically, the fee for 1 would be \$192, with an additional \$35 more for each additional credit; therefore, 5 credits would be \$332.

Financial Data

	2018-	-2019	2019	2019-2020 Recommended			
IFC Funding Areas	\$ Budgeted	% of Total	\$ Budgeted	\$ Inc./(Dec.)	New Allocation %		
Athletics	\$851,565	39.3%	\$820,000*	\$22,435	37.5%		
Campus Life	\$725,544	33.5%	\$764,733	\$39,189	35.0%		
College Union	\$588,000	27.2%	\$600,000	\$12,000	27.5%		
Totals	\$2,165,109	100%	\$2,184,733	\$73,624	100%		

^{*}Athletics moved \$54,000 to the Student Rec Center beginning FY20.

Wilsonville Campus

Wilsonville students also have an incidental fee and the recommendation by ASOITW is to not change the fees for 2019-20, keeping the incidental fee at \$50 per term. They are recommending a \$2 increase to the health fee to \$40 (up from \$38) per term.

Summer 2020 Incidental Fees

The summer 2020 Incidental Fee for Klamath Falls students will remain \$70, regardless of the number credit hours enrolled. For the Wilsonville Campus, Incidental Fees will remain at \$50, regardless of the number of hours enrolled (the health fee will increase to \$40 from \$38).

We appreciate your consideration, and I welcome any and all questions you may have. Thank you for your time.

DIFFERENTIAL MAJOR LIST

Tuition Differentials 2019-20 Academic Year

Majors with Differential Tuition	
Health Professions Differential (30%)	Engineering & Technology Differential (30%)
Allied Health – Master's	Health Care Management
Dental Hygiene	Civil Engineering
Diagnostic Medical Sonography	Civil Engineering – Master's
Echocardiography	Electrical Engineering
Nuclear Medicine Technology	Electronics Engineering Technology
Polysomnogarphic Technology	Embedded Systems Engineering Technology
Radiological Science	Engineering – Master's
Respiratory Care	Geomatics
Vascular Technology	Manufacturing Engineering Technology
	Manufacturing Engineering Technology – Master's
	Degree
	Mechanical Engineering
	Mechanical Engineering Technology
	Renewable Energy Engineering
	Renewable Energy Engineering – Master's
	Software Engineering Technology

Majors with Other Differential Rates				
Medical Lab Sciences	Dental Hygiene – Chemeketa			
Paramedic	Nursing (tuition to OHSU/fees to Oregon Tech)			

Majors with no Differentials	
Applied Mathematics	Management
Applied Psychology	Health Informatics
Communications	Information Technology
Environmental Sciences	Marriage and Family Therapy – Master's
Biology	Operations Management
Biology Health Sciences	Population Health Management
Applied Mathematics	

DETAILED TUITION TABLES

2019 - 2020 Undergraduate Tuition and Fees - Klamath Falls Campus

Tuition		LA	Fees					Total	Total		
Credit Hours	\$200.48/cr Resident	\$300.72/cr WUE	\$638.14/cr Non-Res	Building	Incidental	Health Service Fee	Student Rec Center Fee	Total Fees	Tuition & Fees Resident	Tuition & Fees WUE	Tuition & Fees Non-Resident
1	200.48	200.48	200.48	23.00	192.00	0.00	69.00	284.00	484.48	484.48	484.48
2	400.96	400.96	400.96	25.00	227.00	0.00	69.00	321.00	721.96	721.96	721.96
3	601.44	601.44	601.44	27.00	262.00	0.00	69.00	358.00	959.44	959.44	959.44
4	801.92	801.92	801.92	29.00	297.00	0.00	69.00	395.00	1,196.92	1,196.92	1,196.92
5	1,002.40	1,002.40	1,002.40	31.00	332.00	0.00	69.00	432.00	1,434.40	1,434.40	1,434.40
6	1,202.88	1,202.88	1,202.88	33.00	367.00	167.00	69.00	636.00	1,838.88	1,838.88	1,838.88
7	1,403.36	2,105.04	4,466.98	35.00	367.00	167.00	69.00	638.00	2,041.36	2,743.04	5,104.98
8	1,603.84	2,405.76	5,105.12	37.00	367.00	167.00	69.00	640.00	2,243.84	3,045.76	5,745.12
9	1,804.32	2,706.48	5,743.26	39,00	367.00	167.00	69.00	642.00	2,446.32	3,348.48	6,385,26
10	2,004.80	3,007.20	6,381.40	41.00	367.00	167.00	69.00	644.00	2,648.80	3,651.20	7,025.40
11	2,205.28	3,307.92	7,019.54	43.00	367.00	167.00	69.00	646.00	2,851.28	3,953.92	7,665.54
12	2,405.76	3,608.64	7,657.68	45.00	367.00	167.00	69.00	648.00	3,053.76	4,256.64	8,305.68
13	2,606.24	3,909.36	8,295.82	45.00	367.00	167.00	69.00	648.00	3,254.24	4,557.36	8,943.82
14	2,806.72	4,210.08	8,933.96	45,00	367.00	167.00	69.00	648.00	3,454.72	4,858.08	9,581.96
15	3,007.20	4,510.80	9,572.10	45.00	367.00	167.00	69.00	648.00	3,655.20	5,158.80	10,220.10
16	3,207.68	4,811.52	10,210.24	45,00	367.00	167.00	69.00	648.00	3,855.68	5,459.52	10,858.24
17	3,408.16	5,112.24	10,848.38	45.00	367.00	167.00	69.00	648,00	4,056.16	5,760.24	11,496.38
18	3,608.64	5,412.96	11,486.52	45.00	367.00	167.00	69.00	648.00	4,256.64	6,060.96	12,134.52
19	3,809.12	5,713.68	12,124.66	45.00	367.00	167.00	69.00	648.00	4,457.12	6,361.68	12,772.66
20	4,009.60	6,014.40	12,762.80	45.00	367.00	167.00	69.00	648.00	4,657.60	6,662.40	13,410.80
21	4,210.08	6,315.12	13,400.94	45.00	367.00	167.00	69.00	648.00	4,858.08	6,963.12	14,048.94
22	4,410.56	6,615.84	14,039.08	45.00	367.00	167.00	69.00	648.00	5,058.56	7,263.84	14,687.08
23	4,611.04	6,916.56	14,677.22	45.00	367.00	167.00	69.00	648.00	5,259.04	7,564.56	15,325.22
24	4,811.52	7,217.28	15,315.36	45.00	367.00	167.00	69.00	648.00	5,459.52	7,865.28	15,963.36

Health Service Fee is optional for 1-5 credits.

A one time non-refundable \$315 Matriculation Fee and a \$40 Transcript For Life Fee is assessed on all new and transfer students.

*International Students are required to be covered under a Major Medical Insurance Plan.

Qualified tuition and fees do not include the Student Health Service Fee for Tax Relief Act reporting.

		Internation	onal Student	
		Medical Ir	surance Cost	
	Fall	Winter	Spring	Summer
Age 24 & under	To Be Determined	To Be Determined	To Be Determined	To Be Determined
Age 25-30	To Be Determined	To Be Determined	To Be Determined	To Be Determined
Age 31-40	To Be Determined	To Be Determined	To Be Determined	To Be Determined
Age 41+	To Be Determined	To Be Determined	To Be Determined	To Be Determined

2019 - 2020 Undergraduate Tuition and Fees (Summer) - Klamath Falls Campus

		Tuition		Fees					Total	Total	Total
Credit Hours	\$200.48/cr Resident	\$300.72/cr WUE	\$638.14/cr Non-Res	Building	Incidental	Health Service Fee	Student Rec Center Fee	Total Fees	Tuition & Fees Resident	Tuition & Fees WUE	Tuition & Fees Non-Resident
1	200.48	200.48	200,48	34.00	70.00	0.00	69.00	173.00	373.48	373.48	373.48
2	400.96	400.96	400.96	34.00	70.00	0.00	69.00	173.00	573.96	573.96	573.96
3	601.44	601.44	601.44	34.00	70.00	60.00	69.00	233.00	834.44	834.44	834.44
4	801.92	801.92	801.92	34.00	70,00	60.00	69.00	233,00	1,034.92	1,034.92	1,034.92
5	1,002.40	1,002.40	1,002.40	34.00	70.00	60,00	69.00	233.00	1,235.40	1,235.40	1,235.40
6	1,202.88	1,202.88	1,202.88	34.00	70.00	60.00	69.00	233.00	1,435.88	1,435.88	1,435.88
7	1,403.36	2,105.04	4,466.98	34.00	70.00	60.00	69.00	233.00	1,636.36	2,338.04	4,699.98
8	1,603.84	2,405.76	5,105.12	34.00	70.00	60.00	69.00	233.00	1,836.84	2,638.76	5,338.12
9	1,804.32	2,706.48	5,743.26	34.00	70.00	60.00	69.00	233.00	2,037.32	2,939.48	5,976.26
10	2,004.80	3,007.20	6,381.40	34.00	70.00	60.00	69.00	233.00	2,237.80	3,240.20	6,614.40
11	2,205.28	3,307.92	7,019.54	34.00	70.00	60.00	69.00	233.00	2,438.28	3,540.92	7,252.54
12	2,405.76	3,608.64	7,657.68	34.00	70.00	60.00	69.00	233.00	2,638.76	3,841.64	7,890.68
13	2,606.24	3,909.36	8,295.82	34.00	70.00	60.00	69.00	233.00	2,839.24	4,142.36	8,528.82
14	2,806.72	4,210.08	8,933.96	34.00	70.00	60.00	69.00	233.00	3,039.72	4,443.08	9,166.96
15	3,007.20	4,510.80	9,572.10	34.00	70.00	60.00	69.00	233.00	3,240.20	4,743.80	9,805.10
16	3,207.68	4,811.52	10,210.24	34.00	70.00	60.00	69.00	233.00	3,440.68	5,044.52	10,443.24
17	3,408.16	5,112.24	10,848.38	34.00	70.00	60.00	69.00	233.00	3,641.16	5,345.24	11,081.38
18	3,608.64	5,412:96	11,486.52	34.00	70.00	60.00	69.00	233.00	3,841.64	5,645.96	11,719.52
19	3,809.12	5,713.68	12,124.66	34.00	70.00	60.00	69.00	233.00	4,042.12	5,946.68	12,357.66
20	4,009.60	6,014.40	12,762.80	34.00	70.00	60.00	69.00	233.00	4,242.60	6,247.40	12,995.80
21	4,210.08	6,315.12	13,400.94	34.00	70.00	60.00	69.00	233,00	4,443.08	6,548.12	13,633.94
22	4,410.56	6,615.84	14,039.08	34.00	70.00	60.00	69.00	233.00	4,643.56	6,848.84	14,272.08
23	4,611.04	6,916.56	14,677.22	34.00	70.00	60.00	69.00	233.00	4,844.04	7,149.56	14,910.22
24	4,811.52	7,217.28	15,315.36	34.00	70.00	60.00	69.00	233.00	5,044.52	7,450.28	15,548.36

Summer Health Service Service Fee is optional for 1-2 credits.

A one time non-refundable \$315 Matriculation Fee and a \$40 Transcript For Life Fee is assessed on all new and transfer students.

Qualified tuition and fees do not include the Student Health Service Fee for Tax Relief Act reporting,

Age 24 & under Age 25-30 Age 31-40 Age 41+

1	*Internation	onal Student*						
	Medical Ir	surance Cost						
Fall Winter Spring Summ								
To Be Determined	To Be Determined	To Be Determined	To Be Determined					
To Be Determined	To Be Determined	To 8e Determined	To Be Determined					
To Be Determined	To Be Determined	To Be Determined	To Be Determined					
To Be Determined	To Be Determined	To Be Determined	To Be Determined					

^{*}International Students are required to be covered under a Major Medical Insurance Plan.

2019 - 2020 Undergraduate Tuition and Fees - Klamath Falls Campus (Engineering & Technology Majors)

		Tuition				Fees	7		Total	Total	Total
Credit Hours	\$260.62/cr Resident	\$390,93/cr WUE	\$829.58/cr Non-Res	Building	Incidental	Health Service Fee	Student Rec Center Fee	Total Fees	Tuition & Fees Resident	Tuition & Fees WUE	Tuition & Fee: Non-Resident
1	260.62	260.62	260.62	23.00	192.00	0.00	69.00	284.00	544.62	544.62	544,6
- 12	521.24	521,24	521.24	25.00	227.00	0.00	69.00	321.00	842.24	842.24	842.2
3	781.86	781.86	781.86	27.00	262.00	0.00	69.00	358.00	1,139.86	1,139.86	1,139,8
4	1,042.48	1,042.48	1,042.48	29.00	297.00	0.00	69.00	395.00	1,437.48	1,437.48	1,437.48
	1,303.10	1,303.10	1,303.10	31.00	332.00	0.00	69.00	432.00	1,735.10	1,735.10	1,735.10
6	1,563.72	1,563.72	1,563.72	33.00	367.00	167.00	69.00	636.00	2,199.72	2,199.72	2,199.72
7	1,824.34	2,736.51	5,807.06	35.00	367.00	167.00	69.00	638.00	2,462.34	3,374.51	6,445.06
8	2,084.96	3,127.44	6,636.64	37.00	367.00	167.00	69.00	640.00	2,724.96	3,767.44	7,276.64
9	2,345.58	3,518.37	7,466.22	39.00	367.00	167.00	69.00	642.00	2,987.58	4,160.37	8,108.2
10	2,606.20	3,909.30	8,295.80	41.00	367.00	167.00	69.00	544.00	3,250.20	4,553.30	8,939.80
11	2,866.82	4,300.23	9,125.38	43.00	367.00	167.00	69.00	646.00	3,512.82	4,946.23	9,771.38
- 12	3,127.44	4,691.16	9,954.96	45.00	367.00	167.00	69.00	648.00	3,775.44	5,339.16	10,602.96
13	3,388.06	5,082.09	10,784.54	45.00	367,00	167.00	69,00	648.00	4,036,06	5,730.09	11,432.54
14	3,648.68	5,473.02	11,614.12	45.00	367.00	167.00	69.00	648.00	4,296.68	6,121.02	12,262.12
15	3,909.30	5,863.95	12,443.70	45.00	367.00	167.00	69.00	648.00	4,557.30	6,511.95	13,091.70
16	4,169.92	6,254.88	13,273.28	45.00	367.00	167.00	69.00	648.00	4,817.92	6,902.88	13,921,28
17	4,430.54	6,645.81	14,102.86	45.00	367.00	167.00	69.00	648.00	5,078.54	7,293.81	14,750.86
18	4,691.16	7,036.74	14,932.44	45.00	367.00	167,00	69.00	648.00	5,339.16	7,684.74	15,580.44
19	4,951.78	7,427.67	15,762.02	45.00	367.00	167.00	69.00	648.00	5,599.78	8,075.67	16,410.02
20	5,212.40	7,818.60	16,591.60	45.00	367.00	167.00	69.00	648.00	5,860.40	8,466.60	17,239.60
21	5,473.02	8,209.53	17,421.18	45.00	367.00	167.00	69.00	648.00	6,121.02	8,857.53	18,069.18
22	5,733.64	8,600.46	18,250.76	45.00	367.00	167.00	69.00	648.00	6,381.64	9,248.46	18,898.76
23	5,994.26	8,991.39	19,080.34	45.00	367.00	167.00	69.00	648.00	6,642.26	9,639.39	19,728.34
24	6,254.88	9,382.32	19,909.92	45.00	367.00	167.00	69.00	648.00	6,902.88	10,030.32	20,557.93

Health Service Fee is optional for 1-5 credits.

A one time non-refundable \$315 Matriculation Fee and a \$40 Transcript For Life Fee is assessed on all new and transfer students.

*International Students are required to be covered under a Major Medical Insurance Plan.

Qualified tuition and fees do not include the Student Health Service Fee for Tax Relief Act reporting.

