

## Strategic Enrollment Management

Dr. Erika Veth November 21, 2019



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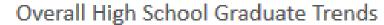
- National Enrollment Trends
- National & Oregon Trends in high school graduation
- Oregon Tech data Fall 19 & Fall 20
- Teamwork is key! (All the things our Oregon Tech team has accomplished)

Region Profile Overall Public Race/Eth Private Schools

or the Nation

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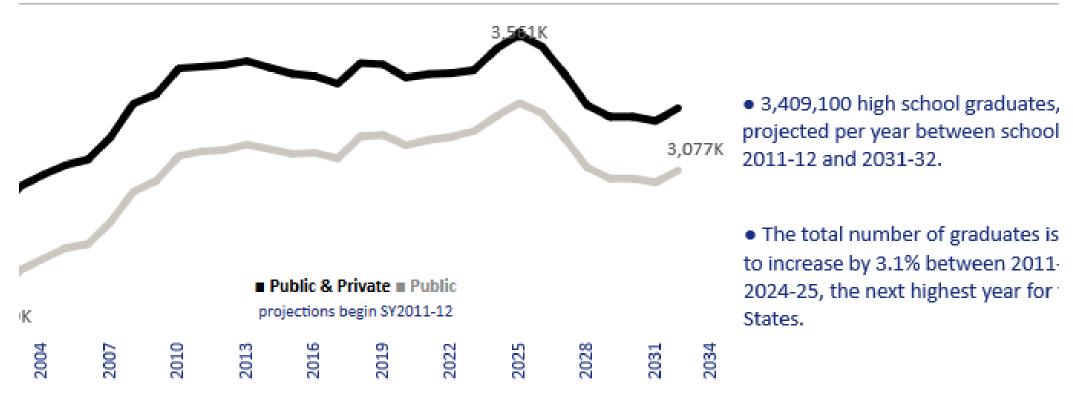
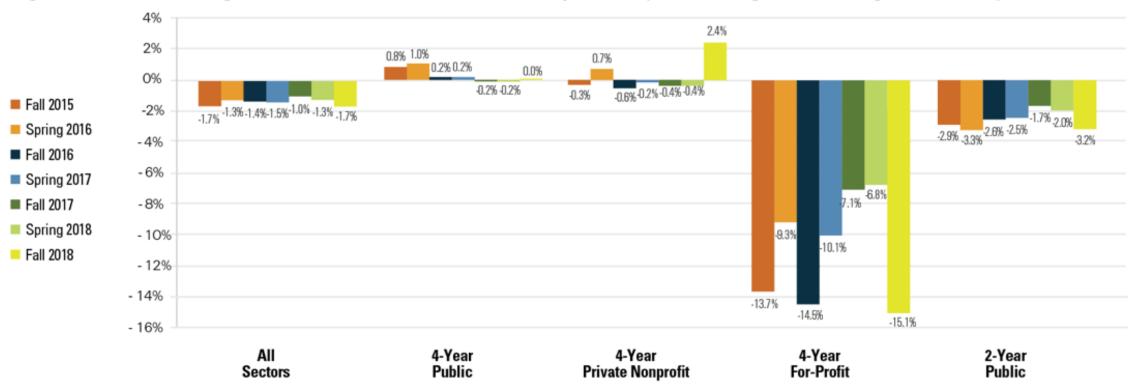


Figure 1: Percent Change from Previous Year, Enrollment by Sector (Title IV, Degree-Granting Institutions)



