

Summary Overview and Tuition Strategy Discussion Meeting #4

John Harman, MBA, CGMA, CMPE | VP Finance & Administration

Presentation Outline



- 1. Open Discussion
- 2. Recap Education and General Revenues
- 3. Summary of Budget Outlook
- 4. Deficit Coverage by Category
- 5. TRC Meeting Requirements
- 6. TRC Report Requirements
- 7. TRC Voting Members
- 8. FY 2025-26 Tuition Recommendation Discussion



Open Discussion (30 Minutes)

Major Components of E&G Revenues



Revenues:

State Appropriations

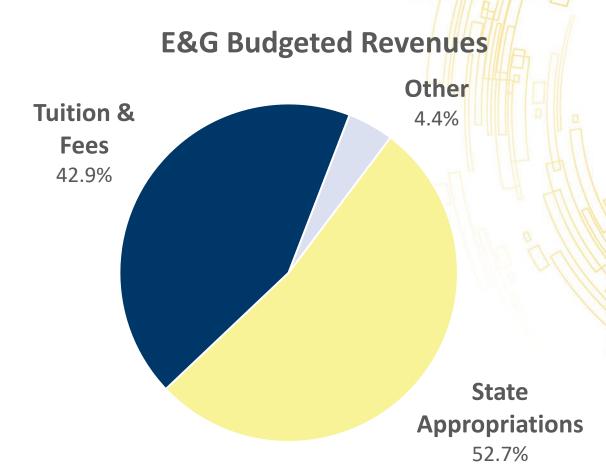
- 52.7% of total revenue budget
- Impacted by Student Success and Completion Model (SSCM), state tax revenue

Tuition, net of remissions

- 42.9% of total revenue budget
- Impacted by enrollment, HECC oversight

Other

• 4.4% of total revenue budget



Summary of FY 2025-26 Outlook



Increasing Revenue

- Fall 2024 enrollment increased headcount by .08%, yielding a 4.5% increase in SCH from prior year
- Each 1% increase in SCH enrollment yields approximately \$390K in additional revenue.
- Interest earnings and grant indirect cost recovery revenue has increased.
- State funding for the 2025-27 biennium is still uncertain.
- Oregon still ranks 45th in higher education funding per student FTE and PUSF increases are not sufficient to keep up with rising costs.

Increasing Expenses

- Inflation in operating expenditures due to:
 - Contractual obligations in labor agreements.
 - Increasing benefits and related payroll costs (statewide rate increases).
 - Investment in essential enrollment, compliance, academic innovation, and safety initiatives.
 - Utilities, liability insurance and maintenance.
 - Unfunded mandates and investments.

FY 2025-26 Early Budget Projections

- Forecast updated to January Management Report.
- FY 2024-25 board adopted state appropriations budget was based on the Governor's Recommended Budget.
- FY 2025-26 forecast assumes a 0% change in enrollment and is based on the current academic year's enrollment.

		0% Tuition Increase
	FY 2024-25 Board Approved	FY 2025-26
	Budget	Budget Projection
	(thousands)	(thousands)
Revenue		
Gross tuition and fees	\$ 38,056	\$ 41,459
Less fee remissions	(7,520)	(7,907)
Net tuition	\$ 30,536	\$ 33,552
State appropriations	37,446	38,409
Other	3,100	3,947
Total revenue	\$ 71,082	\$ 75,908
Expenses		
Labor	\$ 55,040	\$ 58,702
Supplies and Services	17,362	17,585
Transfers	1,351	1,351
Total expenses	\$ 73,753	\$ 77,638
Net from Operations before		
Other Resources (Uses)	\$ (2,671)	\$ (1,731)
Other Resources (Uses)		
Transfers In	\$ 171	\$ 171
Transfers Out	\$ -	-
Use of Reserve	2,500	
Total from Operations and		
Other Resources (Uses)	\$ -	\$ (1,560)



FY 2025-26 Tuition Scenarios

Every 1% increase in tuition is approximately \$390k

1% increase in tuition is	app	oroximately \$3	90	k						Oregon	TECH	ı
				0% Tuition Increase		3% Tuition Increase		4% Tuition Increase		5% Tuition Increase	11201	2
		FY 2024-25 Board		FY 2025-26		FY 2025-26		FY 2025-26		FY 2025-26	AJ///	
		Approved Budget		Budget Projection		Budget Projection		Budget Projection		Budget Projection		
		(thousands)		(thousands)		(thousands)		(thousands)		(thousands)		
Revenue												
Gross tuition and fees	\$	38,056	\$	41,459	\$	42,656	\$	43,055	\$	43,454		
Less fee remissions		(7,520)		(7,907)		(7,907)		(7,907)		(7,907)		
Net tuition	\$	30,536	\$	33,552	\$	34,749	\$	35,148	\$	35,547		
State appropriations		37,446		38,409		38,409		38,409		38,409		
Other		3,100		3,947		3,947		3,947		3,947		
Total revenue	\$	71,082	\$	75,908	\$	77,105	\$	77,504	\$	77,903		
Expenses												
Labor	\$	55,040	\$	58,702	\$	58,702	\$	58,702	\$	58,702		
Supplies and Services		17,362		17,585		17,585		17,585		17,585		
Transfers		1,351		1,351		1,351		1,351		1,351		
Total expenses	\$	73,753	\$	77,638	\$	77,638	\$	77,638	\$	77,638		
Net from Operations before												
Other Resources (Uses)	\$	(2,671)	\$	(1,731)	\$	(534)	\$	(135)	\$	264		
Other Resources (Uses)							_					
Transfers In	\$	171	\$	171	\$	171	\$	171	\$	171		
Transfers Out	\$	-		-		-		-		-		
Use of Reserve		2,500							_			
Total from Operations and Other Resources (Uses)	¢		¢	(1,560)	\$	(363)	¢	36	\$	435	_	
Other Resources (USES)	<u> </u>		<u> </u>	(±,500)	<u>~</u>	(303)	<u> </u>	30	<u> </u>	+33	7	