International Student Medical Insurance Cost Fall Winter Summer Age 24 & under To Be Determined To Be Determined o Be Determined To Be Determined To Be Determined o Be Determined To Be Determined o Be Determined To Be Determined lo Be Determined In Be Determined To Be Determined To Be Determined

2019 - 2020 Undergraduate Tuition and Fees - Klamath Falls Campus (Engineering & Technology Majors) Summer

		Tuition				Fees			Total	Total	Total
Credit Hours	\$260.62/cr Resident	\$390,93/cr WUE	\$829.58/cr Non-Res	Building	incidental	Health Service Fee	Student Rec Center Fee	Total Fees	Tuition & Fees Resident	Tuition & Fees WUE	Tuition & Fees Non-Resident
1	260.62	260.62	260.62	34.00	70.00	0.00	69.00	173.00	433.62	433.62	433.6
- 12	521.24	521,24	521.24	34.00	70.00	0.00	69.00	173.00	694.24	694.24	694.2
3	781.86	781.86	781.86	34.00	70.00	60.00	69.00	233.00	1,014.86	1,014.86	1,014.8
4	1,042.48	1,042.48	1,042.48	34.00	70.00	60.00	69.00	233.00	1,275.48	1,275.48	1,275.48
	1,303.10	1,303.10	1,303.10	34.00	70.00	60.00	69.00	233.00	1,536.10	1,536.10	1,536.1
6	1,563.72	1,563.72	1,563.72	34.00	70.00	60.00	69,00	233.00	1,796.72	1,796.72	1,796.7
7	1,824.34	2,736.51	5,807.06	34.00	70.00	60.00	69.00	233.00	2,057.34	2,969.51	6,040.06
8	2,084.96	3,127.44	6,636.64	34.00	70.00	60.00	69.00	233.00	2,317.96	3,360.44	6,869.64
9	2,345.58	3,518.37	7,466.22	34.00	70.00	60.00	69.00	233.00	2,578.58	3,751.37	7,699.2
10	2,606.20	3,909.30	8,295.80	34.00	70.00	60.00	69.00	233.00	2,839.20	4,142.30	8,528.80
11	2,866.82	4,300.23	9,125.38	34.00	70.00	60.00	69.00	233.00	3,099.82	4,533.23	9,358.3
- 12	3,127.44	4,691.16	9,954.96	34.00	70.00	60.00	69.00	233.00	3,360.44	4,924.16	10,187.9
13	3,388.06	5,082.09	10,784.54	34.00	70.00	60,00	69.00	233.00	3,621,06	5,315.09	11,017.5
14	3,648.68	5,473.02	11,614.12	34.00	70.00	60.00	69.00	233.00	3,881.68	5,706.02	11,847.1
15	3,909.30	5,863.95	12,443.70	34.00	70.00	60.00	69.00	233.00	4,142.30	6,096.95	12,676.70
16	4,169.92	6,254.88	13,273.28	34.00	70.00	50.00	69.00	233.00	4,402.92	6,487.88	13,506.2
17	4,430.54	6,645.81	14,102.86	34.00	70.00	60.00	69.00	233.00	4,663.54	6,878.81	14,335.86
18	4,691.16	7,036.74	14,932.44	34.00	70.00	60,00	69.00	233.00	4,924.16	7,269.74	15,165.4
19	4,951.78	7,427.67	15,762.02	34.00	70.00	60.00	69.00	233.00	5,184.78	7,660.67	15,995.0
20	5,212.40	7,818.60	16,591.60	34.00	70.00	60.00	69.00	233.00	5,445.40	8,051.60	16,824.6
21	5,473.02	8,209.53	17,421.18	34.00	70.00	60.00	69.00	233.00	5,706.02	8,442.53	17,654.13
22	5,733.64	8,600.46	18,250.76	34.00	70.00	60.00	69.00	233.00	5,966.64	8,833.46	18,483.76
23	5,994.26	8,991.39	19,080.34	34.00	70.00	60.00	69.00	233.00	6,227.26	9,224.39	19,313.34
24	6,254.88	9,382.32	19,909.92	34.00	70.00	60.00	69.00	233,00	6,487.88	9,615.32	20,142.93

Summer Health Service Service Fee is optional for 1-2 credits.

A one time non-refundable \$315 Matriculation Fee and a \$40 Transcript For Life Fee is assessed on all new and transfer students.

Qualified tuition and fees do not include the Student Health Service Fee for Tax Relief Act reporting.

International Student Medical Insurance Cost Fall Winter Summer Age 24 & under To Be Determined To Be Determined o Be Determined To Be Determined To Be Determined o Be Determined To Be Determined o Be Determined To Be Determined In Be Determined To Be Determined To Be Determined

^{*}International Students are required to be covered under a Major Medical Insurance Plan.

2019 - 2020 Undergraduate Tuition and Fees - Klamath Falls Campus Allied Health Respiratory Care

		Tultion				Fees		Total	Total	Total	
Credit Hours	\$260.62/cr Resident	\$390.93/cr WUE	\$829.58/cr Non-Res	Building	Incidental	Health Service Fee	Student Rec Center Fee	Total Fees	Tuition & Fees Resident	Tuition & Fees WUE	Tuition & Fees Non-Resident
1	260.62	260.62	260,62	23.00	192.00	0.00	69.00	284.00	544.62	544.62	544.6
- 2	521,24	521.24	521,24	25.00	227.00	0.00	69.00	321.00	842,24	842,24	842.2
3	781.86	781.86	781.86	27.00	262.00	0.00	69.00	358.00	1,139.86	1,139.86	1,139.8
4	1,042.48	1,042.48	1,042.48	29.00	297.00	0.00	69.00	395.00	1,437.48	1,437.48	1,437.4
- 5	1,303.10	1,303.10	1,303.10	31.00	332.00	0.00	69.00	432.00	1,735.10	1,735.10	1,735.10
6	1,563.72	1,563.72	1,563.72	33.00	367.00	167.00	69.00	636.00	2,199.72	2,199.72	2,199.7
7	1,824.34	2,736.51	5,807.06	35.00	367.00	167.00	69.00	638.00	2,462.34	3,374.51	6,445.0
8	2,084.96	3,127.44	6,636.64	37.00	367.00	167.00	69.00	640.00	2,724.96	3,767.44	7,276.6
9	2,345.58	3,518.37	7,466.22	39.00	367.00	167.00	69.00	642.00	2,987.58	4,160.37	8,108.2
10	2,606.20	3,909.30	8,295.80	41.00	367.00	167.00	69.00	644.00	3,250.20	4,553.30	8,939.80
11	2,866.82	4,300.23	9,125.38	43.00	367.00	167.00	69.00	646.00	3,512.82	4,946.23	9,771.3
12	3,127.44	4,691,16	9,954.96	45.00	367.00	167.00	69.00	648.00	3,775.44	5,339.16	10,602.96
13	3,388.06	5,082.09	10,784.54	45.00	367.00	167.00	69.00	648.00	4,036.06	5,730.09	11,432.5
14	3,648.68	5,473.02	11,614.12	45.00	367.00	167.00	69.00	648.00	4,296.68	6,121.02	12,262.13
15	3,909.30	5,863.95	12,443.70	45.00	367.00	167.00	69.00	648.00	4,557.30	6,511,95	13,091.70
16	4,169.92	6,254.88	13,273.28	45.00	367.00	167.00	69.00	648.00	4,817.92	6,902.88	13,921.28
17	4,430.54	6,645.81	14,102.86	45.00	367.00	167.00	69.00	648.00	5,078.54	7,293.81	14,750.86
18	4,691.16	7,036.74	14,932.44	45.00	367.00	167.00	69.00	648.00	5,339.16	7,684.74	15,580.4
19	4,951.78	7,427.67	15,762.02	45.00	367.00	167.00	69.00	648.00	5,599.78	8,075.67	16,410.0
20	5,212.40	7,818.60	16,591.60	45.00	367.00	167.00	69.00	648.00	5,860.40	8,466.60	17,239.60
21	5,473.02	8,209.53	17,421.18	45.00	367.00	167.00	69.00	648.00	6,121.02	8,857.53	18,069.18
22	5,733.64	8,600.46	18,250.76	45.00	367.00	167.00	69.00	648.00	6,381.64	9,248.46	18,898.70
23	5,994.26	8,991.39	19,080,34	45.00	367.00	167.00	69.00	648.00	6,642.26	9,639.39	19,728.3
24	6,254.88	9,382.32	19,909.92	45.00	367.00	167.00	69.00	648.00	6,902.88	10,030.32	20,557.97

Health Service Fee is optional for 1-5 credits.

Allied Health Majors on externship are not charged the Incidental, Health Service Fee, and Student Rec Center Fee.

A one time non-refundable \$315 Matriculation Fee and a \$40 Transcript For Life Fee is assessed on all new and transfer students.

*International Students are required to be covered under a Major Medical Insurance Plan.

Qualified tuition and fees do not include the Student Health Service Fee for Tax Relief Act reporting.

		Internation	onal Student	
		Medical Ir	surance Cost	
	Fall	Winter	Spring	Summer
e 24 & unde	To Be Determined	To Be Determined	To Be Determined	To Be Determined
e 25-30	To Be Determined	To Be Determined	To Be Determined	To Be Determined
e 31-40	To Be Determined	To Be Determined	To Be Determined	To Be Determined
e 41+	To Be Determined	In Be Determined	To Be Determined	To Be Determined

2019 - 2020 Undergraduate Tuition and Fees - Klamath Falls Campus Allied Health Respiratory Care(Summer)

		Tuition				Fees			Total	Total	Total
Credit Hours	\$260.62/cr Resident	\$390.93/cr WUE	\$829.58/cr Non-Res	Building	Incidental	Health Service Fee	Student Rec Center Fee	Total Fees	Tuition & Fees Resident	Tuition & Fees WUE	Tuition & Fee Non-Resident
1	260.62	260.62	260,62	34.00	70.00	0.00	69.00	173.00	433.62	433.62	433.6
2	521.24	521.24	521.24	34.00	70.00	0.00	69.00	173.00	694.24	694.24	694,2
3	781.86	781.86	781.86	34.00	70.00	60.00	69.00	233.00	1,014.86	1,014.86	1,014.8
4	1,042.48	1,042.48	1,042.48	34.00	70.00	60.00	69.00	233.00	1,275.48	1,275.48	1,275.4
5	1,303.10	1,303.10	1,303.10	34.00	70.00	60.00	69.00	233.00	1,536.10	1,536.10	1,536.1
6	1,563.72	1,563.72	1,563.72	34.00	70.00	60.00	69.00	233.00	1,796.72	1,796.72	1,796.73
7	1,824.34	2,736.51	5,807.06	34.00	70.00	60.00	69.00	233.00	2,057.34	2,969.51	6,040.00
8	2,084.96	3,127.44	6,636.64	34.00	70.00	60.00	69.00	233.00	2,317.96	3,360.44	6,869.64
9	2,345.58	3,518.37	7,466.22	34.00	70.00	60.00	69.00	233.00	2,578.58	3,751.37	7,699.2
10	2,606.20	3,909.30	8,295.80	34.00	70.00	60.00	69.00	233.00	2,839.20	4,142.30	8,528.80
11	2,866.82	4,300.23	9,125.38	34.00	70.00	60.00	69.00	233.00	3,099.82	4,533.23	9,358.38
12	3,127.44	4,691.16	9,954.96	34.00	70,00	60,00	69.00	233.00	3,360.44	4,924.16	10,187.9
13	3,388.06	5,082.09	10,784.54	34.00	70.00	60.00	69.00	233.00	3,621.06	5,315.09	11,017.5
14	3,648.68	5,473.02	11,614.12	34,00	70.00	60.00	69.00	233.00	3,881.68	5,706.02	11,847.1
15	3,909.30	5,863.95	12,443.70	34.00	70.00	60.00	69.00	233.00	4,142.30	6,096.95	12,676.70
16	4,169.92	6,254.88	13,273.28	34,00	70.00	60,00	69.00	233.00	4,402.92	6,487.88	13,506.28
17	4,430.54	6,645.81	14,102.86	34.00	70.00	60,00	69.00	233.00	4,663.54	6,878.81	14,335,86
18	4,691.16	7,036.74	14,932.44	34.00	70.00	60.00	69.00	233.00	4,924.16	7,269.74	15,165.44
19	4,951.78	7,427.67	15,762.02	34.00	70.00	60.00	69.00	233.00	5,184.78	7,660.67	15,995.0
20	5,212.40	7,818.60	16,591.60	34.00	70.00	60.00	69.00	233.00	5,445.40	8,051.60	16,824.60
21	5,473.02	8,209.53	17,421.18	34.00	70.00	60.00	69.00	233.00	5,706.02	8,442.53	17,654.18
22	5,733.64	8,600.46	18,250.76	34.00	70,00	60,00	69.00	233.00	5,966.64	8,833.46	18,483.76
23	5,994.26	8,991.39	19,080.34	34.00	70.00	60.00	69.00	233.00	6,227.26	9,224.39	19,313.34
24	6,254.88	9,382.32	19,909.92	34.00	70.00	60.00	69.00	233.00	6,487.88	9,615.32	20,142.93

Summer Health Service Service Fee is optional for 1-2 credits.

Allied Health Majors on externship are not charged the incidental, Health Service Fee, and Student Rec Center Fee.

A one time non-refundable \$315 Matriculation Fee and a \$40 Transcript For Life Fee is assessed on all new and transfer students.

*International Students are required to be covered under a Major Medical Insurance Plan.

Qualified tuition and fees do not include the Student Health Service Fee for Tax Relief Act reporting.

	Internation	onal Student	
	Medical II	isurance Cost	
Fall	Winter	Spring	Summer
To Be Determined	To Be Determined	To Be Determined	To Be Determined
To Be Determined	To Be Determined	To Be Determined	To Be Determined
To Be Determined	To Be Determined	To Be Determined	To Be Determined
To Be Determined	To Be Determined	La Be Determined	To Be Determined

2019 - 2020 Undergraduate Tuition and Fees - Klamath Falls Campus (Allied Health Majors)

*Dental Hygiene, Pre-Dental Hygiene, Diagnostic Medical Sonography, Echocardiography, Nuclear Medicine Technology, Radiologic Science, Vascular Technology, and all Pre-MIT programs DO NOT QUALIFY FOR WUE RATES. For Respiratory Care Rates see Previous Pages.

	Tuit	ion			Fees			Total	Total
Credit Hours	\$260.62/cr Resident	\$829.58/cr Non-Res	Building	Incidental	Health Service Fee	Student Rec Center Fee	Total Fees	Tuition & Fees Resident	Tuition & Fees Non-Resident
1	260.62	260,62	23.00	192.00	0.00	69.00	284.00	544.62	544.6
2	521.24	521.24	25.00	227.00	0.00	69.00	321.00	842.24	842.2
3	781.86	781.86	27.00	262.00	0.00	69.00	358.00	1,139.86	1,139.8
4	1,042.48	1,042.48	29.00	297.00	0.00	69.00	395.00	1,437.48	1,437.4
5	1,303.10	1,303.10	31.00	332,00	0.00	69,00	432.00	1,735.10	1,735.1
- 6	1,563.72	1,563.72	33.00	367.00	167.00	69.00	636.00	2,199.72	2,199.7
7	1,824.34	5,807.06	35.00	367.00	167.00	69.00	638.00	2,462.34	6,445.0
. 8	2,084.96	6,636.64	37.00	367.00	167.00	69.00	640.00	2,724.96	7,276.6
9	2,345.58	7,466.22	39.00	367.00	167.00	69.00	642.00	2,987.58	8,108.2
10	2,606.20	8,295.80	41.00	367.00	167.00	69.00	644.00	3,250.20	8,939,8
11	2,866.82	9,125.38	43.00	367.00	167.00	69.00	646.00	3,512.82	9,771,3
12	3,127.44	9,954.96	45.00	367.00	167.00	69.00	648.00	3,775.44	10,602.9
13	3,388.06	10,784.54	45.00	367.00	167.00	69.00	648.00	4,036.06	11,432.5
14	3,648.68	11,614.12	45.00	367.00	167.00	69.00	648.00	4,296.68	12,262.1
15	3,909.30	12,443.70	45,00	367.00	167.00	69.00	648.00	4,557.30	13,091.7
16	4,169.92	13,273.28	45.00	367.00	167.00	69.00	648.00	4,817.92	13,921.2
17	4,430.54	14,102.86	45.00	367.00	167.00	69.00	648.00	5,078.54	14,750.8
18	4,691.16	14,932.44	45.00	367.00	167.00	69.00	648.00	5,339.16	15,580.4
19	4,951.78	15,762.02	45.00	367.00	167.00	69.00	648.00	5,599.78	16,410.0
20	5,212.40	16,591.60	45.00	367.00	167.00	69.00	648.00	5,860,40	17,239.6
21	5,473.02	17,421.18	45.00	367.00	167.00	69.00	648.00	6,121.02	18,069.1
22	5,733.64	18,250.76	45.00	367.00	167.00	69.00	648.00	6,381.64	18,898.7
23	5,994.26	19,080.34	45.00	367.00	167.00	69,00	648.00	6,642.26	19,728.3
24	6,254.88	19,909.92	45.00	367.00	167.00	69.00	648.00	6,902.88	20,557,9

Health Service Fee is optional for 1-5 credits.

Allied Health Majors on externship are not charged the Incidental, Health Service Fee, and Student Rec Center Fee.

A one time non-refundable \$315 Matriculation Fee and a \$40 Transcript For Life Fee is assessed on all new and transfer students.

Qualified tuition and fees do not include the Student Health Service Fee for Tax Relief Act reporting.

		Interna	tional Student	
		Medical	Insurance Cost	
	Fall	Winter	Spring	Summer
nder	To Be Determined	To Be Determined	To Be Determined	To Be Determined
	To Be Determined	To Be Determined	To Be Determined	To Be Determined
	To Be Determined	To Be Determined	To Be Determined	To Be Determined
	to Be Determined	To Be Determined	To Be Determined	To Be Determined

^{*}International Students are required to be covered under a Major Medical Insurance Plan.