Nation & Region Profile

Overall

Public Race/Eth

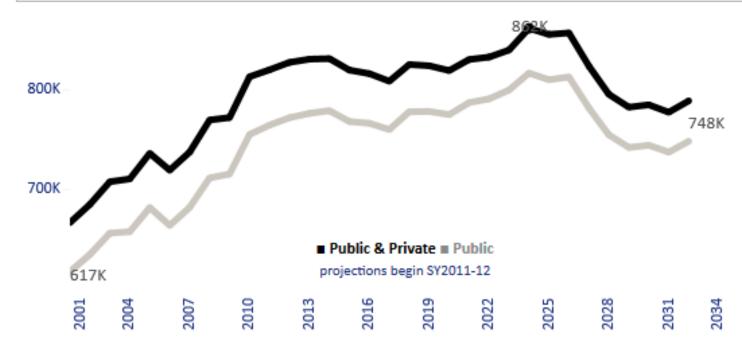
Private Schools

#### Profile for the West

West ▼

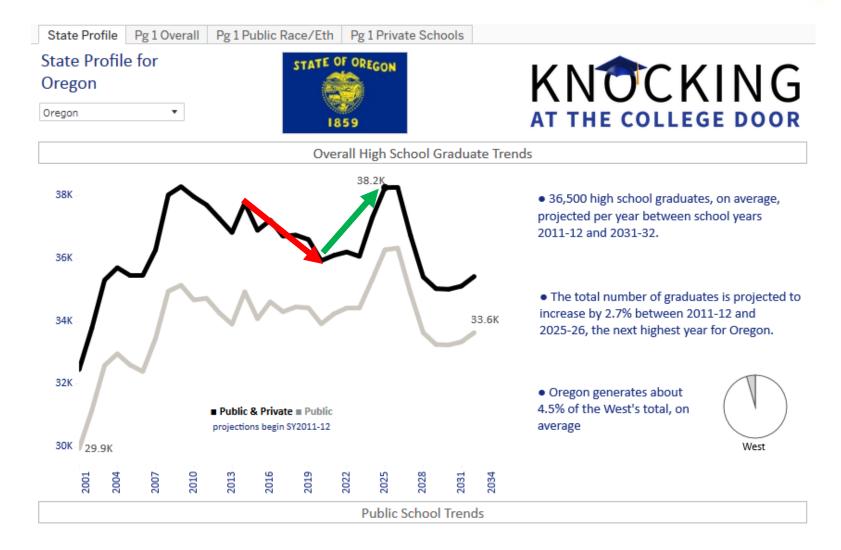


#### Overall High School Graduate Trends



- 820,900 high school graduates, on average, projected per year between school years 2011-12 and 2031-32.
- The total number of graduates is projected to increase by 4.1% between 2011-12 and 2023-24, the next highest year for the West.

## **High School Graduates in flux**





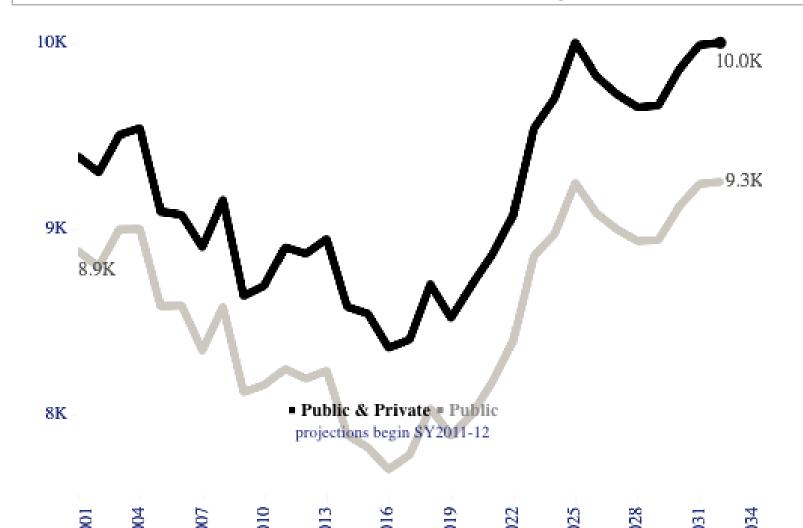
#### State Profile for South Dakota

South Dakota



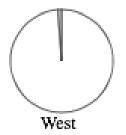


#### Overall High School Graduate Trends



 9,200 high school graduates, on average, projected per year between school years 2011-12 and 2031-32.

- The total number of graduates is projected to increase by 12.8% between 2011-12 and 2024-25, the next highest year for South Dakota.
- South Dakota generates about 1.2% of the West's total, on average