Notes: These projections are preliminary and are subject to change

Tuition Rate Scenarios



	FY25		FY2	16	FY2	26	FY26	
	Base	Differential	Base Tuition	Differential	Base Tuition	Differential	Base Tuition	Differential
	Tuition	Tuition	+ 3%	Tuition	+ 4%	Tuition	+5%	Tuition
Tuition per credit	\$244	\$334	\$251	\$344	\$253	\$347	\$256	\$350
Tuition per term at								
15 credits/term	\$3,655	\$5,007	\$3,764	\$5,157	\$3,801	\$5,207	\$3,837	\$5,257
Additional Revenue				\$1.2M		\$1.6M		\$2.0M
Remaining Unfunded G	ìap			(\$0.4M)		\$0.0M		\$0.4M

\$110 increase in base tuition per quarter (15 credits)

\$146 increase in base tuition per quarter (15 credits)

\$183 increase in base tuition per quarter (15 credits)

Tuition Rate Scenarios



	FY25		FY26		FY26		FY26	
	Base	Differential	Base Tuition	Differential	Base Tuition	Differential	Base Tuition	Differential
	Tuition	Tuition	+ 3%	Tuition	+ 4%	Tuition	+5%	Tuition
Tuition per credit	\$244	\$334	\$251	\$344	\$253	\$347	\$256	\$350
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\$110 increase in base tuition per quarter (15 credits)

\$146 increase in base tuition per quarter (15 credits)

\$183 increase in base tuition per quarter (15 credits)

Mandatory Fee Increase Request



For the first time in several years, Oregon Tech is requesting an increase in the Health mandatory fee.

- This fee requires TRC approval and is included in the total tuition increase calculation.
- The following table outlines the proposed fee increase and tuition rate scenarios, showing the total impact.
- This fee does not affect the unfunded gap, as it supports an auxiliary unit.

Tuition & Fee Scenarios

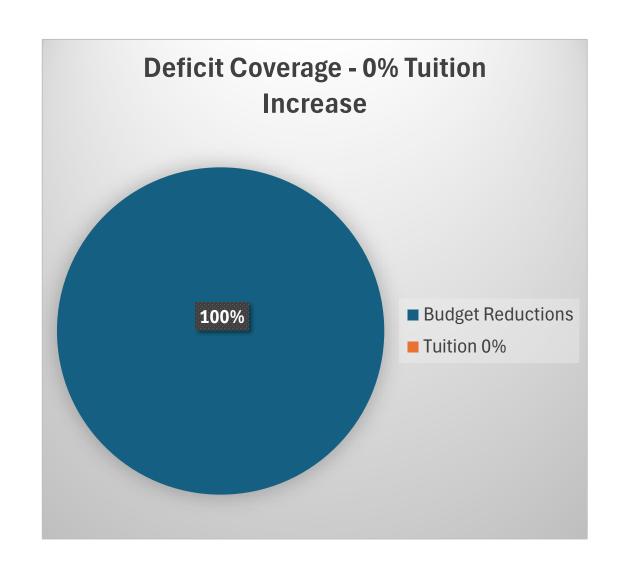
Oregon TECH

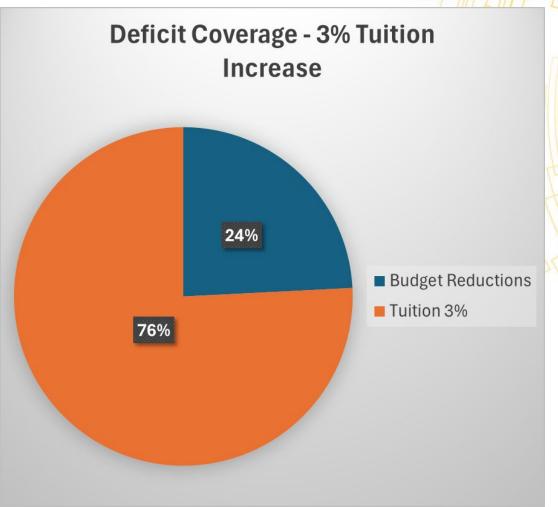
The following table shows the total percentage increase for multiple tuition scenarios with an included increase to the health mandatory fee for both campuses.