2019 - 2020 Undergraduate Tuition and Fees - Klamath Falls Campus (Allied Health Majors) Summer

*Dental Hygiene, Pre-Dental Hygiene, Diagnostic Medical Sonography, Echocardiography, Nuclear Medicine Technology, Radiologic Science, Vascular Technology, and all Pre-MIT programs DO NOT QUALIFY FOR WUE RATES. For Respiratory Care Rates see Previous Pages.

. = 5.33	Tuiti	on			Fees			Total	Total
Credit Hours	\$260.62/cr Resident	\$829.58/cr Non-Res	Building	Incidental	Health Service Fee	Student Rec Center Fee	Total Fees	Tuition & Fees Resident	Tuition & Fee: Non-Resident
1	260.62	260,62	34.00	70.00	0.00	69.00	173.00	433.62	433.67
2	521.24	521.24	34.00	70,00	0,00	69.00	173.00	694.24	694.24
3	781.86	781.86	34.00	70.00	60.00	69.00	233.00	1,014.86	1,014.86
4	1,042.48	1,042.48	34.00	70.00	60.00	69.00	233.00	1,275.48	1,275.48
5	1,303.10	1,303.10	34.00	70.00	60.00	69.00	233.00	1,536.10	1,536.10
- 6	1,563.72	1,563.72	34.00	70,00	60.00	69,00	233.00	1,796.72	1,796.77
7	1,824.34	5,807.06	34.00	70.00	60.00	69.00	233.00	2,057.34	6,040.06
8	2,084.96	6,636.64	34.00	70,00	60.00	69.00	233.00	2,317.96	6,869.64
9	2,345.58	7,466.22	34.00	70.00	60.00	69.00	233.00	2,578.58	7,699.2
10	2,606.20	8,295.80	34.00	70.00	60.00	69.00	233.00	2,839.20	8,528.80
11	2,866.82	9,125.38	34.00	70.00	60.00	69.00	233.00	3,099.82	9,358.38
12	3,127.44	9,954.96	34.00	70,00	60.00	69,00	233,00	3,360.44	10,187.96
13	3,388.06	10,784.54	34.00	70.00	60.00	69.00	233,00	3,621.06	11,017.5
14	3,648.68	11,614,12	34.00	70.00	60.00	69.00	233,00	3,881.68	11,847.17
15	3,909.30	12,443.70	34.00	70.00	60.00	69.00	233.00	4,142.30	12,676.70
16	4,169.92	13,273.28	34.00	70.00	60.00	69.00	233.00	4,402.92	13,506.28
17	4,430,54	14,102.86	34.00	70.00	60.00	69.00	233.00	4,663.54	14,335.86
18	4,691.16	14,932.44	34.00	70.00	60.00	69.00	233.00	4,924.16	15,165.44
19	4,951.78	15,762.02	34.00	70.00	60.00	69.00	233.00	5,184.78	15,995.07
20	5,212.40	16,591.60	34.00	70.00	60.00	69.00	233,00	5,445.40	16,824.60
21	5,473.02	17,421.18	34.00	70.00	60.00	69.00	233.00	5,706.02	17,654.18
22	5,733.64	18,250.76	34.00	70.00	60.00	69.00	233.00	5,966.64	18,483.76
23	5,994.26	19,080.34	34.00	70.00	60.00	69.00	233.00	6,227.26	19,313.34
24	6,254.88	19,909.92	34.00	70.00	60.00	69.00	233.00	6,487.88	20,142.92

Summer Health Service Fee is optional for 1-2 credits.

Allied Health Majors on externship are not charged the Incidental, Health Service Fee, and Student Rec Center Fee.

A one time non-refundable \$315 Matriculation Fee and a \$40 Transcript For Life Fee is assessed on all new and transfer students.

*International Students are required to be covered under a Major Medical Insurance Plan.

Qualified tuition and fees do not include the Student Health Service Fee for Tax Relief Act reporting.

	Interna	tional Student	
	Medical	Insurance Cost	4
Fall	Winter	Spring	Summer
To Be Determined	To Be Determined	To Be Determined	To Be Determined
To Be Determined	To Be Determined	To Be Determined	Ta Be Determined
To Be Determined	To Be Determined	To Be Determined	To Be Determined
To Be Determined	To Be Determined	To Be Determined	To Be Determined

2019 - 2020 Undergraduate Tuition and Fees - Portland-Metro Campus

400		Tuition			Fees			Total	Total	Total
Credit Hours	\$200.48/cr Resident	\$300.72/cr WUE	\$638.14/cr Non-Res	Building	Incidental	Health Service Fee	Total Fees	Tuition & Fees Resident	Tuition & Fees WUE	Tuition & Fees Non-Resident
1	200.48	200.48	200.48	23.00	50.00	40.00	113.00	313.48	313.48	313.4
2	400.96	400.96	400.96	25.00	50.00	40.00	115.00	515.96	515,96	515.9
3	601.44	601.44	601.44	27.00	50.00	40.00	117.00	718.44	718.44	718.4
- 4	801.92	801.92	801.92	29.00	50.00	40.00	119.00	920.92	920.92	920.9
.5	1,002.40	1,002.40	1,002.40	31.00	50.00	40.00	121.00	1,123.40	1,123.40	1,123.40
6	1,202.88	1,202.88	1,202.88	33.00	50.00	40.00	123.00	1,325.88	1,325.88	1,325.88
7	1,403.36	2,105.04	4,466.98	35.00	50.00	40.00	125.00	1,528.36	2,230.04	4,591.98
- 8	1,603.84	2,405.76	5,105.12	37.00	50.00	40.00	127.00	1,730.84	2,532.76	5,232.17
9	1,804.32	2,706.48	5,743.26	39.00	50.00	40.00	129.00	1,933.32	2,835.48	5,872.20
10	2,004.80	3,007.20	6,381.40	41.00	50.00	40.00	131,00	2,135.80	3,138.20	6,512.40
11	2,205.28	3,307.92	7,019.54	43.00	50.00	40.00	133.00	2,338.28	3,440.92	7,152.5
12	2,405.76	3,608,64	7,657.68	45.00	50.00	40.00	135.00	2,540,76	3,743.64	7,792.68
13	2,606.24	3,909.36	8,295.82	45.00	50,00	40.00	135.00	2,741.24	4,044.36	8,430.8
14	2,806.72	4,210.08	8,933,96	45.00	50.00	40,00	135.00	2,941.72	4,345.08	9,068.96
15	3,007.20	4,510.80	9,572.10	45.00	50.00	40.00	135.00	3,142.20	4,645.80	9,707.10
16	3,207.68	4,811.52	10,210.24	45.00	50.00	40.00	135.00	3,342.68	4,946.52	10,345.24
17	3,408.16	5,112.24	10,848.38	45.00	50.00	40.00	135.00	3,543.16	5,247.24	10,983.38
18	3,608.64	5,412.96	11,486.52	45.00	50.00	40.00	135.00	3,743.64	5,547.96	11,621.5
19	3,809.12	5,713.68	12,124.66	45.00	50.00	40.00	135.00	3,944.12	5,848.68	12,259.60
20	4,009.60	6,014.40	12,762.80	45.00	50.00	40.00	135.00	4,144.60	6,149.40	12,897.80
21	4,210.08	6,315.12	13,400.94	45.00	50.00	40.00	135.00	4,345.08	6,450.12	13,535.94
22	4,410.56	6,615.84	14,039.08	45.00	50.00	40.00	135.00	4,545.56	6,750.84	14,174.08
23	4,611.04	6,916.56	14,677.22	45.00	50.00	40.00	135.00	4,746.04	7,051.56	14,812.2
24	4,811.52	7,217.28	15,315.36	45.00	50.00	40.00	135.00	4,946.52	7,352.28	15,450.36

A one time non-refundable \$315 Matriculation Fee and a \$40 Transcript For Life Fee is assessed on all new and transfer students.

*International Students are required to be covered under a Major Medical Insurance Plan. Qualified tuition and fees do not include the Student Health Service Fee for Tax Relief Act reporting.

International Student Medical Insurance Cost Fall Winter Summer Spring Age 24 & under to be betermined o Be Determined to Be Determined o Be Determined To Be Determined o Be Determined To Be Determined to Be Determined To Be Determined a Be Determined o Be Determined To Be Determined To Be Determined To Be Determined To Be Determined

Age 25-30 Age 31-40 Age 41+

2019 - 2020 Undergraduate Tuition and Fees - Portland-Metro Campus Summer

		Tuition			Fees			Total	524,96 725,44 925,92 1,126,40 1,326,88 2,229,04 2,529,76 2,830,48 3,131,20 3,431,92 3,732,64 4,033,36 4,334,08 4,634,80 4,935,52 5,236,24	Total
Credit Hours	\$200.48/cr Resident	\$300.72/cr WUE	\$638.14/cr Non-Res	Building	Incidental	Health Service Fee	Total Fees	Tuition & Fees Resident		Tuition & Fees Non-Resident
1	200.48	200.48	200.48	34.00	50.00	40.00	124.00	324.48	324.48	324.48
2	400.96	400.96	400.96	34.00	50.00	40.00	124.00	524.96	524,96	524.96
3	601.44	601.44	601.44	34.00	50.00	40.00	124.00	725.44	725.44	725.44
4	801.92	801.92	801.92	34.00	50.00	40.00	124.00	925.92	925.92	925.92
.5	1,002.40	1,002.40	1,002.40	34.00	50.00	40.00	124.00	1,126.40	1,126.40	1,126.40
6	1,202.88	1,202.88	1,202.88	34.00	50.00	40.00	124.00	1,326.88	1,326.88	1,326.88
7	1,403.36	2,105.04	4,466.98	34.00	50.00	40.00	124.00	1,527.36	2,229.04	4,590.98
- 8	1,603.84	2,405.76	5,105.12	34.00	50.00	40.00	124.00	1,727.84	2,529.76	5,229.17
9	1,804.32	2,706,48	5,743.26	34.00	50.00	40.00	124.00	1,928,32	2,830.48	5,867.26
10	2,004.80	3,007.20	6,381.40	34.00	50,00	40.00	124.00	2,128.80	3,131.20	6,505.40
11	2,205.28	3,307.92	7,019.54	34.00	50.00	40.00	124.00	2,329.28	3,431.92	7,143.54
12	2,405.76	3,608.64	7,657.68	34.00	50.00	40.00	124.00	2,529.76	3,732.64	7,781.68
13	2,606.24	3,909.36	8,295.82	34.00	50,00	40.00	124.00	2,730.24	4,033,36	8,419.87
14	2,806.72	4,210.08	8,933.96	34.00	50.00	40.00	124.00	2,930.72	4,334.08	9,057.96
15	3,007.20	4,510.80	9,572.10	34.00	50.00	40.00	124.00	3,131.20	4,634.80	9,696.10
16	3,207.68	4,811.52	10,210.24	34.00	50.00	40.00	124.00	3,331.68	4,935.52	10,334.24
17	3,408.16	5,112.24	10,848.38	34.00	50.00	40.00	124.00	3,532.16	5,236.24	10,972.38
18	3,608.64	5,412.96	11,486.52	34.00	50.00	40.00	124.00	3,732.64	5,536.96	11,610.52
19	3,809.12	5,713.68	12,124.66	34.00	50.00	40.00	124.00	3,933.12	5,837.68	12,248.66
20	4,009.60	6,014.40	12,762.80	34.00	50.00	40.00	124.00	4,133.60	6,138.40	12,886.80
21	4,210.08	6,315.12	13,400.94	34.00	50.00	40.00	124.00	4,334.08	6,439.12	13,524.94
22	4,410.56	6,615.84	14,039.08	34.00	50.00	40.00	124.00	4,534.56	6,739.84	14,163.08
23	4,611.04	6,916.56	14,677.22	34.00	50.00	40.00	124.00	4,735.04	7,040.56	14,801.22
24	4,811.52	7,217.28	15,315.36	34.00	50.00	40.00	124.00	4,935.52	7,341.28	15,439.36

A one time non-refundable \$315 Matriculation Fee and a \$40 Transcript For Life Fee is assessed on all new and transfer students.

*International Students are required to be covered under a Major Medical Insurance Plan.

Qualified tuition and fees do not include the Student Health Service Fee for Tax Relief Act reporting.

		Internation	onal Student	
		Medical Ir	surance Cost	
	Fall	Winter	Spring	Summer
der	To Be Determined	To Be Determined	To Be Determined	To Be Determined
	To Be Determined	To Be Determined	To Be Determined	To Be Determined
	To Be Determined	To Be Determined	To Be Determined	To Be Determined
	To Be Determined	To Be Determined	To Be Determined	To Be Determined

2019 - 2020 Undergraduate Tuition and Fees - Portland-Metro Campus (Engineering & Technology Majors)

		Tuition			Fees			Total	Total	Total
Credit Hours	\$260.62/cr Resident	\$390.93/cr WUE	\$829.58/cr Non-Res	Building	Incidental	Health Service Fee	Total Fees	Tuition & Fees Resident	Tuition & Fees WUE	Tuition & Fees Non-Resident
1	260,62	260.62	260.62	23.00	50.00	40.00	113.00	373.62	373.62	373.6
.2	521.24	521,24	521.24	25.00	50.00	40.00	115.00	636.24	636,24	636.2
3	781.86	781.86	781.86	27.00	50.00	40.00	117.00	898.86	898.86	898.8
4	1,042.48	1,042.48	1,042.48	29.00	50.00	40.00	119.00	1,161.48	1,161.48	1,161.48
.5	1,303.10	1,303.10	1,303.10	31.00	50.00	40.00	121.00	1,424.10	1,424.10	1,424.10
6	1,563.72	1,563.72	1,563.72	33.00	50.00	40.00	123.00	1,686.72	1,686.72	1,686.7
7	1,824.34	2,736.51	5,807.06	35.00	50.00	40.00	125.00	1,949.34	2,861.51	5,932.00
- 8	2,084.96	3,127.44	6,636.64	37.00	50.00	40.00	127.00	2,211.96	3,254.44	6,763.64
-9	2,345.58	3,518.37	7,466.22	39.00	50.00	40.00	129.00	2,474.58	3,647.37	7,595.2
10	2,606.20	3,909.30	8,295.80	41.00	50.00	40.00	131.00	2,737.20	4,040.30	8,426.80
11	2,866.82	4,300.23	9,125.38	43.00	50.00	40.00	133.00	2,999.82	4,433.23	9,258.38
12	3,127.44	4,691.16	9,954.96	45.00	50.00	40.00	135.00	3,262.44	4,826.16	10,089.96
13	3,388.06	5,082.09	10,784.54	45.00	50.00	40.00	135.00	3,523.06	5,217.09	10,919.5
14	3,648.68	5,473.02	11,614.12	45.00	50.00	40.00	135.00	3,783.68	5,608.02	11,749.1
15	3,909.30	5,863.95	12,443.70	45.00	50.00	40.00	135.00	4,044.30	5,998.95	12,578,70
16	4,169.92	6,254.88	13,273.28	45.00	50.00	40,00	135.00	4,304.92	6,389.88	13,408.28
17	4,430.54	6,645.81	14,102.86	45.00	50.00	40.00	135.00	4,565.54	6,780.81	14,237.86
18	4,691.16	7,036.74	14,932.44	45.00	50.00	40.00	135.00	4,826.16	7,171.74	15,067.44
19	4,951.78	7,427.67	15,762.02	45.00	50.00	40.00	135.00	5,086.78	7,562.67	15,897.0
20	5,212.40	7,818.60	16,591.60	45.00	50.00	40.00	135.00	5,347.40	7,953.60	16,726.60
21	5,473.02	8,209.53	17,421.18	45.00	50,00	40.00	135.00	5,608.02	8,344,53	17,556.18
22	5,733.64	8,600.46	18,250.76	45.00	50.00	40.00	135.00	5,868.64	8,735.46	18,385.76
23	5,994.26	8,991.39	19,080.34	45.00	50.00	40.00	135.00	6,129.26	9,126.39	19,215.3
24	6,254.88	9,382.32	19,909.92	45.00	50.00	40.00	135.00	6,389.88	9,517.32	20,044.93

A one time non-refundable \$315 Matriculation Fee and a \$40 Transcript For Life Fee is assessed on all new and transfer students.

*International Students are required to be covered under a Major Medical Insurance Plan. Qualified tuition and fees do not include the Student Health Service Fee for Tax Relief Act reporting.