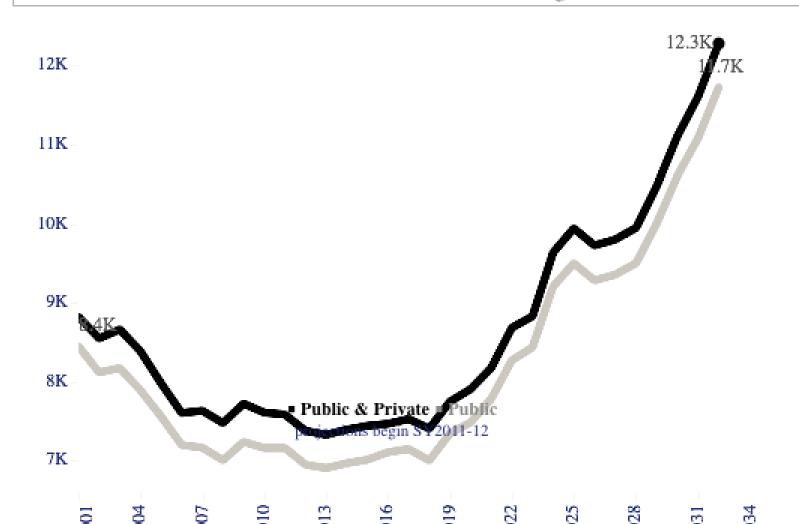
#### State Profile for North Dakota

North Dakota ▼



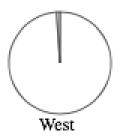


#### Overall High School Graduate Trends



 8,900 high school graduates, on average, projected per year between school years 2011-12 and 2031-32.

- The total number of graduates is projected to increase by 66.6% between 2011-12 and 2031-32, the next highest year for North Dakota.
- North Dakota generates about 1.2% of the West's total, on average



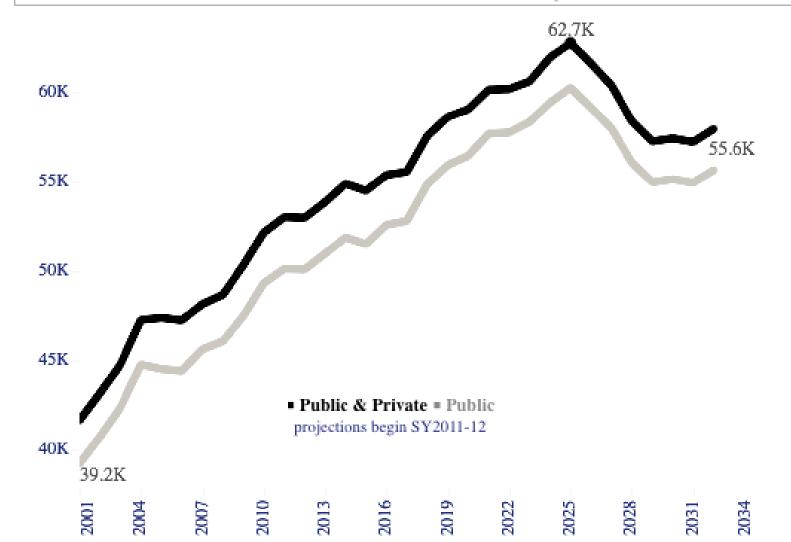
## State Profile for Colorado







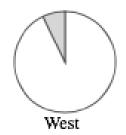
#### Overall High School Graduate Trends



 58,000 high school graduates, on average, projected per year between school years 2011-12 and 2031-32.

• The total number of graduates is projected to increase by 18.5% between 2011-12 and 2024-25, the next highest year for Colorado.

 Colorado generates about
 6.9% of the West's total, on average



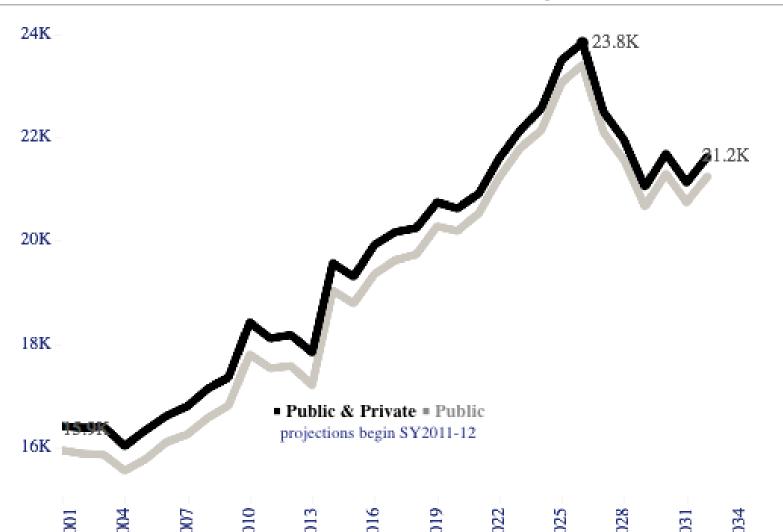
## State Profile for Idaho







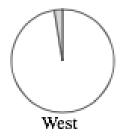




 21,000 high school graduates, on average, projected per year between school years 2011-12 and 2031-32.