	Student Fee			FY26 Tuition Rate Scenarios				
	FY25 Current Fee	Increase Request	FY26 New Fee	Tuition @ 45 Credits	Base Tuition +3%	Base Tuition +4%	Base Tuition +4.5%	Base Tuition +5%
Student Health Fee - KF	\$585	\$41	\$626	\$10,964	\$329	\$439	\$493	\$548
Student Health Fee - PM	\$189	\$23	\$212	\$10,964	\$329	\$439	\$493	\$548
Total % increase - KF		7% Increase			3.17%	4.11%	4.57%	5.04%
Total % increase - PM		12% Increase			3.12%	4.09%	4.57%	5.06%
Remaining Unfunded Gap					(\$0.4M)	\$0.0M	\$0.25M	\$0.4M

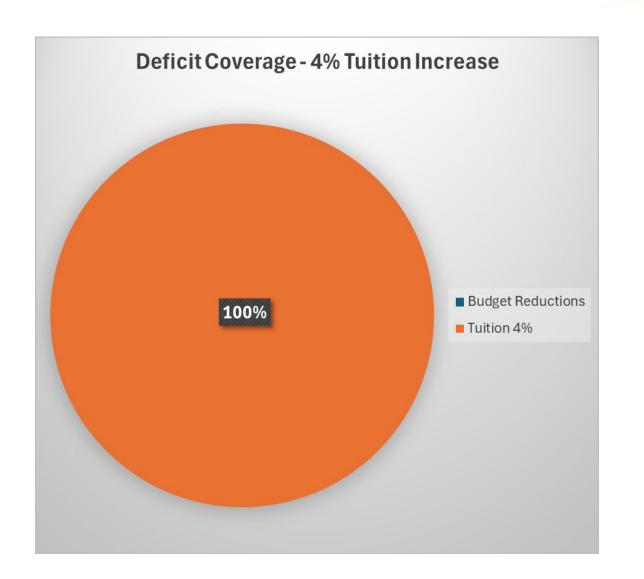
Deficit Coverage by Category







Deficit Coverage by Category (cont'd)





Potential Impacts of Insufficient Tuition



- Reduction in academic and support services
- Possibility of reduced FTEs
- Delayed or canceled equipment purchases
- Continuation of fund balance depletion
- Potential decline in program quality and/or decreased class availability
- Delayed or decreased recruiting efforts

TRC Meeting Requirements



- Meet at least twice between January and February and open to all student body
- Minimum of one public forum held at each campus (KF & PM)
- ☐To assist in recommendations, TRC shall receive
 - Plan for how the Board of Trustees and Administration are managing costs on an ongoing basis
 - ☑Plan for how resident tuition and mandatory enrollment fees could be decreased if the university receives more money from the state than anticipated
- Provide President with written recommendations on proposed tuition and mandatory fee rates for resident undergraduates

TRC Report Requirements

When advising the president, TRC shall include:



- ☑Input received from public forum
- ☑Considerations regarding the mechanism by which moneys are appropriated by Legislature to HECC for allocation to universities
- **☑**Comparative data for peer institutions
- ☑University's budget and projected cost increases
- **☑**Anticipated state appropriation levels
- **☑** Deliberations and observations of the TRC
- ☑Must include any minority report requested by a TRC member
- ☑Any documents produced or received by the TRC

TRC Voting Members



The TRC is composed of:

- Six students representing both campuses and appointed by the ASOIT president(s), two of which represent ASOIT and two of which represent historically underserved students of the University, as defined by the University;
- Two faculty, one of which is the Fiscal Operations Advisory Council (FOAC) chair; and
- At least two administrators.

https://www.oit.edu/finance-administration/tuition-recommendation-committee

FY 2025-26 TRC Membership



Chair, Vice President	2024-25	John Harman	Finance and Administration	
Vice President Of Student Affairs	2024-25	Mandi Clark	Student Affairs	
Associate Vice President - Controller	2024-25	Alicia Dillon	Finance and Administration	HIL
Interim Provost	2024-25	Hesham El-Rewini	Academic Affairs	
Associate Vice Provost of SEM	2024-25	Greg Stringer	Strategic Enrollment Mgt./Ret.	
Financial Aid & Registration Coordinator	2024-25	Kendal Marks	Registrar / Financial Aid	7
Associate Director of Budget and Planning	2024-25	Anna Clark	Budget Office	- 1
FOAC Chair	2024-27	Don DaSaro	Business Management	0
General Education Program Coordinator	2024-27	Ryan Madden	Humanities / Social Sciences	1
ASOIT President, Klamath Falls	2024-25	Uriel Aguilar Torres	Student Government	N.
ASOIT Rep., Portland Metro	2024-25	Bryce Wilson	Student Government	
Klamath Falls Student	2024-25	Julia Ketcham	Student	
Klamath Falls Student	2024-25	Ronny Ryno	Student	
Klamath Falls Student	2024-25	Keora O'Meara	Student	
Portland Metro Student	2024-25	Jessica Armenta	Student	