International Student Medical Insurance Cost Fall Winter Spring Summer Age 24 & under To Be Determined o Be Determined To Be Determined To Be Determined Age 25-30 To Be Determined o Be Determined to Be Determined o Be Determined To Be Determined To Be Determined

2019 - 2020 Undergraduate Tuition and Fees - Portland-Metro Campus (Engineering & Technology Majors) Summer

		Tuition			Fees			Total	Total	Total
Credit Hours	\$260.62/cr Resident	\$390.93/cr WUE	\$829.58/cr Non-Res	Building	Incidental	Health Service Fee	Total Fees	Tuition & Fees Resident	Tuition & Fees WUE	Tuition & Fees Non-Resident
1	260.62	260.62	260.62	34.00	50.00	40.00	124.00	384.62	384.62	384.62
2	521,24	521.24	521.24	34.00	50.00	40.00	124.00	545.24	645.24	645.24
3	781.86	781.86	781.86	34.00	50.00	40.00	124.00	905.86	905.86	905.86
- 4	1,042.48	1,042.48	1,042.48	34.00	50.00	40.00	124.00	1,166.48	1,166.48	1,166.48
.5	1,303.10	1,303.10	1,303.10	34.00	50.00	40.00	124.00	1,427.10	1,427.10	1,427.10
6	1,563.72	1,563.72	1,563.72	34.00	50.00	40.00	124.00	1,687.72	1,687.72	1,687.77
7	1,824.34	2,736.51	5,807.06	34.00	50.00	40.00	124.00	1,948.34	2,860.51	5,931.06
- 8	2,084.96	3,127.44	6,636.64	34.00	50.00	40.00	124.00	2,208.96	3,251.44	6,760.64
9	2,345.58	3,518.37	7,466.22	34.00	50.00	40.00	124.00	2,469.58	3,642.37	7,590.22
10	2,606.20	3,909.30	8,295.80	34.00	50,00	40.00	124.00	2,730.20	4,033.30	8,419.80
11	2,866.82	4,300.23	9,125.38	34.00	50.00	40.00	124.00	2,990.82	4,424.23	9,249.38
12	3,127.44	4,691,16	9,954.96	34.00	50.00	40.00	124.00	3,251.44	4,815.16	10,078,96
13	3,388.06	5,082.09	10,784.54	34.00	50,00	40.00	124.00	3,512.06	5,206.09	10,908,54
14	3,648.68	5,473.02	11,614,12	34.00	50.00	40.00	124.00	3,772.68	5,597.02	11,738.12
15	3,909.30	5,863.95	12,443.70	34.00	50.00	40.00	124.00	4,033.30	5,987.95	12,567.70
16	4,169.92	6,254.88	13,273.28	34.00	50.00	40.00	124.00	4,293.92	6,378.88	13,397.28
17	4,430.54	6,645.81	14,102.86	34.00	50.00	40.00	124.00	4,554.54	6,769.81	14,226.86
18	4,691.16	7,036.74	14,932.44	34.00	50.00	40.00	124.00	4,815.16	7,160.74	15,056.44
19	4,951.78	7,427.67	15,762.02	34.00	50.00	40.00	124.00	5,075.78	7,551.67	15,886.02
20	5,212.40	7,818.60	16,591.60	34.00	50.00	40.00	124.00	5,336.40	7,942.60	16,715.60
21	5,473.02	8,209.53	17,421.18	34.00	50.00	40.00	124.00	5,597.02	8,333.53	17,545.18
22	5,733.64	8,600.46	18,250.76	34.00	50.00	40.00	124.00	5,857.64	8,724.46	18,374.76
23	5,994.26	8,991.39	19,080.34	34.00	50.00	40.00	124.00	6,118.26	9,115.39	19,204.34
24	6,254.88	9,382.32	19,909.92	34.00	50.00	40.00	124.00	6,378.88	9,506.32	20,033.92

A one time non-refundable \$315 Matriculation Fee and a \$40 Transcript For Life Fee is assessed on all new and transfer students.

*International Students are required to be covered under a Major Medical Insurance Plan. Qualified tuition and fees do not include the Student Health Service Fee for Tax Relief Act reporting.

International Student Medical Insurance Cost Fall Winter Summer Spring Age 24 & under to be Determined o Be Determined o Be Determined o Be Determined To Be Determined o Be Determined To Be Determined to Be Determined To Be Determined a Be Determined o Be Determined To Be Determined To Be Determined to Be Determined To Be Determined

Age 25-30 Age 31-40 Age 41+

2019 - 2020 Undergraduate Tuition and Fees - Portland-Metro Campus (Allied Health Majors)

*Dental Hygiene, Pre-Dental Hygiene, Diagnostic Medical Sonography, Echocardiography, Nuclear Medicine Technology, Radiologic Science, Vascular Technology, and all Pre-MIT programs DO NOT QUALIFY FOR WUE RATES. For Respiratory Care Rates see Previous Pages.

	Tuitio	on		Fe	es		Total	Total
Credit Hours	\$260.62/cr Resident	\$829.58/cr Non-Res	Building	Incidental	Health Service Fee	Total Fees	Tuition & Fees Resident	Tuition & Fees Non-Resident
1	260.62	260.62	23.00	50.00	40.00	113.00	373.62	373.6
2	521.24	521,24	25.00	50,00	40.00	115.00	636,24	636.2
3	781.86	781.86	27.00	50.00	40.00	117.00	898.86	898.8
4	1,042.48	1,042.48	29.00	50.00	40.00	119.00	1,161.48	1,161.4
5	1,303.10	1,303.10	31.00	50.00	40.00	121.00	1,424.10	1,424.1
6	1,563.72	1,563.72	33.00	50.00	40.00	123.00	1,686.72	1,686.7
7	1,824.34	5,807.06	35.00	50.00	40.00	125.00	1,949.34	5,932.0
8	2,084.96	6,636.64	37.00	50.00	40.00	127.00	2,211.96	6,763.6
- 9	2,345.58	7,466.22	39.00	50.00	40.00	129.00	2,474.58	7,595.2
10	2,606.20	8,295.80	41.00	50.00	40.00	131.00	2,737.20	8,426.8
11	2,866.82	9,125.38	43.00	50.00	40.00	133.00	2,999.82	9,258.3
12	3,127.44	9,954.96	45.00	50.00	40.00	135.00	3,262.44	10,089.9
13	3,388.06	10,784.54	45.00	50.00	40.00	135.00	3,523.06	10,919.5
14	3,648.68	11,614.12	45.00	50.00	40.00	135.00	3,783.68	11,749.1
15	3,909.30	12,443.70	45.00	50.00	40.00	135.00	4,044,30	12,578.7
16	4,169.92	13,273.28	45.00	50.00	40.00	135.00	4,304.92	13,408.2
17	4,430.54	14,102.86	45.00	50.00	40.00	135.00	4,565.54	14,237.8
18	4,691.16	14,932.44	45.00	50.00	40.00	135.00	4,826.16	15,067.4
19	4,951.78	15,762.02	45.00	50.00	40.00	135.00	5,086.78	15,897.0
20	5,212.40	16,591.60	45.00	50.00	40.00	135.00	5,347.40	16,726.6
21	5,473.02	17,421.18	45.00	50,00	40.00	135.00	5,608.02	17,556.1
22	5,733.64	18,250.76	45.00	50,00	40.00	135.00	5,868.64	18,385.7
23	5,994.26	19,080.34	45.00	50,00	40.00	135.00	6,129.26	19,215.3
24	6,254.88	19,909.92	45.00	50.00	40.00	135.00	6,389.88	20,044.9

A one time non-refundable \$315 Matriculation Fee and a \$40 Transcript For Life Fee is assessed on all new and transfer students.

*International Students are required to be covered under a Major Medical Insurance Plan.

Qualified tuition and fees do not include the Student Health Service Fee for Tax Relief Act reporting.

	Internati	ional Student	
	Medical I	nsurance Cost	
Fall	Winter	Spring	Summer
To Be Determined	To Be Determined	To Be Determined	To Be Determined
To Be Determined	To Be Determined	to Be Determined	To Be Determined
To Be Determined	To Be Determined	To Be Determined	To Be Determined
To Be Determined	To Be Determined	To Be Determined	To Be Determined

2019 - 2020 Undergraduate Tuition and Fees - Portland-Metro Campus (Allied Health Majors) Summer

*Dental Hygiene, Pre-Dental Hygiene, Diagnostic Medical Sonography, Echocardiography, Nuclear Medicine Technology, Radiologic Science, Vascular Technology, and all Pre-MIT programs DO NOT QUALIFY FOR WUE RATES. For Respiratory Care Rates see Previous Pages.

	Tuitio	on		Fe	es		Total	Total
Credit Hours	\$260.62/cr Resident	\$829.58/cr Non-Res	Building	Incidental	Health Service Fee	Total Fees	Tuition & Fees Resident	Tuition & Fees Non-Resident
1	260.62	260.62	34.00	50.00	40.00	124.00	384.62	384.6
2	521.24	521,24	34.00	50.00	40.00	124.00	645.24	645.2
3	781.86	781.86	34.00	50.00	40.00	124.00	905.86	905.8
4	1,042.48	1,042.48	34.00	50.00	40.00	124.00	1,166.48	1,166.4
5	1,303.10	1,303.10	34.00	50.00	40.00	124.00	1,427.10	1,427.1
6	1,563.72	1,563.72	34.00	50.00	40.00	124.00	1,687.72	1,687.7
7	1,824.34	5,807.06	34.00	50.00	40.00	124.00	1,948.34	5,931.0
8	2,084.96	6,636.64	34.00	50.00	40.00	124.00	2,208.96	6,760,6
- 9	2,345.58	7,466.22	34.00	50.00	40.00	124.00	2,469.58	7,590.2
10	2,606.20	8,295.80	34.00	50.00	40.00	124.00	2,730.20	8,419.8
11	2,866.82	9,125.38	34.00	50.00	40.00	124.00	2,990.82	9,249.3
12	3,127.44	9,954.96	34.00	50.00	40.00	124.00	3,251.44	10,078.9
13	3,388.06	10,784.54	34.00	50.00	40.00	124.00	3,512.06	10,908.5
14	3,648.68	11,614.12	34.00	50.00	40.00	124.00	3,772.68	11,738.1
15	3,909.30	12,443.70	34.00	50,00	40,00	124.00	4,033,30	12,567.7
16	4,169.92	13,273.28	34.00	50.00	40.00	124.00	4,293.92	13,397.2
17	4,430.54	14,102.86	34.00	50.00	40.00	124.00	4,554.54	14,226.8
18	4,691.16	14,932.44	34.00	50.00	40.00	124.00	4,815.16	15,056.4
19	4,951.78	15,762.02	34.00	50.00	40.00	124.00	5,075.78	15,886.0
20	5,212.40	16,591.60	34.00	50.00	40.00	124.00	5,336.40	16,715.6
21	5,473.02	17,421.18	34.00	50,00	40.00	124.00	5,597.02	17,545.1
22	5,733.64	18,250.76	34.00	50,00	40.00	124.00	5,857.64	18,374.7
23	5,994.26	19,080.34	34.00	50,00	40.00	124.00	6,118.26	19,204.3
24	6,254.88	19,909.92	34.00	50.00	40.00	124.00	6,378.88	20,033.9

A one time non-refundable \$315 Matriculation Fee and a \$40 Transcript For Life Fee is assessed on all new and transfer students.

*International Students are required to be covered under a Major Medical Insurance Plan.

Qualified tuition and fees do not include the Student Health Service Fee for Tax Relief Act reporting.

	Internati	ional Student	
	Medical	nsurance Cost	
Fall	Winter	Spring	Summer
To Be Determined	To Be Determined	To Be Determined	To Be Determined
To Be Determined	To Be Determined	(o Be Determined	To Be Determined
To Be Determined	To Be Determined	To Be Determined	To Be Determined
To Be Determined	To Be Determined	To Be Determined	To Be Determined

2019 - 2020 Graduate Tuition and Fees - Klamath Falls Campus

	Tuiti	Tuition			Fees			Total	Total
Credit Hours	\$448.43/cr Resident	\$752.78/CR Non-Res	Building	Incidental	Health Service Fee	Student Rec Center Fee	Total Fees	Tuition & Fees Resident	Tuition & Fees Non-Resident
1	448.43	448.43	23.00	192,00	0.00	69.00	284.00	732,43	1,180.8
2	896,86	896.86	25.00	227,00	0.00	69.00	321.00	1,217.86	2,114.7
3	1,345.29	1,345.29	27.00	262.00	0.00	69.00	358.00	1,703.29	3,048.5
4	1,793.72	1,793.72	29.00	297.00	0.00	69.00	395.00	2,188.72	3,982.4
5	2,242.15	2,242.15	31.00	332.00	0.00	69.00	432.00	2,674.15	4,916.3
6	2,690.58	2,690.58	33.00	367.00	167.00	69.00	636.00	3,326.58	6,017.1
7	3,139.01	5,269.46	35.00	367.00	167.00	69.00	638,00	3,777.01	5,907.4
8	3,587.44	6,022,24	37.00	367.00	167.00	69.00	640.00	4,227.44	6,662.2
9	4,035.87	6,775.02	39.00	367.00	167.00	69.00	642.00	4,677.87	7,417.0
10	4,484.30	7,527.80	41.00	367.00	167.00	69.00	644.00	5,128.30	8,171.8
11	4,932.73	8,280.58	43.00	367.00	167.00	69.00	646.00	5,578.73	8,926.5
12	5,381,16	9,033.36	45,00	367,00	167.00	69.00	648,00	6,029,16	9,681.3
13	5,829.59	9,786.14	45.00	367,00	167.00	69.00	648,00	6,477,59	10,434.1
14	6,278.02	10,538.92	45.00	367.00	167.00	69.00	648.00	6,926.02	11,186.9
15	6,726.45	11,291.70	45.00	367.00	167.00	69.00	648.00	7,374.45	11,939.7
16	7,174.88	12,044.48	45.00	367.00	167.00	69.00	648,00	7,822.88	12,692.4
17	7,623.31	12,797.26	45.00	367.00	167.00	69.00	648.00	8,271.31	13,445.2
18	8,071.74	13,550.04	45.00	367.00	167.00	69.00	648.00	8,719.74	14,198.0
19	8,520.17	14,302.82	45.00	367.00	167.00	69.00	648.00	9,168.17	14,950.8
20	8,968.60	15,055.60	45.00	367.00	167.00	69.00	648.00	9,616.60	15,703.6
21	9,417.03	15,808.38	45.00	367.00	167.00	69.00	648.00	10,065.03	16,456.3
22	9,865.46	16,561.16	45.00	367.00	167.00	69.00	648.00	10,513.46	17,209.1
23	10,313.89	17,313.94	45.00	367.00	167.00	69.00	648.00	10,961.89	17,961.9
24	10,762.32	18,066.72	45.00	367.00	167.00	69.00	648.00	11,410.32	18,714.7

Health Service Fee is optional for 1-5 credits.

A one time non-refundable \$165 Matriculation Fee and a \$40 Transcript For Life Fee is assessed on all new and transfer students

*International Students are required to be covered under a Major Medical Insurance Plan.

Qualified tuition and fees do not include the Student Health Service Fee for Tax Relief Act reporting.

	Internati	ional Student	
	Medical I	nsurance Cost	
Fall	Winter	Spring	Summer
To Be Determined	To Be Determined	To Be Determined	To Be Determined
To Be Determined	To Be Determined	To Be Determined	To Be Determined
To Be Determined	To Be Determined	To Be Determined	To Be Determined
To Be Determined	To Be Determined	To Be Determined	To Be Determined

2019 - 2020 Graduate Tuition and Fees - Klamath Falls Campus (Summer)

	Tuition				Fees			Total	Total
Credit Hours	\$448.43/cr Resident	\$752.78/CR Non-Res	Building	Incidental	Health Service Fee	Student Rec Center Fee	Total Fees	Tuition & Fees Resident	Tuition & Fees Non-Resident
1	448.43	448.43	34.00	70.00	0.00	69,00	173.00	448.43	621.4
2	896.86	896.86	34.00	70.00	0.00	69.00	173.00	1,069.86	1,069.8
3	1,345.29	1,345.29	34.00	70.00	60.00	69.00	233.00	1,578.29	1,578.2
4	1,793.72	1,793.72	34.00	70.00	60.00	69.00	233.00	2,026.72	2,026.7
5	2,242.15	2,242.15	34.00	70.00	60.00	69.00	233.00	2,475.15	2,475.1
6	2,690.58	2,690.58	34.00	70,00	60.00	69,00	233.00	2,923.58	2,923.5
7	3,139.01	5,269.46	34.00	70.00	60.00	69.00	233.00	3,372.01	5,502.4
8	3,587.44	6,022.24	34.00	70.00	60.00	69.00	233.00	3,820.44	6,255.2
9	4,035.87	6,775.02	34.00	70.00	60,00	69.00	233.00	4,268.87	7,008.0
10	4,484.30	7,527.80	34.00	70.00	60,00	69.00	233.00	4,717.30	7,760.8
11	4,932.73	8,280.58	34.00	70.00	60.00	69.00	233.00	5,165.73	8,513.5
12	5,381.16	9,033.36	34,00	70.00	60.00	69,00	233,00	5,614,16	9,266.3
1.3	5,829.59	9,786.14	34.00	70,00	60,00	69.00	233,00	6,062,59	10,019,1
14	6,278.02	10,538.92	34.00	70.00	60.00	69,00	233.00	6,511.02	10,771,9
15	6,726.45	11,291.70	34.00	70.00	60.00	69.00	233.00	6,959.45	11,524.7
16	7,174.88	12,044.48	34.00	70.00	60.00	69.00	233.00	7,407.88	12,277.4
17	7,623.31	12,797.26	34,00	70.00	60.00	69.00	233.00	7,856.31	13,030.2
18	8,071.74	13,550.04	34.00	70.00	60.00	69.00	233.00	8,304.74	13,783.0
19	8,520.17	14,302.82	34.00	70.00	60.00	69.00	233.00	8,753.17	14,535.8
20	8,968.60	15,055.60	34.00	70.00	60.00	69,00	233.00	9,201.60	15,288.6
21	9,417.03	15,808.38	34.00	70.00	60.00	69.00	233.00	9,650.03	16,041.3
22	9,865.46	16,561.16	34.00	70.00	60.00	69.00	233.00	10,098.46	16,794.1
23	10,313.89	17,313.94	34.00	70.00	60.00	69.00	233.00	10,546.89	17,546.9
24	10,762.32	18,066.72	34.00	70.00	60.00	69.00	233.00	10,995.32	18,299.7

Summer Health Service Service Fee is optional for 1-2 credits.