 The total number of graduates is projected to increase by 31.1% between 2011-12 and 2025-26, the next highest year for Idaho.

 Idaho generates about
 2.5% of the West's total, on average



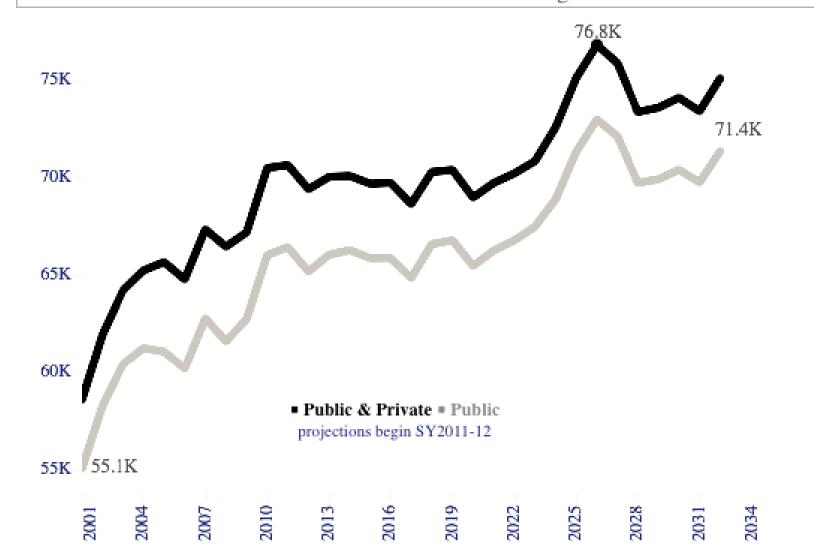
## State Profile for Washington

Washington





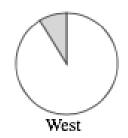
#### Overall High School Graduate Trends



 71,800 high school graduates, on average, projected per year between school years 2011-12 and 2031-32.

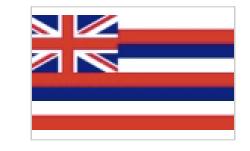
• The total number of graduates is projected to increase by 10.6% between 2011-12 and 2025-26, the next highest year for Washington.

 Washington generates about 9.0% of the West's total, on average



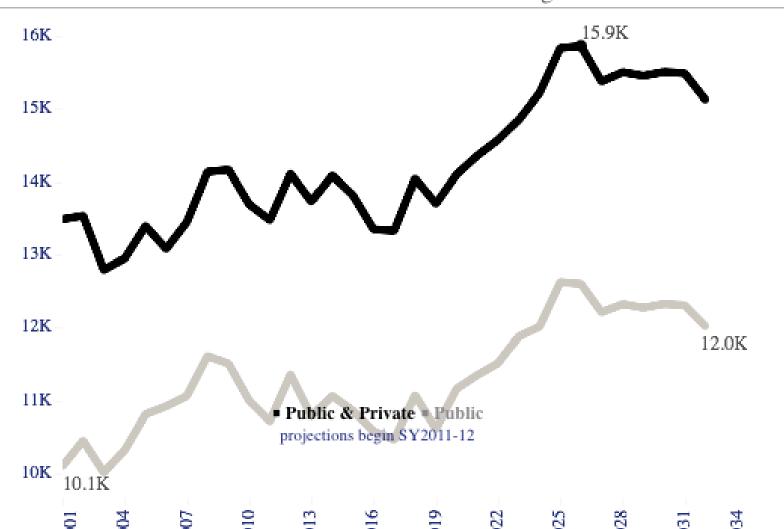
#### State Profile for Hawaii







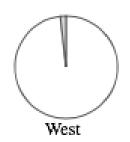




 14,600 high school graduates, on average, projected per year between school years 2011-12 and 2031-32.

 The total number of graduates is projected to increase by 12.4% between 2011-12 and 2025-26, the next highest year for Hawaii.