A one time non-refundable \$165 Matriculation Fee and a \$40 Transcript For Life Fee is assessed on all new and transfer students

*International Students are required to be covered under a Major Medical Insurance Plan.

Qualified tuition and fees do not include the Student Health Service Fee for Tax Relief Act reporting.

an n	*Internati	onal Student*	
	Medical Ir	nsurance Cost	
Fall	Winter	Spring	Summer
To Be Determined	To Be Determined	To Be Determined	To Be Determined
to Be Determined	To Be Determined	To Be Determined	To Be Determined
to Be Determined	To Be Determined	To Be Determined	To Be Determined
fo Be Determined	To Be Determined	To Be Determined	To Be Determined

2019 - 2020 Graduate Tuition and Fees - Klamath Falls Campus (Engineering & Technology Majors)

	Tuition					Total	Total		
Credit Hours	\$582.96/cr Resident	\$978.61/cr Non-Res	Building	Incidental	Health Service Fee	Student Rec Center Fee	Total Fees	Tuition & Fees Resident	Tuition & Fees Non-Resident
1	582.96	582.96	23.00	192.00	0.00	69.00	284,00	866.96	866.9
2	1,165.92	1,165.92	25,00	227.00	0.00	69.00	321.00	1,486.92	1,486.9
3	1,748.88	1,748.88	27.00	262.00	0.00	69.00	358.00	2,106.88	2,106.8
4	2,331.84	2,331.84	29.00	297.00	0.00	69.00	395.00	2,726.84	2,726.8
5	2,914.80	2,914.80	31.00	332.00	0.00	69.00	432.00	3,346.80	3,346.8
6	3,497.76	3,497.76	33.00	367.00	167.00	69.00	636.00	4,133.76	4,133.7
7	4,080.72	6,850.27	35.00	367.00	167.00	69.00	638.00	4,718.72	7,488.2
8	4,663.68	7,828.88	37.00	367.00	167.00	69.00	640.00	5,303.68	8,468.8
9	5,246.64	8,807.49	39.00	367.00	167.00	69.00	642.00	5,888.64	9,449.4
10	5,829.60	9,786.10	41.00	367.00	167.00	69,00	644.00	6,473.60	10,430.1
11	6,412.56	10,764.71	43.00	367.00	167.00	69,00	646.00	7,058.56	11,410.7
12	6,995.52	11,743.32	45.00	367.00	167,00	69,00	648,00	7,643.52	12,391.3
13	7,578.48	12,721.93	45.00	367.00	167.00	69.00	648,00	8,226,48	13,369.9
14	8,161.44	13,700.54	45.00	367.00	167.00	69.00	648,00	8,809.44	14,348.5
15	8,744.40	14,679.15	45.00	367.00	167.00	69.00	648.00	9,392.40	15,327.1
16	9,327.36	15,657.76	45.00	367.00	167.00	69.00	648,00	9,975.36	16,305.7
17	9,910.32	16,636.37	45.00	367.00	167.00	69.00	648,00	10,558.32	17,284.3
18	10,493.28	17,614.98	45.00	367.00	167.00	69.00	648.00	11,141.28	18,262.9
19	11,076.24	18,593.59	45.00	367.00	167.00	69.00	648.00	11,724.24	19,241.5
20	11,659.20	19,572.20	45.00	367.00	167.00	69.00	648,00	12,307.20	20,220.2
21	12,242.16	20,550.81	45.00	367.00	167.00	69.00	648.00	12,890.16	21,198.8
22	12,825.12	21,529.42	45.00	367.00	167.00	69.00	648.00	13,473.12	22,177.4
23	13,408.08	22,508.03	45.00	367.00	167.00	69.00	648.00	14,056.08	
24	13,991.04	23,486.64	45.00	367.00	167.00	69.00	648,00	14,639.04	24,134.6

Health Service Fee is optional for 1-5 credits.

A one time non-refundable \$165 Matriculation Fee and a \$40 Transcript For Life Fee is assessed on all new and transfer students

*International Students are required to be covered under a Major Medical Insurance Plan.

Qualified tuition and fees do not include the Student Health Service Fee for Tax Relief Act reporting.

	Internat	ional Student						
Medical Insurance Cost								
Fall	Winter	Spring	Summer					
To Be Determined	To Be Determined	To Be Determined	To Be Determined					
To Be Determined	To Be Determined	To Be Determined	To Be Determined					
To Be Determined	To Be Determined	To Be Determined	To Be Determined					
To Be Determined	To Be Determined	To Be Determined	To Be Determined					

2019 - 2020 Graduate Tuition and Fees - Klamath Falls Campus (Engineering & Technology Majors) Summer

	Tuit	ion				Total	Total		
Credit Hours	\$582.96/cr Resident	\$978.61/cr Non-Res	Building	Incidental	Health Service Fee	Student Rec Center Fee	Total Fees	Tuition & Fees Resident	Tuition & Fees Non-Resident
1	582.96	582.96	34.00	70.00	0.00	69,00	173.00	755.96	755.9
2	1,165.92	1,165.92	34.00	70.00	0.00	69.00	173.00	1,338.92	1,338.9
3	1,748.88	1,748.88	34.00	70.00	60.00	69.00	233.00	1,981.88	1,981.8
4	2,331.84	2,331.84	34.00	70.00	60.00	69.00	233.00	2,564.84	2,564.8
5	2,914.80	2,914.80	34.00	70.00	60.00	69.00	233.00	3,147.80	3,147.8
6	3,497.76	3,497.76	34.00	70.00	60.00	69.00	233,00	3,730.76	3,730.7
7	4,080.72	6,850.27	34.00	70.00	60.00	69.00	233.00	4,313.72	7,083.2
8	4,663.68	7,828.88	34.00	70.00	60.00	69.00	233,00	4,896.68	8,061.8
9	5,246.64	8,807.49	34.00	70.00	60.00	69.00	233.00	5,479,64	9,040.4
10	5,829.60	9,786.10	34.00	70.00	60.00	69.00	233.00	6,062.60	10,019.1
11	6,412.56	10,764.71	34.00	70.00	60.00	69.00	233.00	6,645.56	10,997.7
12	6,995.52	11,743.32	34.00	70,00	60.00	69,00	233,00	7,228,52	11,976.3
13	7,578.48	12,721.93	34.00	70,00	60.00	69.00	233,00	7,811,48	12,954.9
14	8,161,44	13,700,54	34.00	70,00	60.00	69,00	233.00	8,394.44	13,933.5
15	8,744.40	14,679.15	34.00	70.00	60.00	69,00	233.00	8,977.40	14,912.1
16	9,327.36	15,657.76	34.00	70.00	60.00	69.00	233.00	9,560.36	15,890.7
17	9,910.32	16,636.37	34.00	70.00	60.00	69.00	233.00	10,143.32	16,869.3
18	10,493.28	17,614.98	34.00	70.00	60.00	69.00	233.00	10,726.28	17,847.9
19	11,076.24	18,593.59	34.00	70.00	60.00	69.00	233.00	11,309.24	18,826.5
20	11,659.20	19,572.20	34.00	70.00	60.00	69.00	233.00	11,892.20	19,805.2
21	12,242.16	20,550.81	34.00	70.00	60.00	69.00	233.00	12,475.16	20,783.8
22	12,825.12	21,529.42	34.00	70.00	60.00	69.00	233.00	13,058.12	21,762.4
23	13,408.08	22,508.03	34.00	70.00	60.00	69.00	233.00	13,641.08	22,741.0
24	13,991.04	23,486.64	34.00	70.00	60.00	69.00	233.00	14,224.04	23,719.6

Summer Health Service Service Fee is optional for 1-2 credits.

A one time non-refundable \$165 Matriculation Fee and a \$40 Transcript For Life Fee is assessed on all new and transfer students

*International Students are required to be covered under a Major Medical Insurance Plan.

Qualified tuition and fees do not include the Student Health Service Fee for Tax Relief Act reporting.

		Internati	onal Student						
	Medical Insurance Cost								
	Fall	Winter	Spring	Summer					
e 24 & under	To Be Determined	To Be Determined	To Be Determined	To Be Determined					
ge 25-30	To Be Determined	To Be Determined	To Be Determined	To Be Determined					
ge 31-40	To Be Determined	To Be Determined	To Be Determined	To Be Determined					
e 41+	To Be Determined	To Be Determined	To Be Determined	To Be Determined					

2019 - 2020 Graduate Tuition and Fees - Portland-Metro Campus

and Rose	Tuiti	on		Fe	es		Total	Total
Credit Hours	\$448.43/cr Resident	\$752.78/CR Non-Res	Building	Incidental	Health Service Fee	Total Fees	Tuition & Fees Resident	Tuition & Fees Non-Resident
1	448.43	448.43	23.00	50.00	40.00	113.00	561.43	561.4
2	896.86	896.86	25.00	50.00	40.00	115.00	1,011.86	1,011.8
3	1,345.29	1,345.29	27.00	50.00	40,00	117.00	1,462.29	1,462.29
4	1,793.72	1,793.72	29.00	50.00	40,00	119.00	1,912.72	1,912.7
5	2,242.15	2,242.15	31,00	50.00	40.00	121.00	2,363.15	2,363.15
6	2,690.58	2,690.58	33.00	50.00	40.00	123.00	2,813.58	2,813.5
7	3,139.01	5,269.46	35.00	50.00	40.00	125.00	3,264.01	5,394.46
8	3,587.44	6,022.24	37.00	50.00	40.00	127.00	3,714.44	6,149.2
9	4,035.87	6,775.02	39.00	50,00	40.00	129.00	4,164.87	6,904.0
10	4,484.30	7,527.80	41.00	50.00	40.00	131.00	4,615.30	7,658.80
11	4,932.73	8,280.58	43.00	50.00	40.00	133.00	5,065.73	8,413.50
12	5,381.16	9,033.36	45.00	50.00	40.00	135.00	5,516.16	9,168.30
13	5,829.59	9,786.14	45.00	50.00	40.00	135.00	5,964.59	9,921.14
14	6,278.02	10,538.92	45.00	50.00	40.00	135.00	6,413.02	10,673.9
15	6,726.45	11,291.70	45.00	50.00	40.00	135,00	6,861.45	11,426.7
16	7,174.88	12,044.48	45.00	50.00	40.00	135.00	7,309.88	12,179.4
17	7,623.31	12,797.26	45,00	50.00	40.00	135,00	7,758.31	12,932.20
18	8,071.74	13,550.04	45.00	50.00	40.00	135.00	8,206.74	13,685.0
19	8,520.17	14,302.82	45.00	50.00	40.00	135.00	8,655.17	14,437.8
20	8,968.60	15,055.60	45.00	50.00	40.00	135.00	9,103.60	15,190.6
21	9,417.03	15,808.38	45.00	50.00	40.00	135.00	9,552.03	15,943.3
22	9,865.46	16,561.16	45.00	50.00	40.00	135.00	10,000.46	16,696.1
23	10,313.89	17,313.94	45.00	50.00	40.00	135.00	10,448.89	17,448,9
24	10,762,32	18,066.72	45.00	50.00	40.00	135.00	10,897.32	18,201.7

A one time non-refundable \$165 Matriculation Fee and a \$40 Transcript For Life Fee is assessed on all new and transfer students.

*International Students are required to be covered under a Major Medical Insurance Plan.

Qualified tuition and fees do not include the Student Health Service Fee for Tax Relief Act reporting.

	Internation	onal Student	
	Medical Ir	surance Cost	
Fall	Winter	Spring	Summer
To Be Determined	To Be Determined	To Be Determined	To Be Determined
To Be Determined	To Be Determined	To Be Determined	To Be Determined
To Be Determined	To Be Determined	To Be Determined	To Be Determined
To Be Determined	To Be Determined	To Be Determined	To Be Determined

2019 - 2020 Graduate Tuition and Fees - Portland-Metro Campus (Summer)

	Tuiti	on		Fe	es-		Total	Total
Credit Hours	\$448.43/cr Resident	\$752.78/CR Non-Res	Building	Incidental	Health Service Fee	Total Fees	Tuition & Fees Resident	Tuition & Fees Non-Resident
1	448.43	448.43	34.00	50.00	40.00	124.00	572.43	572.4
2	896.86	896.86	34.00	50.00	40.00	124.00	1,020.86	1,020.80
3	1,345.29	1,345.29	34.00	50.00	40.00	124.00	1,469.29	1,469.2
4	1,793.72	1,793.72	34.00	50.00	40.00	124.00	1,917.72	1,917.7
5	2,242.15	2,242.15	34.00	50.00	40.00	124.00	2,366.15	2,366.1
6	2,690.58	2,690.58	34.00	50.00	40.00	124.00	2,814.58	2,814.58
7	3,139.01	5,269.46	34.00	50.00	40.00	124.00	3,263.01	5,393.40
8	3,587.44	6,022.24	34.00	50.00	40.00	124.00	3,711.44	6,146.2
9	4,035.87	6,775.02	34.00	50.00	40.00	124.00	4,159.87	6,899.02
10	4,484.30	7,527.80	34.00	50.00	40.00	124.00	4,608.30	7,651.80
11	4,932.73	8,280.58	34.00	50.00	40.00	124.00	5,056.73	8,404.5
12	5,381.16	9,033.36	34.00	50.00	40.00	124,00	5,505.16	9,157.36
13	5,829.59	9,786.14	34.00	50.00	40.00	124,00	5,953.59	9,910.14
14	6,278.02	10,538.92	34.00	50.00	40.00	124.00	6,402.02	10,662.9
15	6,726.45	11,291.70	34.00	50.00	40,00	124.00	6,850.45	11,415.70
16	7,174.88	12,044.48	34.00	50.00	40,00	124.00	7,298.88	12,168.4
17	7,623.31	12,797.26	34,00	50,00	40.00	124.00	7,747.31	12,921.20
18	8,071.74	13,550.04	34.00	50.00	40.00	124.00	8,195.74	13,674.0
19	8,520.17	14,302.82	34.00	50.00	40.00	124.00	8,644.17	14,426.8
20	8,968.60	15,055.60	34.00	50.00	40.00	124.00	9,092.60	15,179.6
21	9,417.03	15,808.38	34.00	50,00	40.00	124,00	9,541.03	15,932,3
22	9,865.46	16,561.16	34.00	50,00	40.00	124.00	9,989.46	16,685.1
23	10,313.89	17,313.94	34.00	50.00	40.00	124.00	10,437.89	17,437.9
24	10,762.32	18,066.72	34.00	50.00	40.00	124.00	10,886.32	18,190.7

A one time non-refundable \$165 Matriculation Fee and a \$40 Transcript For Life Fee is assessed on all new and transfer students.

*International Students are required to be covered under a Major Medical Insurance Plan.

Qualified tuition and fees do not include the Student Health Service Fee for Tax Relief Act reporting.

	Internation	onal Student						
Medical Insurance Cost								
Fall Winter Spring Summer								
To Be Determined	To Be Determined	To Be Determined	To Be Determined					
To Be Determined	To Be Determined	To be Determined	To Be Determined					
to Be Determined	To Be Determined	To Be Determined	To Be Determined					
To Be Determined	To Be Determined	To Be Determined	To Be Determined					

2019 - 2020 Graduate Tuition and Fees - Portland-Metro Campus (Engineering & Technology Majors)

	Tuiti	on		Fe	es		Total	Total
Credit Hours	\$582.96/cr Resident	\$978.61/cr Non-Res	Building	Incidental	Health Service Fee	Total Fees	Tuition & Fees Resident	Tuition & Fees Non-Resident
1	582.96	582.96	23.00	50.00	40.00	113.00	695.96	695.9
2	1,165.92	1,165.92	25.00	50,00	40.00	115,00	1,280.92	1,280.9
3	1,748.88	1,748.88	27.00	50.00	40.00	117.00	1,865.88	1,865.8
4	2,331.84	2,331.84	29.00	50.00	40.00	119.00	2,450.84	2,450.8
5	2,914.80	2,914.80	31.00	50.00	40.00	121,00	3,035.80	3,035.8
6	3,497.76	3,497.76	33.00	50.00	40.00	123.00	3,620.76	3,620.70
7	4,080.72	6,850.27	35.00	50.00	40.00	125.00	4,205.72	6,975.2
8	4,663.68	7,828.88	37.00	50.00	40.00	127.00	4,790.68	7,955.8
9	5,246.64	8,807.49	39.00	50.00	40.00	129.00	5,375.64	8,936.4
10	5,829.60	9,786.10	41,00	50.00	40.00	131.00	5,960.60	9,917.10
11	6,412.56	10,764.71	43.00	50.00	40.00	133.00	6,545.56	10,897.7
12	6,995.52	11,743.32	45.00	50.00	40.00	135.00	7,130.52	11,878.3
13	7,578.48	12,721.93	45.00	50.00	40.00	135.00	7,713.48	12,856.9
14	8,161.44	13,700.54	45,00	50.00	40.00	135.00	8,296.44	13,835.5
15	8,744.40	14,679.15	45.00	50.00	40.00	135,00	8,879.40	14,814.1
16	9,327.36	15,657.76	45.00	50,00	40.00	135,00	9,462.36	15,792.7
17	9,910.32	16,636.37	45.00	50.00	40.00	135,00	10,045.32	16,771.3
18	10,493.28	17,614.98	45.00	50.00	40.00	135.00	10,628.28	17,749.9
19	11,076.24	18,593.59	45.00	50.00	40.00	135.00	11,211.24	18,728.5
20	11,659.20	19,572.20	45.00	50.00	40.00	135.00	11,794.20	19,707.2
21	12,242.16	20,550.81	45,00	50,00	40.00	135.00	12,377.16	20,685.8
22	12,825.12	21,529.42	45.00	50.00	40.00	135.00	12,960.12	21,664.4
23	13,408.08	22,508.03	45.00	50.00	40.00	135,00	13,543.08	22,643.0
24	13,991,04	23,486.64	45.00	50.00	40.00	135,00	14,126.04	23,621.6

A one time non-refundable \$165 Matriculation Fee and a \$40 Transcript For Life Fee is assessed on all new and transfer students.

*International Students are required to be covered under a Major Medical Insurance Plan.

Qualified tuition and fees do not include the Student Health Service Fee for Tax Relief Act reporting.

	Internation	onal Student						
Medical Insurance Cost								
Fall	Winter	Spring	Summer					
To Be Determined	To Be Determined	To Be Determined	To Be Determined					
to Be Determined	To Be Determined	La Be Determined	To Be Determined					
To Be Determined	To Be Determined	To Be Determined	To Be Determined					
To Be Determined	To Be Determined	To Be Determined	To Be Determined					

2019 - 2020 Graduate Tuition and Fees - Portland-Metro Campus (Engineering & Technology Majors) Summer

LA 777	Tuitio	on		Fe	95		Total	Total
Credit Hours	\$582,96/cr Resident	\$978.61/cr Non-Res	Building	Incidental	Health Service Fee	Total Fees	Tuition & Fees Resident	Tuition & Fees Non-Resident
1	582.96	582.96	34.00	50.00	40.00	124.00	706.96	706.9
2	1,165.92	1,165.92	34,00	50.00	40.00	124.00	1,289.92	1,289.9
3	1,748.88	1,748.88	34.00	50.00	40.00	124.00	1,872.88	1,872.8
4	2,331.84	2,331.84	34.00	50.00	40.00	124.00	2,455.84	2,455.84
5	2,914.80	2,914.80	34.00	50.00	40.00	124.00	3,038.80	3,038.8
6	3,497.76	3,497.76	34.00	50.00	40.00	124.00	3,621.76	3,621.7
7	4,080.72	6,850.27	34.00	50.00	40.00	124.00	4,204.72	6,974.2
8	4,663.68	7,828.88	34.00	50.00	40.00	124.00	4,787.68	7,952.8
9	5,246.64	8,807.49	34.00	50.00	40.00	124.00	5,370.64	8,931.4
10	5,829.60	9,786.10	34.00	50.00	40.00	124.00	5,953.60	9,910.10
11	6,412.56	10,764.71	34.00	50.00	40.00	124.00	6,536.56	10,888.7
12	6,995.52	11,743.32	34,00	50.00	40,00	124.00	7,119.52	11,867,3
13	7,578.48	12,721.93	34,00	50.00	40.00	124.00	7,702.48	12,845.9
14	8,161.44	13,700.54	34.00	50.00	40.00	124.00	8,285.44	13,824.5
15	8,744,40	14,679,15	34.00	50.00	40.00	124.00	8,868.40	14,803.1
16	9,327.36	15,657.76	34.00	50.00	40.00	124.00	9,451.36	15,781.7
17	9,910,32	16,636.37	34.00	50.00	40.00	124.00	10,034.32	16,760.3
18	10,493.28	17,614.98	34.00	50.00	40.00	124.00	10,617.28	17,738.9
19	11,076.24	18,593.59	34.00	50.00	40.00	124.00	11,200.24	18,717.5
20	11,659.20	19,572.20	34.00	50.00	40.00	124.00	11,783.20	19,696.2
21	12,242.16	20,550.81	34,00	50.00	40.00	124.00	12,366.16	20,674.8
22	12,825.12	21,529.42	34.00	50.00	40.00	124.00	12,949.12	21,653.4
23	13,408.08	22,508.03	34.00	50.00	40.00	124.00	13,532,08	22,632.0
24	13,991.04	23,486.64	34.00	50.00	40.00	124.00	14,115.04	23,610.6

A one time non-refundable \$165 Matriculation Fee and a \$40 Transcript For Life Fee is assessed on all new and transfer students.

	Internat	ional Student	
	Medical I	nsurance Cost	
Fall	Winter	Spring	Summer
To Be Determined	To Be Determined	To Be Determined	To Be Determined
To Be Determined	To Be Determined	In Be Determined	To Be Determined
To Be Defermined	To Be Determined	To Be Determined	To Be Determined
To Be Determined	To Be Determined	To Be Determined	To Be Determined

^{*}International Students are required to be covered under a Major Medical Insurance Plan.

Qualified tuition and fees do not include the Student Health Service Fee for Tax Relief Act reporting.

2019 - 2020 Medical Laboratory Science Program - Portland-Metro Campus

40-4	Tuitio	on		Fe		Total	Total	
Credit Hours	\$269.66/cr Resident	\$487.58/cr Non-Res	Building	Incidental	Health Service Fee	Total Fees	Tuition & Fees Resident	Tuition & Fees Non-Resident
1	269.66	269.66	23.00	50.00	40,00	113.00	382.66	382.6
2	539.32	539.32	25,00	50.00	40.00	115.00	654.32	654.3
3	808.98	808.98	27,00	50.00	40.00	117.00	925.98	925.9
4	1,078.64	1,078.64	29.00	50.00	40.00	119.00	1,197.64	1,197.6
5.	1,348,30	1,348.30	31,00	50.00	40.00	121.00	1,469.30	1,469.3
6	1,617.96	1,617.96	33.00	50.00	40.00	123.00	1,740.96	1,740.9
7	1,887.62	3,413.06	35.00	50.00	40.00	125.00	2,012.62	3,538.0
8	2,157.28	3,900.64	37.00	50.00	40.00	127.00	2,284.28	4,027.6
9	2,426.94	4,388.22	39.00	50.00	40.00	129.00	2,555.94	4,517.2
10	2,696.60	4,875.80	41.00	50.00	40.00	131.00	2,827.60	5,006.8
11	2,966.26	5,363.38	43.00	50.00	40.00	133.00	3,099.26	5,496.3
12	3,235.92	5,850.96	45,00	50.00	40.00	135.00	3,370.92	5,985.9
13	3,505.58	6,338.54	45,00	50.00	40.00	135.00	3,640.58	6,473.5
14	3,775.24	6,826.12	45.00	50.00	40.00	135.00	3,910.24	6,961.1
15	4,044.90	7,313.70	45.00	50.00	40.00	135.00	4,179.90	7,448.7
16	4,314.56	7,801.28	45.00	50.00	40.00	135.00	4,449.56	7,936.2
17	4,584.22	8,288.86	45.00	50.00	40.00	135.00	4,719.22	8,423.8
18	4,853,88	8,776.44	45.00	50,00	40,00	135.00	4,988.88	8,911.4
19	5,123.54	9,264.02	45,00	50.00	40.00	135.00	5,258,54	9,399.0
20	5,393.20	9,751.60	45.00	50.00	40.00	135.00	5,528.20	9,886.6
21	5,662.86	10,239.18	45.00	50.00	40.00	135.00	5,797.86	10,374.1
22	5,932.52	10,726.76	45.00	50.00	40.00	135.00	6,067.52	10,861.7
23	6,202.18	11,214.34	45.00	50.00	40.00	135.00	6,337.18	11,349.3
24	6,471.84	11,701.92	45,00	50.00	40.00	135.00	6,606.84	11,836.9

Medical Laboratory Science Program Students on externship are not charged the Incidental and Health Service Fees. A one time non-refundable \$315 Matriculation Fee and a \$40 Transcript For Life Fee is assessed on all new and transfer students.

Qualified tuition and fees do not include the Student Health Service Fee for Tax Relief Act reporting.

Age	24 & und
Age	25-30
Age	31-40
A	44.

	Internat	ional Student	
	Medical	nsurance Cost	
Fall	Winter	Spring	Summer
To Be Determined	To Be Determined	To Be Determined	To Be Determined
To Be Determined	To Be Determined	To Be Determined	To Be Determined
To Be Determined	To Be Determined	To Be Determined	To Be Determined
To Be Determined	To Be Determined	To Be Determined	To Be Determined

^{*}International Students are required to be covered under a Major Medical Insurance Plan.

2019 - 2020 Medical Laboratory Science Program - Portland-Metro Campus (Summer)

	Tuitio	on		Fe	es		Total	Total
Credit Hours	\$269.66/cr Resident	\$487.58/cr Non-Res	Building	Incidental	Health Service Fee	Total Fees	Tuition & Fees Resident	Tuition & Fees Non-Resident
1	269.66	269.66	34.00	50.00	40,00	124.00	393.66	393.66
2	539,32	539,32	34,00	50.00	40.00	124.00	663,32	663.33
3	808.98	808.98	34.00	50.00	40.00	124.00	932.98	932.98
4	1,078.64	1,078.64	34.00	50.00	40.00	124.00	1,202.64	1,202.64
5	1,348.30	1,348.30	34.00	50.00	40.00	124.00	1,472.30	1,472.30
6	1,617.96	1,617.96	34.00	50.00	40.00	124.00	1,741.96	1,741.96
7	1,887.62	3,413.06	34.00	50.00	40.00	124.00	2,011.62	3,537.06
8	2,157.28	3,900.64	34.00	50.00	40.00	124.00	2,281.28	4,024.64
9	2,426.94	4,388.22	34.00	50.00	40.00	124.00	2,550.94	4,512.22
10	2,696.60	4,875.80	34.00	50.00	40.00	124.00	2,820.60	4,999.80
11	2,966.26	5,363.38	34.00	50.00	40.00	124.00	3,090.26	5,487.38
12	3,235.92	5,850.96	34,00	50.00	40.00	124.00	3,359.92	5,974.96
13	3,505.58	6,338.54	34,00	50.00	40.00	124.00	3,629,58	6,462.54
14	3,775.24	6,826.12	34.00	50.00	40.00	124.00	3,899.24	6,950.17
15	4,044.90	7,313.70	34.00	50.00	40.00	124.00	4,168.90	7,437.70
16	4,314.56	7,801.28	34.00	50.00	40.00	124.00	4,438.56	7,925.28
17	4,584.22	8,288.86	34.00	50.00	40.00	124.00	4,708.22	8,412.86
18	4,853.88	8,776.44	34.00	50.00	40.00	124.00	4,977.88	8,900.44
19	5,123.54	9,264.02	34.00	50.00	40.00	124.00	5,247.54	9,388.02
20	5,393.20	9,751.60	34.00	50.00	40.00	124.00	5,517.20	9,875.60
21	5,662.86	10,239.18	34,00	50.00	40.00	124.00	5,786.86	10,363.18
22	5,932.52	10,726.76	34.00	50.00	40.00	124.00	6,056.52	10,850.70
23	6,202,18	11,214.34	34.00	50.00	40.00	124.00	6,326.18	11,338.3
24	6,471.84	11,701.92	34.00	50.00	40.00	124.00	6,595.84	11,825.93

Medical Laboratory Science Program Students on externship are not charged the Incidental and Health Service Fees.

A one time non-refundable \$315 Matriculation Fee and a \$40 Transcript For Life Fee is assessed on all new and transfer students.

*International Students are required to be covered under a Major Medical Insurance Plan.

Qualified tuition and fees do not include the Student Health Service Fee for Tax Relief Act reporting.

Age 24 & under Age 25-30 Age 31-40

Age 41+

	Internat	ional Student	
	Medical I	nsurance Cost	
Fall	Winter	Spring	Summer
To Be Determined	To Be Determined	To Be Determined	To Be Determined
To Be Determined	To Be Determined	To Be Determined	To Be Determined
To Be Determined	To Be Determined	To Be Determined	To Be Determined
To Be Retermined	To Be Determined	To Be Determined	To Be Determined

2019 - 2020 Paramedic Program - Portland-Metro Campus

7 7	Tuitie	on		Fe	es		Total	Total
Credit Hours	\$213.24/Cr Resident	\$305.78/Cr Non-Res	Building	Incidental	Health Service Fee	Total Fees	Tuition & Fees Resident	Tuition & Fees Non-Resident
1	213.24	213.24	23.00	50.00	40.00	113.00	326.24	326.2
2	426.48	426.48	25,00	50.00	40.00	115.00	541.48	541.4
3	639.72	639,72	27.00	50.00	40.00	117.00	756.72	756.7
4	852.96	852.96	29.00	50.00	40.00	119.00	971.96	971.9
5	1,066.20	1,066.20	31.00	50.00	40.00	121.00	1,187.20	1,187.2
6	1,279.44	1,279.44	33.00	50.00	40.00	123.00	1,402.44	1,402.4
7	1,492.68	2,140.46	35.00	50.00	40.00	125.00	1,617.68	2,265.4
8	1,705.92	2,446.24	37.00	50.00	40.00	127.00	1,832.92	2,573.2
9	1,919.16	2,752.02	39.00	50.00	40.00	129.00	2,048.16	2,881.0
10	2,132.40	3,057.80	41.00	50.00	40.00	131.00	2,263.40	3,188.8
11	2,345.64	3,363.58	43.00	50.00	40.00	133.00	2,478.64	3,496.5
12	2,558.88	3,669.36	45,00	50.00	40,00	135.00	2,693.88	3,804.3
13	2,772.12	3,975.14	45,00	50.00	40.00	135.00	2,907.12	4,110.1
14	2,985.36	4,280.92	45.00	50.00	40.00	135.00	3,120.36	4,415.9
15	3,198.60	4,586.70	45.00	50.00	40.00	135.00	3,333,60	4,721.7
16	3,411,84	4,892.48	45.00	50.00	40.00	135.00	3,546.84	5,027.4
17	3,625.08	5,198.26	45.00	50.00	40.00	135.00	3,760.08	5,333.2
18	3,838.32	5,504.04	45.00	50.00	40.00	135.00	3,973.32	5,639.0
19	4,051.56	5,809.82	45.00	50.00	40.00	135.00	4,186.56	5,944.8
20	4,264.80	6,115.60	45.00	50.00	40.00	135.00	4,399.80	6,250.6
21	4,478.04	6,421,38	45.00	50.00	40.00	135.00	4,613.04	6,556.3
22	4,691.28	6,727.16	45,00	50.00	40.00	135.00	4,826.28	6,862.1
23	4,904.52	7,032,94	45.00	50.00	40.00	135.00	5,039.52	7,167.9
24	5,117.76	7,338.72	45.00	50.00	40.00	135.00	5,252.76	7,473.7

Paramedic Program Students on externship are not charged the Incidental and Health Service Fees.

A one time non-refundable \$315 Matriculation Fee and a \$40 Transcript For Life Fee is assessed on all new and transfer students.

	Internat	ional Student	
	Medical I	nsurance Cost	
Fall	Winter	Spring	Summer
To Be Determined	To Be Determined	In Be Determined	To Be Determined
To Be Determined	To Be Determined	To Be Determined	To Be Determined
To Be Determined	To Be Determined	To Be Determined	To Be Determined
To Be Determined	To Be Determined	To Be Determined	To Be Determined

^{*}International Students are required to be covered under a Major Medical Insurance Plan.