 Hawaii generates about
 1.8% of the West's total, on average



# Oregon Tech's Growth Plan

- We are well-positioned in the marketplace of higher education
- Gain market share now
- Invest in out-of-state markets where high school graduation numbers are expected to increase
- Invest in outreach to high school freshmen
- Invest in partnership pipelines and transfer outreach
- Modify Admissions Requirements
- Modernize Admissions, Outreach, Financial Aid, and Retention strategies



### **SEM Since 2017**

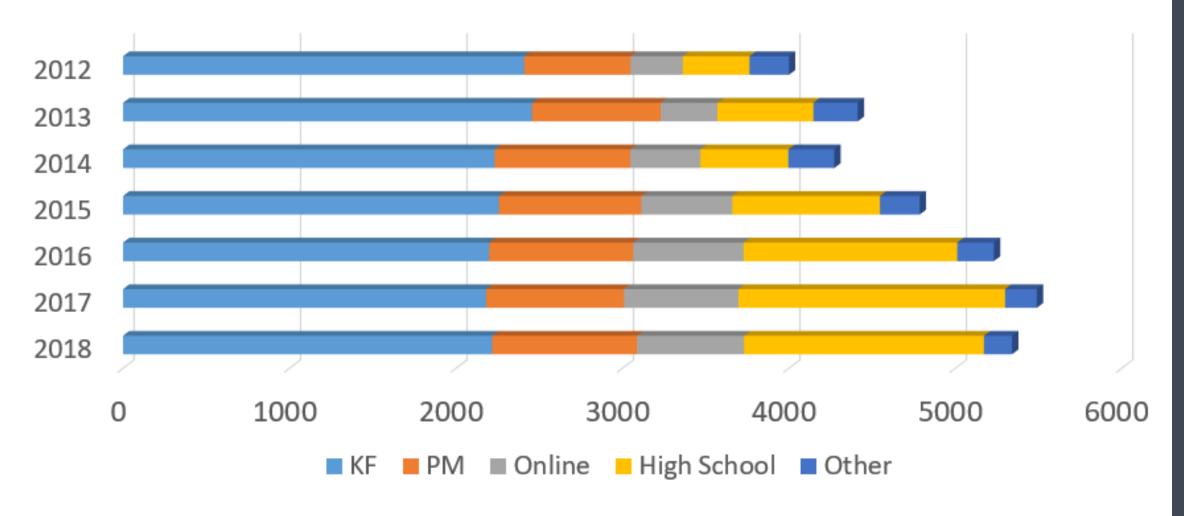
- Received Board investment in January 2019, though we had some increased spending prior.
  - Invested in faculty, academic, and student financial aid support
  - Invested in 3-year contract partnerships with EAB surrounding yield of admitted students and financial aid optimization
  - Invested in short-term partnership with RNL to increase marketing to high school juniors for Fall 20
  - Invested in strategic College Board search opportunities
  - Hired a Marketing Specialist dedicated to supporting faculty recruitment and outreach opportunities
  - Leveraged funds for scholarships for students offered competitive packages elsewhere

# It takes a TEAM! Improved systems and processes



- Hired a transfer recruiter (2018) and transfer outreach coordinator (2019)
- Moved from Recruit to SLATE
- Moved to self-report application
- Really strong partnerships with MarCoPa
- Dedicated transfer and online recruiters—soon new focus on grad admissions as well
- "First in mailbox" financial aid award strategy
- Tech Trek, Spring and Fall Open Houses, Owl Champion, and Discover Oregon Tech events
- Implemented enrollment confirmation process
- Modernized virtual tour
- New focus on Admissions events (Fall preview and New Wings), tours, and welcome messages
- Utilized salary savings for access to Enrollment Dashboards
- New Partnership Models: Badger to Owl, Jump Into Business, Base to Bachelors, Diploma to Degree
- SOHEC collaborations

#### Fall 4th Week Headcount Breakdown



### Fall 19 Enrollment—Headcount



| Headcount Using Primary Campus       | Headcount |           |            |          |  |
|--------------------------------------|-----------|-----------|------------|----------|--|
|                                      | Fall 2018 | Fall 2019 | Difference | % Change |  |
| Klamath Falls                        | 2,218     | 2,206     | -12        | -0.5%    |  |
| Portland-Metro                       | 870       | 844       | -26        | -3.0%    |  |
| Online                               | 642       | 699       | 57         | 8.9%     |  |
| Other                                | 234       | 183       | -51        | -21.8%   |  |
| Subtotal (Excluding High School ACP) | 3,964     | 3,932     | -32        | -0.8%    |  |
|                                      |           |           |            |          |  |
| High School (ACP)                    | 1,377     | 1,387     | 10         | 0.7%     |  |
|                                      |           |           |            |          |  |
| Grand Total                          | 5,341     | 5,319     | -22        | -0.4%    |  |