Qualified tuition and fees do not include the Student Health Service Fee for Tax Relief Act reporting.

2019 - 2020 Paramedic Program (Externship - Summer)

T. + 5 TO 1	Tuitio	n	Fees		Total	Total
Credit Hours	\$213.24/Cr Resident	\$305.78/Cr Non-Res	Building	Total Fees	Tuition & Fees Resident	Tuition & Fees Non-Resident
1	213.24	213.24	34.00	34.00	247.24	247.24
2	426,48	426,48	34.00	34.00	460.48	460,48
3	639.72	639.72	34.00	34.00	673.72	673.7
4	852.96	852.96	34.00	34.00	886.96	886.96
5	1,066.20	1,066.20	34.00	34.00	1,100.20	1,100.20
6	1,279.44	1,279.44	34.00	34.00	1,313.44	1,313.44
7	1,492.68	2,140.46	34.00	34.00	1,526.68	2,174.46
8	1,705.92	2,446.24	34.00	34.00	1,739.92	2,480.24
9	1,919.16	2,752.02	34.00	34.00	1,953.16	2,786.02
10	2,132.40	3,057.80	34.00	34.00	2,166.40	3,091.80
11	2,345.64	3,363.58	34.00	34.00	2,379.64	3,397.58
12	2,558.88	3,669.36	34.00	34.00	2,592.88	3,703,36
13	2,772.12	3,975.14	34.00	34.00	2,806.12	4,009.14
14	2,985.36	4,280.92	34.00	34.00	3,019.36	4,314.92
15	3,198.60	4,586.70	34.00	34.00	3,232.60	4,620.70
16	3,411.84	4,892.48	34.00	34.00	3,445.84	4,926.48
17	3,625.08	5,198.26	34.00	34.00	3,659.08	5,232.26
18	3,838.32	5,504.04	34.00	34.00	3,872.32	5,538.04
19	4,051.56	5,809.82	34.00	34.00	4,085.56	5,843.82
20	4,264.80	6,115.60	34.00	34.00	4,298.80	6,149.60
21	4,478.04	6,421.38	34.00	34.00	4,512.04	6,455.38
22	4,691.28	6,727.16	34.00	34.00	4,725.28	6,761.16
23	4,904.52	7,032,94	34.00	34.00	4,938.52	7,066,94
24	5,117.76	7,338.72	34.00	34.00	5,151.76	7,372.73

A one time non-refundable \$315 Matriculation Fee and a \$40 Transcript For Life Fee is assessed on all new and transfer students.

Qualified tuition and fees do not include the Student Health Service Fee for Tax Relief Act reporting.

	Intern	ational Student			
Medical Insurance Cost					
Fall	Winter	Spring	Summer		
To Be Determined	To Be Determined	To Be Determined	To Be Determined		
Ta Be Determined	To Be Determined	To Be Determined	To Be Determined		
Ta Be Determined	To Be Determined	To Be Determined	To Be Determined		
To Be Determined	To Be Determined	To Be Determined	To Be Determined		

^{*}International Students are required to be covered under a Major Medical Insurance Plan.

2019 - 2020 Dental Hygiene Program - Chemeketa Community College

	Tuition			- 4 31
Credit Hours	\$213.24/Cr Resident	\$692,50/Cr Non-Res	Total Resident	Total Non-Res
1	213.24	213.24	213.24	213.24
2	426.48	426,48	426,48	426,48
3	639.72	639.72	639.72	639.7
4	852.96	852,96	852.96	852,9
5	1,066.20	1,066.20	1,066.20	1,066.2
6	1,279.44	1,279.44	1,279.44	1,279.4
7	1,492.68	4,847.50	1,492.68	4,847.50
8	1,705.92	5,540.00	1,705.92	5,540.00
9	1,919.16	6,232,50	1,919.16	6,232.50
10	2,132.40	6,925.00	2,132.40	6,925.0
11	2,345.64	7,617.50	2,345.64	7,617.50
12	2,558.88	8,310.00	2,558,88	8,310.0
13	2,772.12	9,002,50	2,772,12	9,002.5
14	2,985.36	9,695.00	2,985.36	9,695.0
15	3,198.60	10,387,50	3,198.60	10,387.50
16	3,411.84	11,080.00	3,411.84	11,080.0
17	3,625.08	11,772.50	3,625.08	11,772.5
18	3,838.32	12,465.00	3,838.32	12,465.0
19	4,051.56	13,157.50	4,051.56	13,157.5
20	4,264.80	13,850.00	4,264.80	13,850.0
21	4,478.04	14,542.50	4,478.04	14,542.5
22	4,691.28	15,235.00	4,691.28	15,235.0
23	4,904.52	15,927.50	4,904.52	15,927.5
24	5,117.76	16,620.00	5,117.76	16,620.0

A one time non-refundable \$315 Matriculation Fee and a \$40 Transcript For Life Fee is assessed on all new and transfer students

	Inter	national Student			
Medical Insurance Cost					
Fall	Winter	Spring	Summer		
To Be Determined	To Be Determined	To Be Determined	To Be Determined		
To Be Determined	To Be Determined	To Be Determined	To Be Determined		
To Be Determined	To Be Determined	To Be Determined	To Be Determined		
To Be Determined	To Be Determined	To Be Determined	To Be Determined		

^{*}International Students are required to be covered under a Major Medical Insurance Plan.

2019 - 2020 Dental Hygiene Program - Chemeketa Community College (Summer)

	Tuition			- 4
Credit Hours	\$213.24/Cr Resident	\$692,50/Cr Non-Res	Total Resident	Total Non-Res
1	213.24	213.24	213.24	213.24
2	426.48	426.48	426,48	426,48
3	639.72	639.72	639.72	639.72
4	852.96	852,96	852.96	852.96
5	1,066.20	1,066.20	1,066.20	1,066.20
6	1,279.44	1,279.44	1,279.44	1,279.44
7	1,492.68	4,847.50	1,492.68	4,847.50
8	1,705.92	5,540.00	1,705.92	5,540.00
9	1,919.16	6,232.50	1,919.16	6,232.50
10	2,132.40	6,925.00	2,132.40	6,925.00
11	2,345.64	7,617.50	2,345.64	7,617.50
12	2,558.88	8,310.00	2,558.88	8,310.00
13	2,772.12	9,002,50	2,772.12	9,002.50
14	2,985.36	9,695.00	2,985.36	9,695.00
15	3,198.60	10,387,50	3,198.60	10,387.50
16	3,411.84	11,080.00	3,411.84	11,080.00
17	3,625.08	11,772.50	3,625.08	11,772.50
18	3,838.32	12,465.00	3,838.32	12,465.00
19	4,051.56	13,157.50	4,051.56	13,157.50
20	4,264.80	13,850.00	4,264.80	13,850.00
21	4,478.04	14,542.50	4,478.04	14,542.50
22	4,691.28	15,235.00	4,691.28	15,235.00
23	4,904.52	15,927.50	4,904.52	15,927.50
24	5,117.76	16,620.00	5,117.76	16,620.00

A one time non-refundable \$315 Matriculation Fee and a \$40 Transcript For Life Fee is assessed on all new and transfer students

	Inter	national Student			
Medical Insurance Cost					
Fall	Winter	Spring	Summer		
To Be Determined	To Be Determined	To Be Determined	To Be Determined		
To Be Determined	To Be Determined	To Be Determined	To Be Determined		
To Be Determined	To Be Determined	To Be Determined	To Be Determined		
To Be Determined	To Be Determined	To Be Determined	To Be Determined		

^{*}International Students are required to be covered under a Major Medical Insurance Plan.

2019-2020 ONLINE TUITION AND FEES RATES

TUITION	RATES
Online Undergraduate Tuition	\$257.00/Credit
Online Graduate Tuition	\$367.00/Credit
Online Master of Science in Allied Health (MSAH) Tuition	\$367.00/Credit
Online Master of Science in Engineering (MSE) Tuition	\$533.00/Credit

FEES	RATES		
Online Tech Fee	\$65.00/Online Course		

2019-2020 STAFF & STAFF DEPENDENT FEE PRIVILEGES

TUITION	RATES \$60.00/Credit (up to 12 credits)		
Staff Tuition (on-campus credits only)			
STAFF GRADUATE Online Tultion	A 25% discount is applied on graduate online tuition billed to Oregon Tech staff members.		
Staff Dependent Tuition (on-campus credits only)	\$60.00/Credit (up to 12 credits)		

FEES	RATES		
Staff Fees	Staff do not pay Building, Incidental, and Health Service Fees but they do pay extra class fees.		
Staff Dependent Fees	Staff Dependents pay all on-campus fees and extra class fees		

2019-2020 DUAL CREDIT PROGRAM (HST) & ADVANCED CREDIT PROGRAM (ACP)

TUITION	RATES		
Dual Credit Program (HST)	\$25,00/Credit		
Advanced Credit Program (ACP)	\$100.00/Course		

ACTION Agenda Item No. 4.2 Adoption of the Fiscal Year 2019-20 All Funds Budget

Background:

The following docket provides the Education and General, Auxiliary, Service Operations and Designated Operations Funds budgets for the 2019-2020 Fiscal Year (FY 20). The General Fund (GF) is the primary operating budget for the university and will be the bulk of the report. This includes the General Fund and Special General Fund which includes directed fee-for-service activities such as Distance Education Boeing Operations, etc.

The GF includes revenues from tuition and fees, state General Fund appropriations through the Public University Support Fund, Engineering Technology Support Fund and Oregon Renewable Energy Center and other miscellaneous income. These revenues are used to fund instruction, research, public service, academic support, student service, facilities and administrative expenses of the institution. Service and Designated Operations funds are minor pools of restricted or highly purpose driven resources and are *de minimis* portions of the overall budget. The Auxiliary budgets include housing operations, campus life, athletics, parking, student health and other various noncore operations, but are of significant size, scope and importance to the university overall.

The President outlined an overall goal when setting the budget to balance the revenues and expenses related to continuing operations in the General Fund budget, and to do so utilizing the Board's budget development priorities established at its January 24, 2019 meeting. When this budget is implemented it will allow for functional VPs and Deans to manage and prioritize investments within their divisions.

Investments of the universities fund balance are identified within the docket item as Strategic Investments and are aligned with the Board's adopted budget goals.

Strategy:

Budget development for next fiscal year began late during calendar year 2018 in an open and participatory process which relied on significant effort from Department Chairs, Deans, Directors and functional VPs. The Budget and Planning Office served as the coordinating body to facilitate communication, instruction, templates and collect submissions. The Fiscal Operations Advisory Council (FOAC) recommended a series of general budget principles to advise the President. These were further crafted by the President and financial leadership of the university and presented to the Board for adoption at their January 24, 2019 meeting. The principles adopted by the Board, and listed below, served as the evaluative factors for the President when establishing a budget recommendation. Incremental budget investments and reductions align with these priorities.

Oregon Tech 2020 Budget Development Goals:

- 1) Prioritize recruiting, retaining and graduating students,
- 2) Invest in faculty, staff, and infrastructure to support student success,
- 3) Align programs and initiatives with industry demand,

- 4) Manage operating efficiency in all aspects of the university, and
- 5) Manage short-term uncertainty focus on long-term sustainability.

This budget development process represents the second time in university history in which there was significant involvement from personnel across the university, including chairs, deans and division directors. Traditionally the budget development and decision making process has been a highly centralized process.

Because of significant uncertainty related to state funding levels and cost increases including the rolling up of past budget allocations and mandatory cost increases from the state it was clear that options including reductions in overall operating expenses on an inflation/cost adjusted bases would be necessary. To that end, at the direction of the President, each division within the university was tasked by the Budget and Planning Office to develop three budget scenarios for their General Fund budgets. These included a reduction of 5% from their current (FY 19) budget, a flat budget and a positive 3% increase. Within these scenarios, division heads were to absorb mandatory cost increases related to PERS and PEBB. Conversely, within the scenarios, roll up expenses including the midyear salary increases were annualized. Divisions did not have similar scenarios for Special General Fund Budgets.

Each division was invited to submit Strategic Investments which they believed advanced the needs of the university.

A council was established to advise the President in the budget development process, including the Senior Staff and the Chair of FOAC. Each Division executive was invited to present to the council its budget and the impact of each scenario as well as its proposed strategic investments. This process allowed for discussion and debate on budget investment levels. Council members were then invited to provide their feedback and reactions to the President to help support his decision making process. In an effort to broaden the feedback to the President, the list of proposed strategic investments was also shared with FOAC members, who were invited to score the investment ideas. The aggregate scores were then provided to the President.

In establishing the FY20 budget for the university the President tasked the BPO and VPFA to present options which delivered a break even operating budget despite a \$2.2M increase in PERS and PEBB, \$500k increase including the roll-up impact of mid-year salary increases and \$4.3M in roll-up costs from the mid-year budget adjustment approved by the Board at their January 24, 2019 meeting. Investments made during the current year were linked tightly with the Short Term Action Plan Goals approved by the Board. These goals are coming to a close at the end of this academic year, though many actions and initiatives are expected to continue into the new fiscal year, serving as the building blocks, as a new strategic plan is developed. The university continues to be well poised for enrollment growth, but must continue to focus on streamlining administrative processes and increasing efficiency in academic operations across all locations and modalities to accommodate this growth.

Revenues are expected to increase \$3.1M, largely due to net tuition revenue, assuming the 9% tuition increase for Academic Year 2019-2020 is approved by the Board of Trustees and the Higher Education Coordinating Commission.

Process:

The Budget and Planning Office led an inclusive budget development process. This process pushed budget development down to the department level, but required the functional VP to submit final budgets balancing across their departments. The budget principles which the President recommended to the Board where derived from those recommended by FOAC. Executive level review and feedback to the President was provided by a committee of comprised of the Senior Staff and the faculty chair of FOAC.

Finalized budget assumptions, investment decisions and reductions where set by the President with support from the Vice President of Finance and Administration and the Assistant Vice President for Financial Operations and the Budget and Planning Office.

The process included the following major steps:

- 1. Establish assumed enrollment, tuition and state funding rates and incorporated these into the budget build, in a parallel process to the Legislative Session and the Tuition Recommendation Committee.
- 2. Distribute budget development templates to departments and functional vice presidents and required submission of multiple budget scenarios, including a 5% budget reduction, year over year flat budget and 3% budget increase. This built off of the FY 19 budget build process which shifted a significant amount of adjunct and overload budgets and some previously centrally held funds into departments and a reserve held by colleges in order to align authority and accountability to budget owners. Each budget template included the increased PERS and PEBB costs associated with the department's FTEs while it re-set the prior year base to include the roll-up of salary increases and prior classified employee steps.
- 3. Once the budgets were due and the templates closed and locked from editing by the functional vice presidents the BPO met with each division lead to understand the decisions they made, how the covered increasing costs to hit budget targets.
- 4. Strategic investment templates were provided to Division Directors and investments were brought forward from each division.
- 5. Aggregated budget requests from all divisions were presented to the Senior Staff and each division leads presented to a committee of the Senior Staff and the chair of FOAC, who were instructed to provide whatever feedback they wished to the President for consideration during the final budget build process.
- 6. The President and Vice President of Finance and Administration reviewed the aggregated budget, identified that divisions had, by in large, hit their budget targets in their General Fund indices, but had pushed expenses into the Special General Fund, and in many cases utilized reserves in excess of revenues in those accounts. This amounted to a significant planned overspending of projected annual revenues.
- 7. The President with the advice and support of the Vice President of Finance and Administration and the Assistant Vice President for Financial Operations identified strategies to ensure a balanced operating budget, by reviewing all budgets, new and replacement position requests and strategic funding opportunities. The result of this effort is described below.

Budget Assumptions

The following assumptions were used in establishing the 2019-20 GF budget:

Revenues (utilizing 2018-19 forecast budget as the base for comparison):

- 1. Tuition rates were increased as proposed by the Tuition Recommendation Committee and the President. This assumption is contingent on Board approval at its May 30, 2019 meeting and approval by the Higher Education Coordinating Commission at its June 13, 2019 meeting. Briefly summarized, tuition has been assumed to increase by 9.0% on base undergraduate tuition for resident, non-resident and WUE students as well as an additive increase of 5% to tuition differentials, increasing from 25% to 30%. Enrollment was assumed to increase by 1% overall. This generated approximately: \$2.2M in additional revenues compared to the 2018-19 fiscal year end forecast.
- 2. Fee remissions were budgeted at \$4.5M, or 11.4% of gross tuition. This is an increase of \$566K from the current year, and a 14% increase from its current amount of \$3.9M. This increase is above the recommendation from the TRC.
- 3. State appropriations are budgeted using the HECC's SSCM funding model with PUSF revenues forecast at the Co-Chairs Recommended Budget of \$777M and assumes flat funding for Sports Lottery, the Engineering Technology Sustaining Fund, and the Oregon Renewable Energy Center. There has been indications from the legislature that the final three programs will be level funded for the upcoming biennium and that the state funding level is likely to be at or above the Co-Chairs Recommended Budget level. This resulted in an increase in state funding from the current year forecast budget of \$314K or 1.1%.
- 4. Other income was adjusted representing changes in expected OMIC, grant indirect and other miscellaneous income. Most revenues from this category have other offsetting expenses in the Special General Fund.
- 5. Resulting in a net increase in General Fund Revenue of \$3.01M or 4.8% from the current fiscal year.

Expenses (utilizing 2018-19 forecast budget as the base for comparison unless otherwise noted):

- 1. Operating expenses were budgeted as follows:
 - a. A -2% across the board funding scenario was applied to all divisions. This cut will be applied at the division level, and the functional lead (vice-president, associate Vice-President, or Dean) in charge of the division will be responsible to make these cuts and to do so in accordance with the budget development principles adopted by the Board. This resulted in \$1.3M in savings.
 - b. Eleven total new or replacement positions requested by the divisions in the flat budget scenario were eliminated. These additional position reductions are in excess of the 2% reduction in overall funding for each division t. The functional lead will be allowed to substitute positions identified for reductions for like savings if they believe that position is necessary. This resulted in approximately \$750K in savings.
 - c. The full impact of prior year pay-plan increases were rolled up into the current fiscal year. This resulted in approximately \$500K of additional costs.
 - d. PERS and PEBB increases were included with department budgets, resulting in approximately \$2.2M in increased costs. These were offset in the flat budget scenario from the division leads through cuts in positions, S&S, adjunct pay, student employment, training and other sources.

- e. Salary savings of \$2.0M was included in the budget and will be pulled back centrally from department and division budgets to ensure anticipated salary savings are not spent within the source index since this is necessary to reach overall budget targets.
- f. An operating contingency was established to allow for mid-year adjustments as necessary and will be utilized at the discretion of the President.
- g. The net change in expenses allowed for a negative operating budget of net (\$112K).
- 2. Additional Investments are proposed in order to advance the institution and are aligned with the Board's Budget Development Goals. Among the investment are the following:
 - a) X-Ray Equipment Replacement and partnership
 - b) Multicultural Center
 - c) Military Outreach
 - d) DPT & Rural Health
 - e) Website Redesign
 - f) Foundation Capacity Prospect Research
 - g) Partnerships (SOHEC, LW-Tech, International)
 - h) Strategic Planning
 - i) Campus beautification, and
 - i) Strategic Enrollment Management.

The net strategic investments in the institution account for \$1.73M in total funding, and result in a net use of fund balance totaling \$1.844M for Fiscal Year 2019-20.

FY20 General Fund Budg	ret Request
Revenue	
State Funding	\$29,259,133
Tuition & Fees	\$39,369,386
Remissions	(\$4,500,000)
Other	\$2,890,521
Total All Revenues	\$67,019,040
Expenses	
Labor & OPE	\$53,431,121
Planned Salary Savings	(\$2,000,000)
Other Expenses	\$15,699,920
Total Expenses	\$67,131,041
Net Revenue/(Loss)	(\$112,001)
Investments	
Strategic Investments	\$1,731,873
Total Strategic Investments	\$1,731,873
Net of FY20 Budget	(\$1,843,874)

Fund Balance:

Oregon Tech is forecast to end FY19 with \$11.46M in General Fund reserves or 17.9% in operating reserves. With the FY20 budget as presented ending fund balance is expected to be \$9.61M in General Fund reserves or 14% in operating reserves. This falls within the Board's designated fund balance range.

Budget Investments:

Strategic Investments

Through a collaborative development process the President sought input from across the leadership team and university to identify strategic investments which could be undertaken to advance the university. These initiatives, which represented the best thinking of a diverse set of university faculty, departments and staff, were scored by members of FOAC and the senior leadership team. Those which were most aligned with the overall needs of the university and the Board's budget priorities were included in the funding recommendation. Each initiative is listed below, with a short description of the project, its overall cost and the Board objective it is designed to respond to.

For ease of reading, the Board's Budget Development Goals, which are applicable to investment decisions are as follows;

- 1) Prioritize recruiting, retaining and graduating students,
- 2) Invest in faculty, staff, and infrastructure to support student success,
- 3) Align programs and initiatives with industry demand, and
- 4) Manage operating efficiency in all aspects of the university.

Fiscal Year 2019-2020 Strategic Investments				
Initiative	Investment Level		Board Objective	
X-Ray Equipment Replacement - Year 1 of 5	\$	570,000	(1) (3)	
Launch Multicultural Center	\$	85,000	(1) (2)	
Military Outreach	\$	145,000	(1) (2) (3)	
DPT & Rural Health	\$	400,000	(1) (3)	
Website Redesign	\$	150,000	(1)	
Foundation Capacity - Prospect Research	\$	50,000	(2)	
Partnerships (SOHEC, LW-Tech, International)	\$	100,000	(1)	
Strategic Planning	\$	75,000	(2) (4)	
Campus beautification	\$	65,000	(1)	
Strategic Enrollment Management	\$	85,000	(1)	
Strategic Planning	\$	6,783	N/A	
Total Strategic Investments	\$	1,731,873		

Operating Contingency

Within the operating budget the university has established an Operating Contingency which can be accessed by the President. This includes set aside resources for mid-year salary adjustments if total fee paying student credit hour enrollment and total revenue targets are met. It also includes a small reserve for unforeseen and unbudgeted events. As a result of the -2% funding level for each division it is unlikely that functional vice presidents will have additional resources to invest in new or unforeseen events. Any adjustments to their budgets throughout the year will be made by reallocating existing budgeted resources. There is continued uncertainty regarding the settlement of the SEIU contract which is currently in negotiations. Limited resources have been set aside to fund increases and will be supported through further budget or position reductions. The total operating contingency fund is \$1.30M.

Summary

The 2019-2020 General Fund budget described within this docket is designed to balance the significant short-term uncertainty the university is experiencing with investments in the long-term growth of the institution. Unfortunately rising pressure on the university's budget from PERS, PEBB and other employee costs, along with finite state and tuition resources cause a situation in which hard choices must be made. These include reducing 11 previously budgeted or approved positions next fiscal year, 2% cuts across each department and some additional tactical reductions and the elimination of many sought after uses of reserves. These choices will be hard felt across the university and in particular areas which have little to no fiscal space to make reductions without impacting students. That said, it is important as a university that we make reductions wherever possible in order to create resources to invest in new initiatives which will drive enrollment growth and student success over the coming years and to put the institution in a position to balance its budget over the medium term.

Included within this budget are needed investments in lab equipment in the College of Health, Arts and Sciences, initiatives focused on a growing diverse population of Oregonian and non-resident students and attracting and retaining current and former members of the armed forces. These investments will continue the work being completed under the 11 Short-Term Action Goals approved by the Board for the 2018-19 Academic Year and will sustain the positive momentum of the institution into the coming years.

The planned use of reserves necessary to make such investments are expected to bear in terms of increased tuition paying enrollment and student completions over the coming years. By making significant reductions in expenses this year, many of which are offset by increases in PERS and PEBB, while investing in enrollment growth Oregon Tech is placing itself on a sustainable path forward. In order to ensure this sustainable path, Oregon Tech's senior leadership team will develop a multi-year sustainability plan and report back to the Board during next fiscal year how this plan, when integrated with the themes identified in the strategic planning process, will better secure the positive trend at Oregon Tech over the past several years.

Recommendation

Staff recommended the Finance and Facilities Committee recommend to the Board of Trustees adoption of the proposed Fiscal Year 2019-20 budget, including all fund types, as recommended by the President and outlined in the docket, at its May 30, 2019 meeting.

Attachments

- General Fund Budget Overview
- <u>Auxiliary Fund Budget</u>
- Designated Operations Fund Budget

General Fund Budget Overview

FY20	General Fund S	Summary	
Acct	FY20 Budget	FY19 Forecast	FY19 Adj Budget
State Allocations	\$29,259,133	\$28,945,097	\$28,945,097
Tuition & Fees	\$39,369,386	\$35,785,329	\$38,029,935
Remissions	(\$4,500,000)	(\$3,934,420)	(\$4,558,482)
Others	\$2,890,521	\$3,159,852	\$2,465,175
Total Revenue	\$67,019,040	\$63,955,858	\$64,881,725
Unclassifed	\$27,859,697	\$25,729,823	\$25,563,980
Classified	\$6,416,720	\$5,811,376	\$5,883,703
Student	\$1,062,841	\$1,034,136	\$1,077,346
GTA	\$116,000	\$145,610	\$193,610
OPE	\$18,841,711	\$15,223,444	\$16,579,779
Salary Savings	(\$2,000,000)		
Total Labor	\$52,296,969	\$47,944,389	\$49,298,418
Travel	\$1,121,872	\$987,073	\$1,067,122
Professional Development	\$435,028	\$78,497	\$449,384
Supplies & Services	\$17,355,505	\$12,515,276	\$14,035,169
Captial	\$772,725	\$691,766	\$1,179,375
Net Transfers	\$1,653,284	\$3,330,036	\$3,128,446
Debt Service	\$700,000	\$1,468,483	\$1,468,483
Internal Sales	(\$1,557,816)	(\$870,401)	(\$829,100)
Equipment Savings	\$280,000		\$0
Reductions	(\$4,194,653)		
Total Non-Personnel Expense	\$16,565,945	\$18,200,730	\$20,498,879
Total All Expenses	\$68,862,914	\$66,145,119	\$69,797,297
Net (Revenue - Expenses)	(\$1,843,874)	(\$2,189,261)	(\$4,915,572)

⁽¹⁾ Reductions will be alloted to their respective budget categories by division leads as they appropriate reductions.

Auxiliary Fund Budget

FY20 Auxiliary Fund Summary			
Acct	FY20 Budget	FY19 Adj Budget	
Carryover	\$876,943	\$0	
Incidental Fee Revenue	\$3,416,428	\$3,421,750	
Sports Lottery Funding	\$458,620	\$401,824	
Room Fees	\$2,944,454	\$2,800,540	
Board Fees	\$1,211,760	\$1,152,534	
Other Revenue	\$2,845,847	\$2,683,108	Ì
Total Revenue & Carryover	\$11,754,052	\$10,459,756	
			1
Unclassifed	\$1,882,499	\$1,713,859	
Classified	\$809,979	\$883,777	1
Student	\$565,318	\$532,856	1
GTA	\$0	\$0	1
OPE	\$1,800,722	\$1,561,708	
Total Labor	\$5,058,518	\$4,692,200	
			1
Travel	\$565,918	\$543,553	
Assesments	\$544,938	\$0	
Supplies & Services	\$4,450,264	\$4,900,653	Ì
Captial	\$118,000	\$208,600	
Net Transfers	(\$1,719,500)	(\$2,156,739)	
Debt Service	\$1,277,101	\$1,343,605	
Internal Sales	\$145,100	\$0	
Equipment Savings	\$692,740	\$0	
Total Non-Personnel Expense	\$6,074,561	\$4,839,672	
Total All Expenses	\$11,133,079	\$9,531,872	
Net (Revenue - Expenses)	\$620,973	\$927,884	

⁽¹⁾ Items were previously budgeted within S&S.

Designated Operations Fund Budget

FY20 Designat	ed Fund Sumn	mary
Acct	FY20 Budget	FY19 Adj Budget
Carryover	\$180,094	\$0
Other Revenue	\$49,100	\$32,000
Total Revenue & Carryover	\$229,194	\$32,000
Unclassifed	\$0	\$25,800
Classified	\$2,250	\$0
Student	\$2,290	\$0
GTA	\$0	\$0
OPE	\$373	\$4,386
Total Labor	\$4,913	\$30,186
Travel	\$0	\$0
Supplies & Services	\$15,775	\$27,075
Captial	\$0	\$0
Net Transfers	\$0	\$0
Debt Service	\$0	\$0
Internal Sales	\$0	\$0
Equipment Savings	\$0	\$0
Total Non-Personnel Expense	\$15,775	\$27,075
Total All Expenses	\$20,688	\$57,261
Net (Revenue - Expenses)	\$208,506	(\$25,261)

ACTION ITEM

Agenda Item No. 4.3

Approval of a Resolution Amending and Adopting the University Mission Statement and Authorization to Forward it to the HECC

Background

The State Board of Higher Education (SBHE) approved a mission statement for Oregon Tech on January 7, 2011. Governance of Oregon Tech transferred from the SBHE to the University's Board of Trustees on July 1, 2015. Many of the SBHE's tasks were taken on by the Higher Education Coordinating Commission (HECC); review of the University's mission statement was one of those tasks.

Oregon Revised Statute 392.089(2) requires the Board to adopt a mission statement for the University and forward that statement to the HECC for its review. On July 9, 2015 the Board approved Resolution 15-5 adopting Oregon Tech's mission statement. The HECC met in April 2016 to review the adopted mission statement and recommended amending "Oregon's citizens" to "Oregonians." On June 8, 2016 the Executive Committee of the Board met, and acting on behalf of the Board, approved a revised resolution adopting the recommended change.

Upon recent review of the mission statement amendments were suggested to reflect current program offerings, the university's commitment to diversity and leadership development for faculty, staff, and students, and an explanation of how we fulfill the mission. The proposed amendments were shared with, and comments incorporated from, Executive Staff, Faculty Senate, ASOIT, and the Strategic Planning Steering Committee.

Staff proposes the following amendments (deletions, additions):

Oregon Institute of Technology ("Oregon Tech"), an-Oregon's public polytechnic university, offers innovative, professionally-focused undergraduate and graduate and rigorous applied degree programs in the areas of engineering, engineering technologies, health, business, technologies, management, and the applied arts and sciences. To foster student and graduate success, the university provides an intimate a hands-on, project-based learning environment and emphasizes innovation and applied research, focusing on application of theory to practice. With a commitment to diversity and leadership development, Oregon Tech offers statewide educational opportunities for the and technical expertise to meet current and emerging needs of Oregonians and provides information and technical expertise to state, as well as national and international constituents.

Recommendation

The Executive Committee was requested to recommend the full board approve the resolution amending Oregon Tech's mission statement and forward it to the HECC.

Attachment

Proposed resolution

PROPOSED RESOLUTION NO. 19-1

BOARD OF TRUSTEES OF OREGON INSTITUTE OF TECHNOLOGY

A RESOLUTION AMENDING AND ADOPTING OREGON INSTITUTE OF TECHNOLOGY'S MISSION AND RESCINDING RESOLUTION NO. 15-5

WHEREAS, effective July 1, 2015, Oregon Institute of Technology is an independent public body governed by its Board of Trustees; and

WHEREAS, a mission statement and core themes for the University were approved by the State Board of Higher Education on January 7, 2011; and

WHEREAS, the mission statement addresses institutional purpose and the core themes comprise essential elements of that mission; and

WHEREAS, Oregon Revised Statute 352.089(2) requires the Board of Trustees adopt a mission statement for Oregon Institute of Technology and forward that statement to the Higher Education Coordinating Commission for the Commission's (HECC) review; and

WHEREAS, the Oregon Tech Board of Trustees approved Resolution 15-5 on July 9, 2015 replacing "a member of the Oregon University System" with "an Oregon public university"; and

WHEREAS, the HECC met on April 14, 2016 and recommended modifying the Mission further by replacing "Oregon's citizens" with "Oregonians;" and

WHEREAS, the Executive Committee of the Board of Trustees acting on behalf of the Board, approved an amended Resolution 15-5 on June 8, 2016, replacing "Oregon's citizens" with "Oregonians;" and

WHEREAS, the mission statement is silent on the university's commitment to diversity and leadership develop for faculty, staff, and students; current program offerings; and the means by which the mission is fulfilled;

Now, therefore, the Board of Trustees resolves that the Mission of Oregon Institute of Technology, as listed below, is adopted:

Mission:

Oregon Institute of Technology ("Oregon Tech"), Oregon's public polytechnic university, offers innovative, professionally-focused undergraduate and graduate degree programs in the areas of engineering, health, business, technologies, and applied arts and sciences. To foster student and graduate success, the university provides a hands-on, project-based learning environment and emphasizes innovation and applied research. With a commitment to diversity and leadership development, Oregon Tech offers statewide educational opportunities and technical expertise to meet current and emerging needs of Oregonians as well as national and international constituents.

This Resolution shall take effect immediately upon approval by the Board.

Moved by			
Seconded by			
Trustee	Yes	No	7
Jeremy Brown			1
Jessica Gomez			
Lisa Graham			
Kathleen Hill			
Vince Jones			
Rose McClure			
Jill Mason			
Kelley Minty Morris			
Liam Perry			
Grace Rusth			
Mike Starr			
Paul Stewart			
Fred Ziari			
Approved and dated this Lisa Graham Board Chair ATTEST:	day of _	, 20:	19.
Sandra Fox Board Secretary			
Institute of Technology Boar	d of Trustees at t	the meeting held o	of the Board, do hereby certify ly adopted by the Oregon on the day of he Chair and attested by the
Secretary of the Board.	• • •	,	•
		Seci	retary of the Board