## Fall 19 Enrollment—SCH and FTE

| Credit Hrs and FTE Using Course Campus | Credit Hours |           |            | * FTE    |           |           |            |          |
|--|--------------|-----------|------------|----------|-----------|-----------|------------|----------|
|  | Fall 2018    | Fall 2019 | Difference | % Change | Fall 2018 | Fall 2019 | Difference | % Change |
| Klamath Falls                          | 25,936       | 26,393    | 457        | 1.8%     | 1,731.9   | 1,762.8   | 30.9       | 1.8%     |
| Portland-Metro                         | 7,543        | 7,265     | -278       | -3.7%    | 508.6     | 488.6     | -19.9      | -3.9%    |
| Online                                 | 7,544        | 7,877     | 333        | 4.4%     | 507.2     | 529.3     | 22.1       | 4.4%     |
| Other                                  | 1,160        | 1,218     | 58         | 5.0%     | 78.7      | 82.7      | 4.0        | 5.1%     |
| Subtotal (Excluding High School ACP)   | 42,183       | 42,753    | 570        | 1.4%     | 2,826.3   | 2,863.4   | 37.1       | 1.3%     |
|  |              |           |            |          |           |           | · ·        |          |
| High School (ACP)                      | 5,877        | 5,753     | -124       | -2.1%    | 391.8     | 383.5     | -8.3       | -2.1%    |
|  |              |           |            |          |           |           |            |          |
| Grand Total                            | 48,060       | 48,506    | 446        | 0.9%     | 3,218.1   | 3,247.0   | 28.8       | 0.9%     |

<sup>\*</sup> FTE rounded to one decimal place

| Fall 2018 4th Week |                 |                 |                  |                 |                      |                      |            |           |       |
|--------------------|-----------------|-----------------|------------------|-----------------|----------------------|----------------------|------------|-----------|-------|
|                    | New<br>Freshmen | New<br>Transfer | New Post-<br>Bac | New<br>Graduate | New Non-<br>Admit UG | New Non-<br>Admit GR | Continuing | Returning | Total |
| Klamath Falls      | 317             | 238             | 16               | 10              | 54                   | 0                    | 1,497      | 86        | 2,218 |
| Portland-Metro     | 43              | 127             | 41               | 25              | 27                   | 9                    | 559        | 39        | 870   |
| Online             | 1               | 110             | 11               | 12              | 73                   | 1                    | 363        | 50        | 642   |
|                    |                 |                 |                  |                 |                      |                      |            |           | 102   |
|                    |                 |                 |                  |                 |                      |                      |            |           | 60    |

#### **New Students**

Full-Time, Part-Time

|           | Fall 2018 | Fall 2019 |
|-----------|-----------|-----------|
| Full-Time | 2,359     | 2,410     |
| Part-Time | 2,982     | 2,909     |
| Total     | 5,341     | 5,319     |

| Difference | % Change |
|------------|----------|
| 51         | 2.2%     |
| -73        | -2.4%    |
| -22        | -0.4%    |

| continuing/ neturning | ٠,١٠٠ | ٠,٠,٠ |
|-----------------------|-------|-------|
| Grand Total           | 5,341 | 5,319 |

| 2.170 | , , |
|-------|-----|
| -0.4% | -22 |
|       |     |

Seattle Chemeketa Dual Credit (ACP) 1,387 HST at OIT Joint Program SOU 1,151 Total 2,695 5,319

## **Fall 20 Applicant Pool**

as of 11/18/19



|   | Fall 20 | Difference        | Fall 19 | Fall 18 | Fall 17 |
|---|---------|-------------------|---------|---------|---------|
|   |         |                   |         |         |         |
| Degree-seeking<br>Submitted<br>Applications | 3,070   | +2,214<br>(+258%) | 856     | 552     | 599     |
| Degree-seeking<br>Admitted<br>Students      | 2,503   | +2,158<br>(+625%) | 345     | 184     | 209     |
| Confirmed Fall Freshmen                     | 176     | +176              | 0       | N/A     | N/A     |



## Questions?

